



ALAMEDA ALLIANCE FOR HEALTH GOVERNING BOARD RETREAT

MOVING FORWARD AS A SINGLE PLAN AND EXPANDING BOARD SEATS: PROPOSED CHANGES TO BOARD OF GOVERNORS

SEPTEMBER 29TH, 2022

Prepared by Pacific Health Consulting Group

TODAY'S DISCUSSION

- Guiding Principles
- Factors to Consider
- Process and Timeline
- Recommended Changes
- Next Steps

PROPOSED CHANGES TO BOARD OF GOVERNORS

□ GUIDING PRINCIPLES

- Alliance Board operating effectively today based on Board effectiveness assessment
- Don't want to remove anyone from current Board
- At-Large members have worked well historically
- Need uneven number of Board members for decision-making
- Want to continue diversity of provider and community representation

FACTORS TO CONSIDER MOVING AHEAD TO PROPOSED CHANGES

- As we move from two plan managed care county to single plan county, consideration should be given to:
 - ▣ Approved Alameda Alliance 3-year strategic plan and 10-year road map
 - ▣ CalAIM priorities including Medicare business line
 - ▣ Diversity, equity and inclusion values
 - ▣ Add a minimum of 3 additional seats to Alameda County Board of Supervisors of County HCSA Director, County Social Services Director and CEO of Community Health Clinic Network (CHCN) that was recognized during Single Plan Exploratory Process
 - ▣ Membership distribution now in 2022 and anticipated in Single Plan in 2024

PROCESS and TIMELINE

- Discussion of **proposed changes and additions** today
- Alliance Board Executive Committee will incorporate today's feedback and present revised proposal at October Board meeting
- Vote on changes and additions at October Alliance Board meeting
- Changes in County ordinance and Alliance by-laws in November - December 2022
- Seat new Board members in early Q1-2023
- Ready to participate in readiness for single plan starting as early as January 2023

EXISTING BOARD OF GOVERNORS

Board Seat #	Board Member	Board Position and Title
1	Supervisor Dave Brown	Alameda County Board of Supervisors
2	Rollington Ferguson, MD	Physician (Alameda - Contra Costa Medical Association/ Sinkler-Miller Medical Association)
3	Noha Aboelata, MD	Physician (Alameda - Contra Costa Medical Association/ Sinkler-Miller Medical Association)
4	Kelley Meade, MD	Hospital Council of Northern and Central California
5	Michael Marchiano, MD	Hospital Council of Northern and Central California
6	Andrea Schwab-Galindo	Private and Public Community Clinics
7	Natalie Williams	Alliance Consumer Members
8	Open	Alliance Consumer Members
9	Byron Lopez	Labor Stakeholders (SEIU / United Healthcare Workers West)
10	James Jackson	Alameda Health System
11	Aarondeep Basrai, PharmD	At-Large — Pharmacy (Alameda Pharmacists Association)
12	Yeon Park	At-Large — Labor (Alameda County Central Labor Council, SEIU 1021)
13	Marty Lynch, Ph.D.	At-Large - Health Services Seniors and Persons with Disabilities
14	Evan Seevak, MD	(Board - Chair) At-Large — Subject Knowledge Expertise Seat
15	Rebecca Gebhart	(Board - Vice Chair) At-Large — Subject Knowledge Expertise Seat

PROPOSED CHANGES

- **Increase Board size from 15 to 19 seats**
- **Change 3 AT LARGE Seats to DESIGNATED Seats**
 - ▣ Labor
 - ▣ Ancillary/Pharmacy
 - ▣ Senior/Persons with Disabilities
- **Maintain 2 AT LARGE SEATS**
- **Designate Alameda Health System Seat for CEO**
- **ADD 4 New Seats**
 - ▣ **Agency Director, Alameda County Health Care Services Agency**
 - ▣ **Agency Director, Alameda County Social Services Agency**
 - ▣ **Executive Director, Community Health Center Network (CHCN)**
 - ▣ **Additional Seat for Homeless and Housing, or one of the following:**
 - Justice Involved / Formerly Incarcerated
 - Mental Health and Substance Use Disorder
 - Person with Disability
 - Long term care

MEMBERSHIP COMPARISONS: Current versus 2024 proforma in a Single Plan Model

Preliminary membership forecast by Category of Aid & Line of Business:

<u>Medi-Cal</u>	<u>2022</u>	<u>2024</u>	<u>Change</u>
Child	100,977	98,000	(2,977)
Adults	48,112	66,000	17,888
SPD	28,079	36,000	7,921
ACA OE	114,208	122,000	7,792
Duals	22,077	24,000	1,923
Total Medi-Cal	313,453	346,000	32,547
<u>IHSS GroupCare</u>	5,803	6,500	697
Total	319,256	352,500	33,244

Forecast includes the direct contract with Kaiser (45,000) and enrollment of Anthem Members (70,000) related to the Single Plan Model effective 1/1/2024. Public Health Emergency unwinding to occur in Q1-2023, and the forecast will be revised after the changes in enrollment are validated.