

**ALAMEDA ALLIANCE FOR HEALTH
BOARD OF GOVERNORS
REGULAR MEETING
June 11, 2021
12:00 pm – 2:00 pm
(Video Conference Call)
Alameda, CA**

SUMMARY OF PROCEEDINGS

Board of Governors on Conference Call: Dr. Evan Seevak (Chair), Rebecca Gebhart (Vice-Chair), Marty Lynch, Wilma Chan, Natalie Williams, Byron Lopez, Nicholas Peraino, Dr. Rollington Ferguson, David B. Vliet, Dr. Kelley Meade, Dr. Noha Aboelata, Aarondeep Basrai

Alliance Staff Present: Scott Coffin, Dr. Steve O'Brien, Gil Riojas, Sasi Karaiyan, Anastacia Swift, Ruth Watson, Richard Golfin, Tiffany Cheang, Matt Woodruff, Jeanette Murray

Excused: Dr. Michael Marchiano

AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
1. CALL TO ORDER			
Dr. Seevak	The regular board meeting was called to order by Dr. Seevak at 12:03 pm.	None	None
2. ROLL CALL			
Dr. Seevak	A telephonic roll call was taken of the Board Members, and a quorum was confirmed.	None	None
3. AGENDA APPROVAL OR MODIFICATIONS			
Dr. Seevak	Consent Calendar change a) The agenda should read "Review and Approve April 2021 Monthly Financials," not March 2021.	None	None
4. INTRODUCTIONS			
Dr. Seevak	None	None	None

AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
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5. CONSENT CALENDAR			
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Dr. Seevak	<p>Dr. Seevak presented the Consent Calendar.</p> <ul style="list-style-type: none"> a) May 14, 2021, Board of Governors Meeting Minutes b) June 8, 2021, Finance Committee Meeting Minutes c) 2020 Case Management & Care Coordination, Complex Case Management & Disease Management Program Evaluation d) 2021 Case Management & Care Coordination, Complex Case Management & Disease Management Program Description e) 2020 Utilization Management Program Evaluation f) 2021 Utilization Management Program Description <p>Motion to Approve June 11, 2021, Board of Governors Consent Calendar.</p> <p>A vote-by-roll call was taken, and the motion passed.</p>	<p><u>Motion to Approve</u> June 11, 2021, Board of Governors Consent Calendar.</p> <p><u>Motion:</u> R. Gebhart <u>Second:</u> M. Lynch</p> <p><u>Vote:</u> Yes</p> <p>No opposed or abstained.</p>	None
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6. a. BOARD MEMBER REPORT – COMPLIANCE ADVISORY GROUP			
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R. Gebhart	<p>The Compliance Advisory Group was held telephonically on June 11, 2021, at 10:30 am.</p> <p>Rebecca introduced the three new members of the Compliance Advisory Group.</p> <ul style="list-style-type: none"> a) Rebecca Gebhart, Chair b) Dr. Kelley Meade c) Dr. Noha Aboelata d) Byron Lopez 	<p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	None
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AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
	<p>Joint Audits:</p> <p>DMHC and DHCS Audit:</p> <ul style="list-style-type: none"> • Virtual On-Site: April 13 – April 16, 2021 • Review Period: November 1, 2018 – October 31, 2020 • The preliminary audit findings will be submitted from DHCS/DMHC separately to the plan within 90 days. • More details to come at the July Board meeting. <p>Federal Audit:</p> <p>A PHI breach occurred with one of our providers in April of 2020. There was a lag in reporting until October 2020. The audit is being conducted by the U.S. Department of Health & Human Services, Office of Civil Rights. The plan issued the provider a corrective action plan (CAP). Our focus is on making sure the provider follows the CAP. More to discuss in the future.</p> <p>Question: How many members were involved? Answer: Approximately 2,300 persons were involved.</p> <p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>		
6. b. BOARD MEMBER REPORT – FINANCE COMMITTEE			
Dr. Ferguson	<p>The Finance Committee was held telephonically on Tuesday, June 8, 2021.</p> <p>Dr. Ferguson updated the Board on the Finance Committee Meeting.</p> <p>Highlights:</p> <ul style="list-style-type: none"> • TNE and MLR are good. The trend is down but the financial reserves remains at 543%. 	<p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	None

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	<ul style="list-style-type: none"> • There is a change in our loss prediction, and Gil will update in the Finance Report. • The State has moved to a calendar year. We should consider if we should move to a calendar year or stay at Fiscal Year. <p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>		
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7. CEO UPDATE			
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S. Coffin	<p>Scott Coffin, Chief Executive Officer, presented the following updates:</p> <p>Executive Summary:</p> <ul style="list-style-type: none"> • Medi-Cal enrollment trend month-after-month continues to decline, but enrollment continues to increase but will decline after the redetermination begins. We now have 284,191 members. • A new Dashboard is located on slide #244 in the packet, which contains the key operating metrics. <p>Preliminary Fiscal Year 2022 Budget:</p> <ul style="list-style-type: none"> • All 8 divisions pulled together to complete this budget. <p>Medi-Cal Funding:</p> <ul style="list-style-type: none"> • Governor Newsom's Fiscal Budget (May Revise) includes \$300 million for Medi-Cal incentives and an additional \$115 million in funding for In-Lieu Of Services. • Enhanced Home and Community Based Services (HCBS) funding was approved under the American Rescue Plan Act (ARPA) in March 2021. The HCBS program includes \$3 billion in enhanced federal funding for navigation, transitions, infrastructure, and building provider capacity. The enhanced funding is available through March 2024. 	<p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	<p>NONE:</p>
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	<p>COVID-19 Vaccinations:</p> <ul style="list-style-type: none"> Approximately 47% of members (12 years and older) in Medi-Cal and Group Care are partially or fully vaccinated, about 10% higher than last month; 30% below the county average of 77%, and 11% below the statewide rate. In May, the Alliance conducted a second round of mailings, robocalls, and postcards to over 151,000 Members (12 years and older) to encourage seeking the vaccine and supply a list of vaccination sites in Alameda County. <p>HEDIS:</p> <ul style="list-style-type: none"> HEDIS ended today, and we have concluded with the process for 2020. <p>Question: Do you think the low vaccination rate is due to low utilization? Is there a correlation between not getting a vaccine and not using the care?</p> <p>Answer: Our goal is to have as many Alliance Members vaccinated as Alameda County. We will continue to push to get people vaccinated.</p> <p>Question: Will the COVID-19 vaccine be a yearly vaccine. Answer: We will follow CDC recommendations.</p> <p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>		
8. a. BOARD BUSINESS – APRIL 2021 MONTHLY FINANCIAL STATEMENTS			
G. Riojas	Gil Riojas gave the following April 2021 Finance updates:	<u>Motion to Approve</u> April 2021, Monthly Financial Statements.	None

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	<p>Enrollment:</p> <ul style="list-style-type: none"> For the month ending April 30, 2021, the Alliance had an enrollment of 284,191 members, a net income of \$6.9M, and the tangible net equity is 543%. Our enrollment has increased by 2,554 members since March 2021. <p>Net Operating Results:</p> <ul style="list-style-type: none"> For the month ending April 30, 2021, the actual net income was \$6.9M, and the budgeted net income was \$22,000. The favorable variances were due to higher than anticipated revenue and lower than anticipated administrative expense. <p>Revenue:</p> <ul style="list-style-type: none"> For the month ending April 30, 2021, the actual revenue was \$95.3M vs. the budgeted revenue of \$81.4M. <p>Medical Expense:</p> <ul style="list-style-type: none"> For the month ending April 30, 2021, the actual medical expense was \$91.8M vs. the budgeted medical expense of \$73.9M. <p>Medical Loss Ratio (MLR):</p> <ul style="list-style-type: none"> For the month ending April 30, 2021, the MLR was 96.4%, and the fiscal year-to-date of 95.9%. <p>Administrative Expense:</p> <ul style="list-style-type: none"> For the month ending April 30, 2021, the actual administrative expense was \$3.4M vs. the budgeted administrative expense of \$7.5M. <p>Other Income / (Expense):</p> <ul style="list-style-type: none"> As of April 30, 2021, our YTD interest income from investments is \$554,000, and YTD claims interest expense is \$284,000. <p>Tangible Net Equity (TNE):</p> <ul style="list-style-type: none"> Tangible net equity results continue to remain healthy, and at the end of April 30, 2021, the TNE was reported at 543% of the required amount. 	<p>Motion: Dr. R. Ferguson Second: N. Peraino</p> <p><u>Vote:</u> Yes</p> <p>No opposed or abstained.</p>	

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	<p>Cash Position and Assets:</p> <ul style="list-style-type: none"> For the month ending April 30, 2021, the Alliance reported \$273.4M in cash; \$76.0M in uncommitted cash. Our current ratio is above the minimum required at 1.58 compared to the regulatory minimum of 1.0. <p>Motion to approve April 2021, Monthly Financial Statements as presented.</p> <p>A vote-by-roll call was taken, and the motion passed.</p>		
8. b. BOARD BUSINESS – REVIEW AND APPROVE FY 2022 PRELIMINARY BUDGET			
G. Riojas	<p>Gil presented the FY 2022 Preliminary Budget.</p> <p>Gil presented an in-depth FY2022 Preliminary Budget. Some topics discussed were:</p> <ul style="list-style-type: none"> The Budget Process Budget Assumptions FY2022 compared to FY 2021 Forecast Summary of Proposed Budget Preliminary FY 2022 Budget Comparison to FY 2021 Forecast Operating Performance: 2017 to 2022: Net Profit (Loss) <p>Motion to approve the FY 2022 Preliminary Budget</p> <p>A vote-by-roll call was taken, and the motion passed.</p>	<p><u>Motion to Approve the FY 2022 Preliminary Budget</u></p> <p>Motion: Dr. K. Meade Second: M. Lynch</p> <p><u>Vote: Yes</u></p> <p>No opposed or abstained.</p>	None
8. c. BOARD BUSINESS – REVIEW AND APPROVE RESOLUTION 2021-12 BOARD MEMBER SEAT			
S. Coffin	<p>Scott Coffin introduced Resolution 2021-12 to appoint James Jackson to the Alameda Health System Member Seat.</p> <ul style="list-style-type: none"> The Board voted to appoint James Jackson to the Alameda Health System Member Seat. 	<p><u>Motion to approve Resolution 2021-12 to appoint James Jackson to the Alameda Health System Member Seat.</u></p> <p><u>Motion: W. Chan</u></p>	None

AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
	<p>Motion to approve Resolution 2021-12 to appoint James Jackson to the Alameda Health System Member Seat.</p> <p>A vote-by-roll call was taken, and the motion passed.</p>	<p><u>Second</u>: M. Lynch</p> <p>Motion passed by roll call.</p> <p><u>Vote</u>: Yes</p> <p>No opposed No abstained.</p>	
8. d. BOARD BUSINESS – REVIEW AND APPROVE RESOLUTION 2021-10 BOARD MEMBER SEAT			
S. Coffin	<p>Scott Coffin introduced Resolution 2021-10 to reappoint Board Member Natalie Williams to the Consumer Member Seat.</p> <p>Natalie Williams recused herself from the conversation and vote.</p> <ul style="list-style-type: none"> The Board voted to reappoint Board Member Natalie Williams to the Consumer Member Seat. <p>Motion to approve Resolution 2021-10 to reappoint Board Member Natalie Williams to the Consumer Member Seat.</p> <p>A vote by roll call was taken, and the motion passed.</p>	<p><u>Motion to approve</u> Resolution 2021-10 to reappoint Board Member Natalie Williams to the Consumer Member Seat.</p> <p><u>Motion</u>: R. Gebhart <u>Second</u>: Dr. K. Meade</p> <p>Motion passed by roll call.</p> <p><u>Vote</u>: Yes</p> <p>No opposed. 1 abstained (Natalie Williams).</p>	None
8. e. BOARD BUSINESS – REVIEW AND APPROVE RESOLUTION 2021-11 CREATING COMPLIANCE ADVISORY COMMITTEE			
R. Gebhart	Rebecca Gebhart introduced Resolution 2021-11 Creating the Compliance Advisory Committee.	<u>Motion to approve</u> Resolution 2021-11	None

AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
	<ul style="list-style-type: none"> The Board voted to Create the Compliance Advisory Committee. <p>Motion to approve Resolution 2021-11 Creating the Compliance Advisory Committee.</p> <p>A vote by roll call was taken, and the motion passed.</p>	<p>Creating the Compliance Advisory Committee.</p> <p><u>Motion:</u> Dr. R. Ferguson <u>Second:</u> Dr N. Aboelata</p> <p>Motion passed by roll call.</p> <p><u>Vote:</u> Yes</p> <p>No opposed. No abstained.</p>	
8. f. BOARD BUSINESS – REVIEW AND APPROVE MEMBER NOMINATIONS TO THE COMPLIANCE ADVISORY COMMITTEE			
R. Gebhart	<p>Rebecca Gebhart introduced Member Nominations to the Compliance Advisory Committee.</p> <ul style="list-style-type: none"> The Board voted to Nominate Members to the Compliance Advisory Committee. The Members Nominations are Rebecca Gebhart, Chair, and Dr. Kelley Meade, Vice Chair, to the Compliance Advisory Committee, each for a term of two (2) years. Dr. Noha Aboelata and Byron Lopez are nominated as Members of the Compliance Advisory Committee, also serving two (2) year terms. <p>Motion to approve Member Nominations to the Compliance Advisory Committee.</p> <p>A vote by roll call was taken, and the motion passed.</p>	<p><u>Motion to approve</u> Member Nominations to the Compliance Advisory Committee.</p> <p><u>Motion:</u> M. Lynch <u>Second:</u> W. Chan</p> <p>Motion passed by roll call.</p> <p><u>Vote:</u> Yes</p> <p>No opposed or abstained.</p>	None

AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
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8. g. BOARD BUSINESS – REVIEW AND APPROVE MEMBER NOMINATIONS TO THE EXECUTIVE COMMITTEE

Dr. Seevak	<p>Dr. Seevak introduced the Member Nominations to the Executive Committee.</p> <ul style="list-style-type: none"> The Board voted to Nominate Members to the Executive Committee. The Members Nominations are Dr. Evan Seevak, Chair, and Rebecca Gebhart, Vice Chair, to the Executive Committee, each for a term of two (2) years. Marty Lynch, Dr. Rollington Ferguson, and David Vliet are nominated as Members of the Executive Committee, also serving two (2) year terms. <p>Motion to approve the Member Nominations to the Executive Committee.</p> <p>A vote by roll call was taken, and the motion passed.</p>	<p>Motion to approve Member Nominations to the Executive Committee.</p> <p><u>Motion</u>: N. Williams <u>Second</u>: A. Basrai</p> <p>Motion passed by roll call.</p> <p><u>Vote</u>: Yes</p> <p>No opposed or abstained.</p>	None
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8. h. BOARD BUSINESS – CALAIM IN-LIEU OF SERVICES – COST PRO-FORMA CY2022

S. Coffin	<p>S. Coffin presented the CalAIM In-Lieu of Services – Cost Pro-Forma CY2022.</p> <p>The topics covered were:</p> <p>CalAIM Overview:</p> <ul style="list-style-type: none"> Background Regulatory Filings CalAIM – Phase One Launch State funding for CalAIM services launching on January 1. 2022 Financial Projections Financial Risks Key Objectives Next Steps <p>A board member commented: The Alliance staff and leadership are appreciated for working with all the CalAIM directives as this is a heavy lift. Also, ILOS is an incredible opportunity to address homelessness and other problems that lead to health disparities.</p>	<p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	None
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AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
	<p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>		
9. a. STANDING COMMITTEE UPDATES – PEER REVIEW AND CREDENTIALING COMMITTEE			
Dr. O'Brien	<p>The Peer Review and Credentialing Committee (PRCC) held telephonically on May 18, 2021.</p> <ul style="list-style-type: none"> • There were twenty-three (23) initial providers approved. Additionally, thirty-two (32) providers were re-credentialed at this meeting. <p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	<p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	
9. b. STANDING COMMITTEE UPDATES – HEALTH CARE QUALITY COMMITTEE			
Dr. O'Brien	<p>The Health Care Quality Committee (HCQC) was held telephonically on May 20, 2021.</p> <p>Dr. O'Brien gave the following updates:</p> <ul style="list-style-type: none"> • Annual policy approvals. • Compliance Update. • QI Program and Evaluation Report. • Mental Health Report by Dr. Bhatt. <p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	<p>Informational update to the Board of Governors.</p> <p>Vote not required.</p>	Note

AGENDA ITEM SPEAKER	DISCUSSION HIGHLIGHTS	ACTION	FOLLOW UP
10. STAFF UPDATES			
S. Coffin	None	None	None
11. UNFINISHED BUSINESS			
S. Coffin	<ul style="list-style-type: none"> • TeleHealth Utilization Summary • Interpreter Services Utilization Summary Update. • Vaccination rates for members not vaccinated compared to health utilization. • Enhanced Care Management - Case Management and Whole Person Care summary of revenue and expense. 	None	None
12. STAFF ADVISORIES ON BOARD BUSINESS FOR FUTURE MEETINGS			
S. Coffin	<ul style="list-style-type: none"> • None 	None	None
13. PUBLIC COMMENTS (NON-AGENDA ITEMS)			
Dr. Seevak	<ul style="list-style-type: none"> • None 	None	None
14. ADJOURNMENT			
Dr. Seevak	Dr. Seevak adjourned the meeting at 2:23 pm.	None	None

Respectfully Submitted By: Jeanette Murray
Executive Assistant to the Chief Executive Officer and Clerk of the Board