

**ALAMEDA ALLIANCE FOR HEALTH
BOARD OF GOVERNORS
REGULAR MEETING
November 12th, 2021
12:00 pm – 2:00 pm
(Video Conference Call)
Alameda, CA**

SUMMARY OF PROCEEDINGS

Board of Governors on Conference Call: Dr. Evan Seevak (Chair), Rebecca Gebhart (Vice-Chair), Marty Lynch, Natalie Williams, Byron Lopez, Nicholas Peraino, Dr. Rollington Ferguson, Dr. Kelley Meade, Dr. Michael Marchiano, James Jackson, David Vliet

Alliance Staff Present on Conference Call: Scott Coffin, Dr. Steve O'Brien, Gil Riojas, Anastacia Swift, Ruth Watson, Richard Golfin, Matt Woodruff, Sasi Karaiyan

Guests Present on Conference Call: Doug Biggs, Brenda Goldstein

Excused: Dr. Noha Aboelata, Aarondeep Basrai

AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
1. CALL TO ORDER			
Dr. Evan Seevak	<p>The regular board meeting was called to order by Dr. Seevak at 12:02 pm.</p> <p>The following public announcement was read.</p> <p style="padding-left: 40px;">"The Board recognizes that there is a proclaimed state of emergency at both the State and the local Alameda County levels, and there are recommended measures to promote social distancing in place. The Board shall therefore conduct its meetings via teleconference in accordance with Assembly Bill 361 for the duration of the proclaimed state of emergency."</p> <p style="padding-left: 40px;">"Audience, during each agenda item, you will be provided a reasonable amount of time to provide public comment."</p>	None	None
2. ROLL CALL			

AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
Dr. Evan Seevak	A telephonic roll call was taken of the Board Members, and a quorum was confirmed.	None	None
3. AGENDA APPROVAL OR MODIFICATIONS			
Dr. Evan Seevak	None	None	None
4. INTRODUCTIONS			
Dr. Evan Seevak	None	None	None
5. CONSENT CALENDAR			
Dr. Evan Seevak	<p>Dr. Seevak presented the November 12th, 2021, Consent Calendar.</p> <ul style="list-style-type: none"> a) October 8th, 2021, Board of Governors Meeting Minutes b) November 9th, 2021, Finance Committee Meeting Minutes <p>Motion to Approve November 12th, 2021, Board of Governors Consent Calendar.</p> <p>A roll call vote was taken, and the motion passed.</p>	<p><u>Motion to Approve</u> November 12th, 2021 Board of Governors Consent Calendar.</p> <p><u>Motion:</u> Dr. Ferguson <u>Second:</u> D. Vliet</p> <p><u>Vote:</u> Yes</p> <p>No opposed or abstained.</p>	None
6. REMEMBERING SUPERVISOR WILMA CHAN			
Dr. Evan Seevak	Dr. Seevak called for a moment of silence to observe Supervisor Wilma Chan. The Alliance played a video in remembrance and tribute to her life. Alliance's Board Members and CEO spoke of her accomplishments with great appreciation,	None	None

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	as she will be missed by many in the communities she served. Supervisor Wilma Chan served on the Alliance Board of Governors for over 11 years.		
7. a. BOARD MEMBER REPORT – COMPLIANCE ADVISORY COMMITTEE			
Rebecca Gebhart	<p>The Compliance Advisory Committee was held telephonically on November 12th, 2021, at 10:30 am.</p> <p>DHCS Audit Findings:</p> <ul style="list-style-type: none"> • The plan identified an internal finding that a policy and workflow for tracking discrimination grievances was needed. The Alliance's past process was to send the grievance to compliance and then forward it to the State. The State has sent an APL letter requiring the Alliance to forward the grievance to them and investigate it. The Alliance has created a tracking system and has hired someone with investigative expertise. • Our Fraud, Waste, and Abuse must be reported to the State within ten days. We failed to report an incident on time and received a finding. We have reorganized the investigative department with new staff dedicated to this topic and revised our policy and procedures. • We received a finding that a clinical review did not occur for dental anesthesia authorization. The authorizations were accepted automatically with no anesthesia clinical review in place. The Alliance put in place a policy and procedure to review each. <p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	<p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	None
7. b. BOARD MEMBER REPORT – FINANCE COMMITTEE			
Dr. Rollington Ferguson	<p>The Finance Committee was held telephonically on Tuesday, November 9th, 2021.</p> <p>Dr. Ferguson updated the Board on the Finance Committee Meeting.</p>	Informational update to the Board of Governors.	None

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	<p>Highlights:</p> <ul style="list-style-type: none"> • The State has awarded the Alliance \$8.4M for incentive funding to increase the vaccination rates for Medi-Cal enrollees, ages 12 and older. The Alliance must reach an 85% vaccination rate by February 2022 to retain this money. • In this month's financial report, under other income/expense, the fiscal year-to-date interest income is \$68,000, and the claims interest expense is \$88,000. There needs to be an investment strategy to improve investments. <ul style="list-style-type: none"> ○ Put investment into a longer-term investment to create extra income. ○ Align our income strategy with a green initiative. CFO will look into this and report back at a later date. • Forming an Ad HOC Facility Committee was discussed, and it was recommended that the CEO and other members make up this group. A resolution #2021-16 creating the Ad Hoc Facility Committee is on the agenda for a vote later today. <p>A discussion on the Green Initiative took place. The consensus was that the Board is interested in future information on investing in this area.</p> <p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	Vote not required.	
7. c. BOARD MEMBER REPORT – STRATEGIC PLANNING COMMITTEE			
David Vliet	<p>David Vliet presented an update to the Strategic Planning Committee.</p> <p>Strategic Planning Process:</p> <ul style="list-style-type: none"> • The following Committees, groups, and Alliance teams have met to discuss and work on the Strategic Planning process in the last few months. <ul style="list-style-type: none"> ○ Alliance Member Advisory Committee 	<p>Motion to Approve the revised Mission and Values Statements as presented.</p> <p>Motion: M. Lynch Second: J. Jackson</p>	None

AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
	<ul style="list-style-type: none"> ○ Alliance Staff Survey and Staff Advisory Focus Group ○ Executive Team ○ Community Stakeholder Interviews ○ Strategic Planning Committee <p>Strategic Planning Components:</p> <ul style="list-style-type: none"> ● The Committee revised the Vision, Mission, and Values Statements <p>Discussion of the 10 Year Strategic Roadmap:</p> <ul style="list-style-type: none"> ● Assumptions for the Future. ● Roadmap Drivers - Sustainability/Financial Health, Growth/Expansion as Single Plan, People (Members, Providers, Community Partners, Staff), Interactive Data/Technology for Decision-Making, Diversity/Equity/Inclusion. ● 2022 -2032 Strategic Pillars – Workforce, Care Transformation, Universal Coverage and Health Equity. <p>Strategic Priorities 2022 – 2025 (3 Year Strategic Plan):</p> <ul style="list-style-type: none"> ● The Six priorities, the Directional Anchors, and the Foundational Anchors were discussed. <p>Comment: The strategic 10 Year Plan did not mention the Alliance returning to the Medicare line of business. The Board Member would like to see it included.</p> <p>The Vision statement vote was tabled. The Board requested that the word "lifelong" be removed from the Vision statement, and to propose a revised vision statement, and bring it back for a vote at the December Board Meeting.</p> <p>Motion to Approve the revised Mission and Values Statements as presented.</p> <p>A roll call vote was taken, and the motion passed.</p>	<p>Vote: Yes</p> <p>No opposed or abstained.</p>	
8. CEO UPDATE			

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Scott Coffin	<p>Scott Coffin, Chief Executive Officer, presented the following updates:</p> <p>Executive Summary:</p> <p>Operational Performance:</p> <ul style="list-style-type: none"> The final budget for the Fiscal Year 2021/2022 and first-quarter forecast, to be presented to the Board of Governors for approval in December. <p>Medi-Cal Rx:</p> <ul style="list-style-type: none"> The administration of pharmacy services transitions to the State of California on January 1st, 2022. Medi-Cal physician-administered drugs and outpatient infusion drugs will be administered by the Alliance Pharmacy Department. DHCS and the Alliance will mail Medi-Cal beneficiary pharmacy notification letters. <p>Single Plan Model:</p> <ul style="list-style-type: none"> The California Department of Health Care Services (DHCS) delivered a conditional approval to the Alameda County Health Care Services Agency on August 31st, 2021. Alameda Alliance is preparing for the next submission on December 3rd, 2021; if all is approved by DHCS and CMS, then the Single Plan Model will become effective January 1st, 2024. <p>Question: Much of the Single Plan Model effort involved Supervisor Wilma Chan. Do we know who will be taking her place? Answer: All Alameda County Board of Supervisors have been briefed and are aware of the dates and changes.</p> <p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	<p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	<p>None</p>

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9. a. BOARD BUSINESS – REVIEW AND APPROVE SEPTEMBER 2021 MONTHLY FINANCIAL STATEMENTS

<p>Gil Riojas</p>	<p>Gil Riojas gave the following September 2021 Finance updates:</p> <p>Enrollment:</p> <ul style="list-style-type: none"> For the month ending September 30th, 2021, the Alliance had an enrollment of 292,632 members, a net income of \$370,000, and the tangible net equity is 565%. Our enrollment has increased by 1,425 members since August 2021. <p>Net Operating Results:</p> <ul style="list-style-type: none"> For the month ending September 30th, 2021, the actual net income was \$370,000, and the budgeted net income was \$609,000. The unfavorable variances were due to lower than anticipated revenue and higher than anticipated medical expense. <p>Revenue:</p> <ul style="list-style-type: none"> For the month ending September 30th, 2021, the actual revenue was \$97.4M vs. the budgeted revenue of \$97.6M. <p>Medical Expense:</p> <ul style="list-style-type: none"> For the month ending September 30th, 2021, the actual medical expense was \$91.9M, and the budgeted medical expense was \$90.1M. <p>Medical Loss Ratio (MLR):</p> <ul style="list-style-type: none"> For the month ending September 30th, 2021, the MLR was 94.4%. <p>Administrative Expense:</p> <ul style="list-style-type: none"> For the month ending September 30th, 2021, the actual administrative expense was \$5.1M vs. the budgeted administrative expense of \$7.0M. <p>Other Income / (Expense):</p>	<p>Motion to Approve September 2021, Monthly Financial Statements.</p> <p>Motion: N. Williams Second: Dr. K. Meade</p> <p>Vote: Yes</p> <p>No opposed or abstained.</p>	<p>None</p>
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	<ul style="list-style-type: none"> As of September 30th, 2021, our YTD interest income from investments is \$68,000, and YTD claims interest expense is \$88,000. <p>Tangible Net Equity (TNE):</p> <ul style="list-style-type: none"> Tangible net equity results continue to remain healthy, and at the end of September 30th, 2021, the TNE was reported at 565% of the required amount. <p>Cash Position and Assets:</p> <ul style="list-style-type: none"> For the month ending September 30th, 2021, the Alliance reported \$307.6M in cash; \$208.3M in uncommitted cash. Our current ratio is above the minimum required at 1.84 compared to the regulatory minimum of 1.0. <p>Motion to approve September 2021, Monthly Financial Statements as presented.</p> <p>A roll call vote was taken, and the motion passed.</p>		
9. b. BOARD BUSINESS – RESOLUTION #2021-15 NOMINATING AND REAPPOINTING DR. ABOELATA TO DESIGNATED PHYSICIAN MEMBER SEAT			
Dr. Evan Seevak	<p>Dr. Evan Seevak introduced Resolution #2021-15 Nominating and Reappointing Dr. Aboelata to the Designated Physician Member Seat.</p> <ul style="list-style-type: none"> The resolution reappoints Dr. Aboelata for 4 years to the ACCMA/Sinkler Miller Medical Association designated Physician Member Seat. <p>Motion to Approve Resolution #2021-15 Nominating and Reappointing Dr. Aboelata to the Designated Physician Member Seat.</p> <p>A roll call vote was taken, and the motion passed.</p>	<p>Resolution #2021-15 Nominating and Reappointing Dr. Aboelata to the Designated Physician Member Seat.</p> <p>Motion: Dr. Ferguson Second: J. Jackson</p> <p>Vote: Yes</p> <p>No opposed or abstained.</p>	None

AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
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9. c. BOARD BUSINESS – ALAMEDA POINT COLLABORATIVE PRESENTATION

<p>Doug Biggs, Brenda Goldstein</p>	<p>Doug Biggs, Executive Director. Alameda Point Collaborative and Brenda Goldstein, Chief of Integrated Services, Lifelong Medical Care, introduced the Alameda Wellness Campus presentation.</p> <ul style="list-style-type: none"> • The Wellness Campus (AWC) will offer housing, healthcare, medical respite, and services for unhoused seniors and adults with complex health conditions. • The Campus is scheduled to open in 2023. <p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	<p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	<p>None</p>
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9. d. BOARD BUSINESS – CALAIM PROGRESS REPORT

<p>Scott Coffin and Gil Riojas</p>	<p>Scott Coffin presented the CalAIM Progress Report Update.</p> <p>Each month there will be an update to the Board of the key activities of CalAIM in preparation for the January 2022 deadline.</p> <p>Refer to the presentation in the Board Packet.</p> <p>Topics discussed were:</p> <ul style="list-style-type: none"> • Operational Readiness • Projected Revenue and Expenses in FY2022 <p>Question: For the Major OrganTransplants, will the Alliance use the same providers currently serving Medi-Cal Members in the Fee-for-Service program? Answer: Yes.</p>	<p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	<p>None</p>
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AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
	<p>Question: How many enrollees are we expecting in the Enhanced Care Management? Answer: Approximately 1,000 Members will transition from the Whole Person Care and Health Homes Pilots on January 1st, 2022.</p> <p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>		
9. e. BOARD BUSINESS – COVID-19 VACCINATIONS AND INCENTIVE PROGRESS UPDATE			
<p>Matt Woodruff</p>	<p>Matt Woodruff presented the COVID-19 Vaccinations and Incentives Progress Update.</p> <p>The purpose is to update the vaccinations to both Medi-Cal and Group Care lines of business and discuss the new incentive program.</p> <ul style="list-style-type: none"> • COVID-19 Incentives: <ul style="list-style-type: none"> • The Alliance was awarded up to \$8.4M dollars to fund outreach activities and local investments in vaccination services. • The Base Line Rates were recently received from the State and are included in the packet on page 133. • The Alliance is at 68.5% of Medi-Cal members vaccinated and must reach 85% for full funding. • The Alliance has received good responses from social media (Facebook, Instagram, and Twitter). <p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	<p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	

AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
9. f. BOARD BUSINESS – RESOLUTION 2021-16 CREATING AN AD HOC FACILITY SEARCH COMMITTEE AND AUTHORIZING ALLIANCE STAFF TO CONDUCT RESEARCH ON POTENTIAL REAL ESTATE TRANSACTIONS			
Dr. Rollington Ferguson	<p>Dr. Rollington Ferguson presented Resolution #2021-16 Creating an Ad Hoc Facility Search Committee and Authorizing Alliance Staff to Conduct Research on Potential Real Estate Transactions.</p> <p>Motion to Approve Resolution #2021-16 Creating an Ad Hoc Facility Search Committee and Authorizing Alliance Staff to Conduct Research on Potential Real Estate Transactions.</p> <p>A roll call vote was taken, and the motion passed.</p>	<p>Resolution #2021-16 Creating an Ad Hoc Facility Search Committee and Authorizing Alliance Staff to Conduct Research on Potential Real Estate Transactions.</p> <p>Motion: Dr. Ferguson Second: N. Williams</p> <p>Vote: Yes</p> <p>No opposed or abstained.</p>	None
10. a. STANDING COMMITTEE UPDATES – PEER REVIEW AND CREDENTIALING COMMITTEE			
Dr. Steve O'Brien	<p>The Peer Review and Credentialing Committee (PRCC) was held telephonically on October 19th, 2021.</p> <p>Dr. Steve O'Brien gave the following Committee updates:</p> <ul style="list-style-type: none"> • There were thirty-two (32) initial providers approved. Additionally, eighteen (18) providers were re-credentialed at this meeting. <p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	<p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	None

AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
11. STAFF UPDATES			
Scott Coffin	None	None	None
12. UNFINISHED BUSINESS			
Scott Coffin	None	None	None
13. STAFF ADVISORIES ON BOARD BUSINESS FOR FUTURE MEETINGS			
Scott Coffin	None	None	None
14. PUBLIC COMMENTS (NON-AGENDA ITEMS)			
Scott Coffin	None	None	None
15. ADJOURNMENT			
Dr. Evan Seevak	Dr. Evan Seevak adjourned the meeting at 2:11 pm.	None	None

Respectfully Submitted by: Jeanette Murray
Executive Assistant to the Chief Executive Officer and Clerk of the Board