



Finance Committee Report

**Tuesday, September 8th, 2026
8:00am to 9:00am**

Video Conference Call

and

**1240 S. Loop Road
Alameda, CA 94502**

AGENDA

Finance Committee Meeting

September 8th, 2026
8:00 a.m. – 9:00 a.m.

1240 S. Loop Road
Alameda, CA 94502

or

Join the Teams Meeting

YOU MAY SUBMIT COMMENTS ON ANY AGENDA ITEM OR ON ANY ITEM NOT ON THE AGENDA, IN WRITING VIA MAIL TO “ATTN: ALLIANCE BOARD,” 1240 SOUTH LOOP ROAD, ALAMEDA, CA 94502; OR THROUGH E-COMMENT AT bgonzalez@alamedaalliance.org YOU MAY WATCH THE MEETING LIVE BY LOGGING IN VIA COMPUTER AT THE FOLLOWING LINK: [Click here to join the meeting](#) OR MAY LISTEN TO THE MEETING BY CALLING IN TO THE FOLLOWING TELEPHONE NUMBER: [1-510-210-0967](tel:1-510-210-0967) [Conference ID 981914305#](#). IF YOU USE THE LINK AND PARTICIPATE VIA COMPUTER, YOU MAY, THROUGH THE USE OF THE CHAT FUNCTION, REQUEST AN OPPORTUNITY TO SPEAK ON ANY AGENDIZED ITEM, INCLUDING GENERAL PUBLIC COMMENT. YOUR REQUEST TO SPEAK MUST BE RECEIVED BEFORE THE ITEM IS CALLED ON THE AGENDA. IF YOU PARTICIPATE BY TELEPHONE, YOU MAY SUBMIT ANY COMMENTS VIA THE E-COMMENT EMAIL ADDRESS DESCRIBED ABOVE OR PROVIDE COMMENTS [DURING THE MEETING AT THE END OF EACH TOPIC](#).

PLEASE NOTE: THE ALAMEDA ALLIANCE FOR HEALTH IS MAKING EVERY EFFORT TO FOLLOW THE SPIRIT AND INTENT OF THE BROWN ACT AND OTHER APPLICABLE LAWS REGULATING THE CONDUCT OF PUBLIC MEETINGS, IN ORDER TO MAXIMIZE TRANSPARENCY AND PUBLIC ACCESS. DURING EACH AGENDA ITEM, YOU WILL BE PROVIDED A REASONABLE AMOUNT OF TIME TO PROVIDE PUBLIC COMMENT. THE BOARD WOULD APPRECIATE, HOWEVER, IF COMMUNICATIONS OF PUBLIC COMMENTS RELATED TO ITEMS ON THE AGENDA, OR ITEMS NOT ON THE AGENDA, ARE PROVIDED PRIOR TO THE COMMENCEMENT OF THE MEETING.

1. CALL TO ORDER

A regular meeting of the Alameda Alliance for Health Finance Committee will be called to order on September 8th, 2026, at 8:00 a.m. in Alameda County, California, by Dr. R. Ferguson, Presiding Officer. This meeting is hybrid and is to take place by video conference call and in person.

2. ROLL CALL

3. AGENDA APPROVAL

4. INTRODUCTIONS

5. CONSENT CALENDAR

(All matters listed on the Consent Calendar are to be approved with one motion unless a member of the Finance Committee removes an item for separate action. Any consent calendar item for which separate action is requested shall be heard as the next agenda item.)

6. COMMITTEE BUSINESS

a) CEO UPDATE

b) REVIEW AND APPROVE THE JULY 2026 MONTHLY FINANCIAL STATEMENTS

c) REVIEW AND APPROVE THE 2026 SALARY SCHEDULE

7. UNFINISHED BUSINESS

8. PUBLIC COMMENT

9. ADJOURNMENT

NOTICE TO THE PUBLIC

The agenda may also be accessed through the Alameda Alliance for Health's Web page at www.alamedaalliance.org

NOTICE TO THE PUBLIC

The Committee meets regularly each month on the Tuesday before the Board of Governors' Meeting. Meetings begin at 8:00 a.m., unless otherwise noted. All meetings are scheduled to terminate at 9:00 a.m. Meeting agendas and approved minutes are kept current on the Alameda Alliance for Health's website at www.alamedaalliance.org.

An agenda is provided for each Committee meeting, which lists the items submitted for consideration. Prior to the listed agenda items, the Committee may hold a study session to receive information or meet with another committee. A study session is open to the public; however, no public testimony is taken and no decisions are made. Following a study session, the regular meeting will begin at 8:00 a.m. At this time, the Committee allows oral communications from the public to address the Committee on items NOT listed on the agenda. Oral comments to address the Committee are limited to three minutes per person.

Staff Reports are available. Please call the Clerk of the Board at 510-995-1207 to obtain a document.

Additions and Deletions to the Agenda: Additions to the agenda are limited by California Government Code Section 54954.2 and confined to items that arise after the posting of the Agenda and must be acted upon prior to the next Committee meeting. For special meeting agendas, only those items listed on the published agenda may be discussed. The items on the agenda are arranged in three categories. **Consent Calendar:** These are relatively minor in nature, do not have any outstanding issues or concerns, and do not require a public hearing. All consent calendar items are considered by the Committee as one item, and a single vote is taken for their approval unless an item is pulled from the consent calendar for individual discussion. There is no public discussion of consent calendar items unless requested by the Committee. **Public Hearings:** This category is for

matters that require, by law, a hearing open to public comment because of the particular nature of the request. Public hearings are formally conducted and public input/testimony is requested at a specific time. This is your opportunity to speak on the item(s) that concern you. If, in the future, you wish to challenge in court any of the matters on this agenda for which a public hearing is to be conducted, you may be limited to raising only those issues which you (or someone else) raised orally at the public hearing or in written correspondence received by the Committee at or before the hearing. **Committee Business:** Items in this category are general in nature and may require Committee action. Public input will be received on each item of Committee Business.

Public Input: If you are interested in addressing the Committee, you may submit comments on any agenda item or on any item not on the agenda in writing via mail to "Attn: Alliance Finance Committee," 1240 S. Loop Road, Alameda, CA 94502; or through e-comment at bgonzalez@alamedaalliance.org. You may also provide comments during the meeting at the end of each topic.

Supplemental Material Received After the Posting of The Agenda: Any supplemental writings or documents distributed to a majority of the Committee regarding any item on this agenda after the posting of the agenda will be available for public review. To obtain a document, please call the Clerk of the Board at 510-995-1207.

Submittal of Information by Members of the Public for Dissemination or Presentation at Public Meetings (Written Materials/handouts): Any member of the public who desires to submit documentation in hard copy form may do so prior to the meeting by sending to: Clerk of the Board 1240 S. Loop Road Alameda, CA 94502. This information will be disseminated to the Committee at the time testimony is given.

Americans With Disabilities Act (ADA): It is the intention of the Alameda Alliance for Health to comply with the Americans with Disabilities Act (ADA) in all respects. If, as an attendee or a participant at this meeting, you will need special assistance beyond what is normally provided, the Alameda Alliance for Health will attempt to accommodate you in every reasonable manner. Please contact the Clerk of the Board, Brenda Gonzalez, at 510-995-1207 at least 48 hours prior to the meeting to inform us of your needs and to determine if accommodation is feasible. Please advise us at that time if you will need accommodations to attend or participate in meetings on a regular basis.

I hereby certify that the agenda for the Finance Committee Meeting was posted on the Alameda Alliance for Health's web page at www.alamedaalliance.org by September 4th, 2026.

A handwritten signature in blue ink, appearing to read "Brenda", is positioned above a horizontal line.

Brenda Gonzalez, Clerk of the Board

To: Alameda Alliance for Health, Finance Committee

From: Gil Riojas, Chief Financial Officer

Date: September 8th, 2026

Subject: Finance Report – July 2026

Executive Summary

- For the month ended July 31st, 2026, the Alliance had enrollment of 367,074 members, a Net Loss of \$5.2 million and 284% of required Tangible Net Equity (TNE).

Overall Results: (in Thousands)		
	Month	YTD
Revenue	\$240,570	\$240,570
Medical Expense	176,391	176,391
Admin. Expense	11,084	11,084
MCO Tax Expense	60,616	60,616
Other Inc. / (Exp.)	2,320	2,320
Net Income	(\$5,201)	(\$5,201)

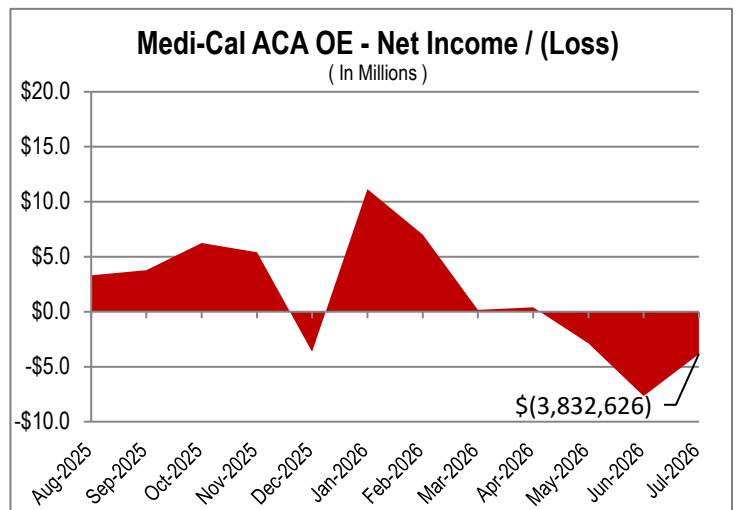
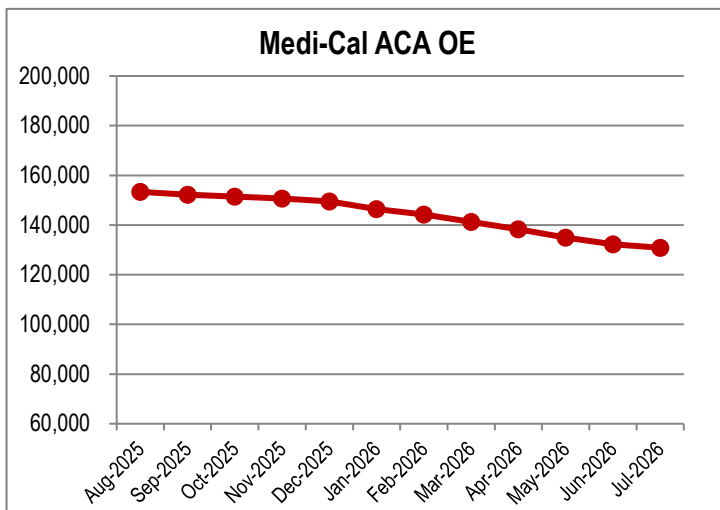
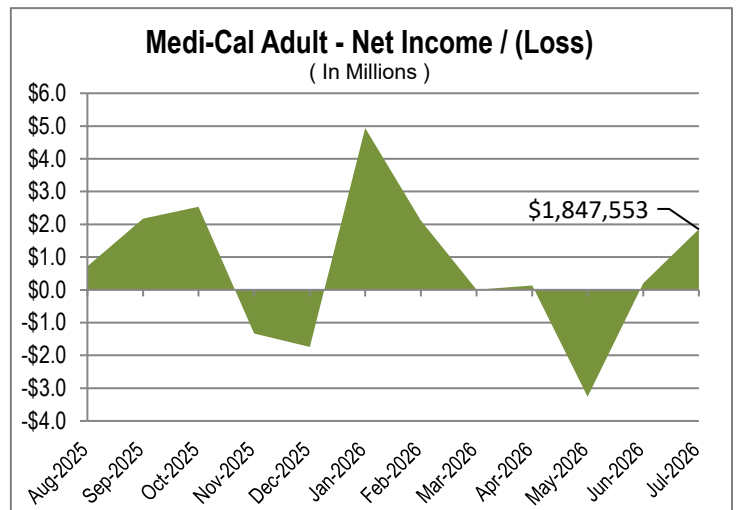
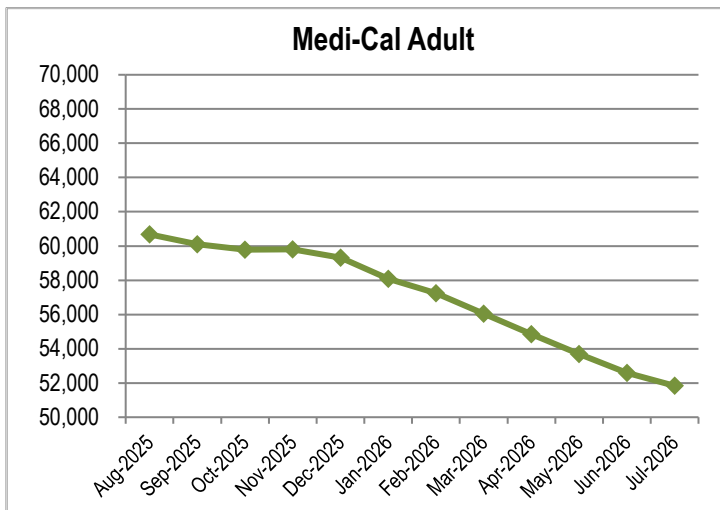
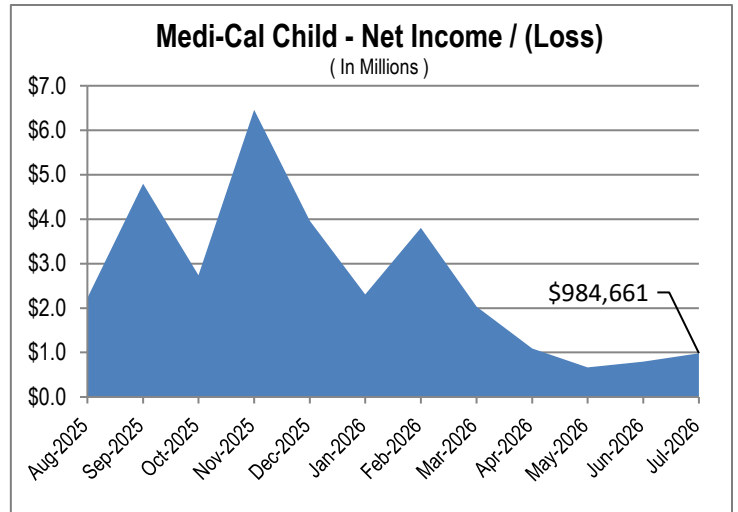
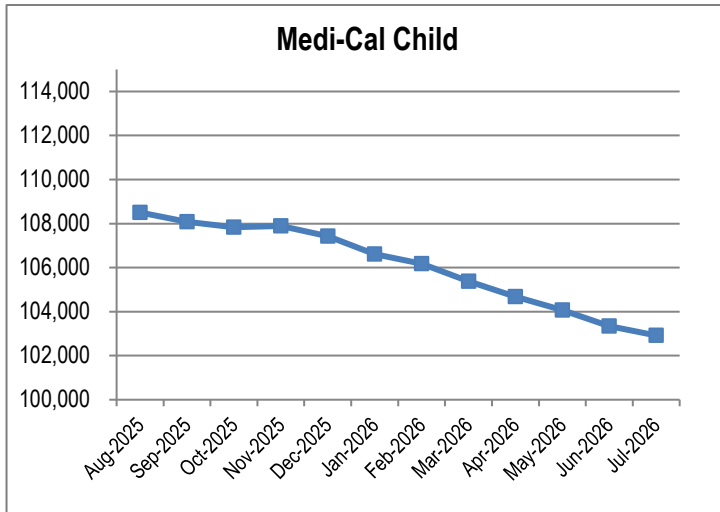
Net Income by Program: (in Thousands)		
	Month	YTD
Medi-Cal	(\$1,386)	(\$1,386)
Group Care	(2,916)	(2,916)
Medicare	(898)	(898)
	(\$5,201)	(\$5,201)

Enrollment

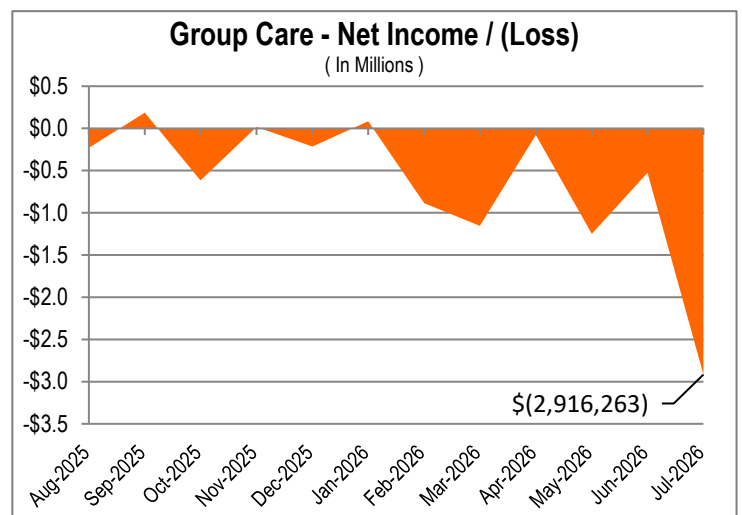
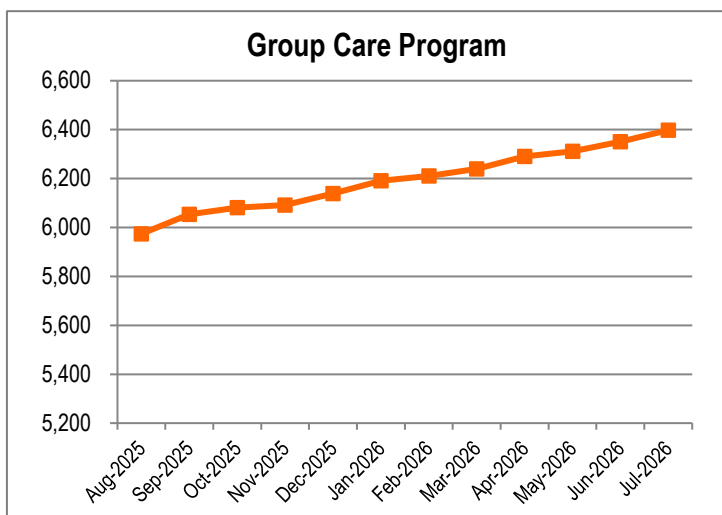
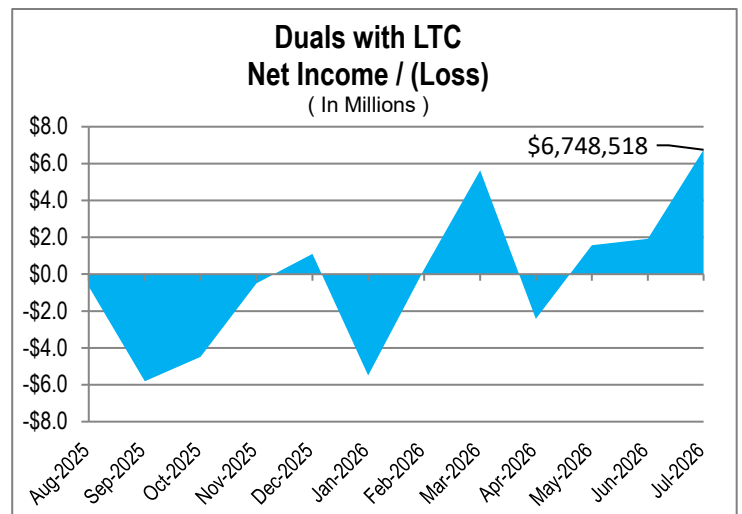
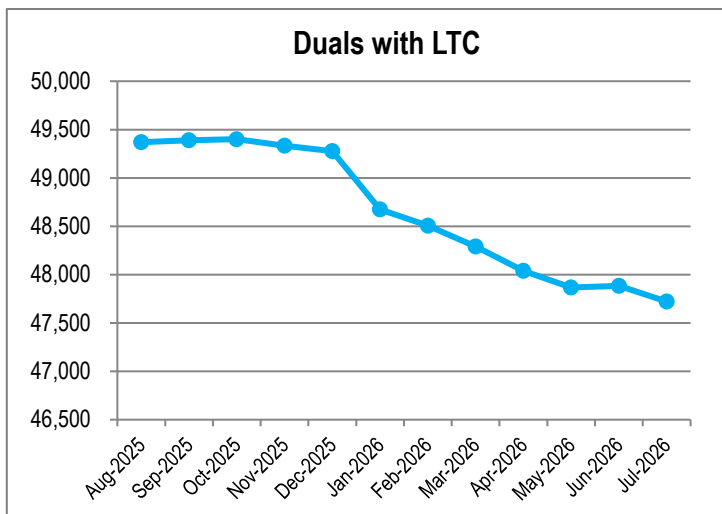
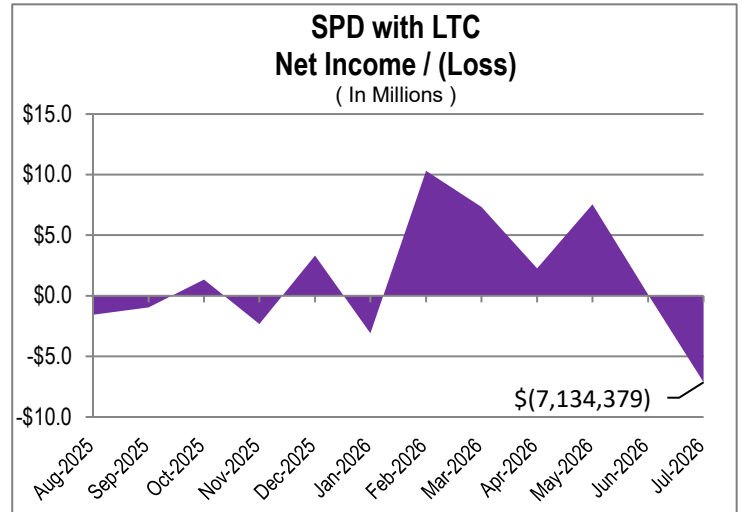
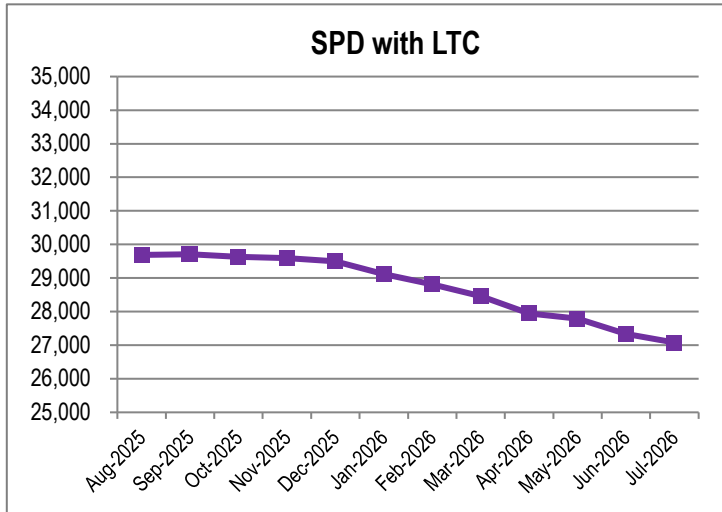
- Total enrollment decreased by 2,999 members since June 2026.

Monthly Membership and YTD Member Months									
Actual vs. Budget									
Enrollment				Medi-Cal:	Member Months				
Current Month					Year-to-Date				
Actual	Budget	Variance	Variance %		Actual	Budget	Variance	Variance %	
102,919	102,792	127	0.1%		Child	102,919	102,792	127	0.1%
51,834	52,088	(254)	(0.5%)		Adult	51,834	52,088	(254)	(0.5%)
130,849	127,875	2,974	2.3%	ACA OE	130,849	127,875	2,974	2.3%	
27,080	27,262	(182)	(0.7%)	SPD with LTC	27,080	27,262	(182)	(0.7%)	
47,722	47,507	215	0.5%	Duals with LTC	47,722	47,507	215	0.5%	
360,404	357,524	2,880	0.8%	Medi-Cal Total	360,404	357,524	2,880	0.8%	
6,398	6,325	73	1.2%	Group Care	6,398	6,325	73	1.2%	
272	366	(94)	(25.7%)	Medicare	272	366	(94)	(25.7%)	
367,074	364,215	2,859	0.8%	Total	367,074	364,215	2,859	0.8%	

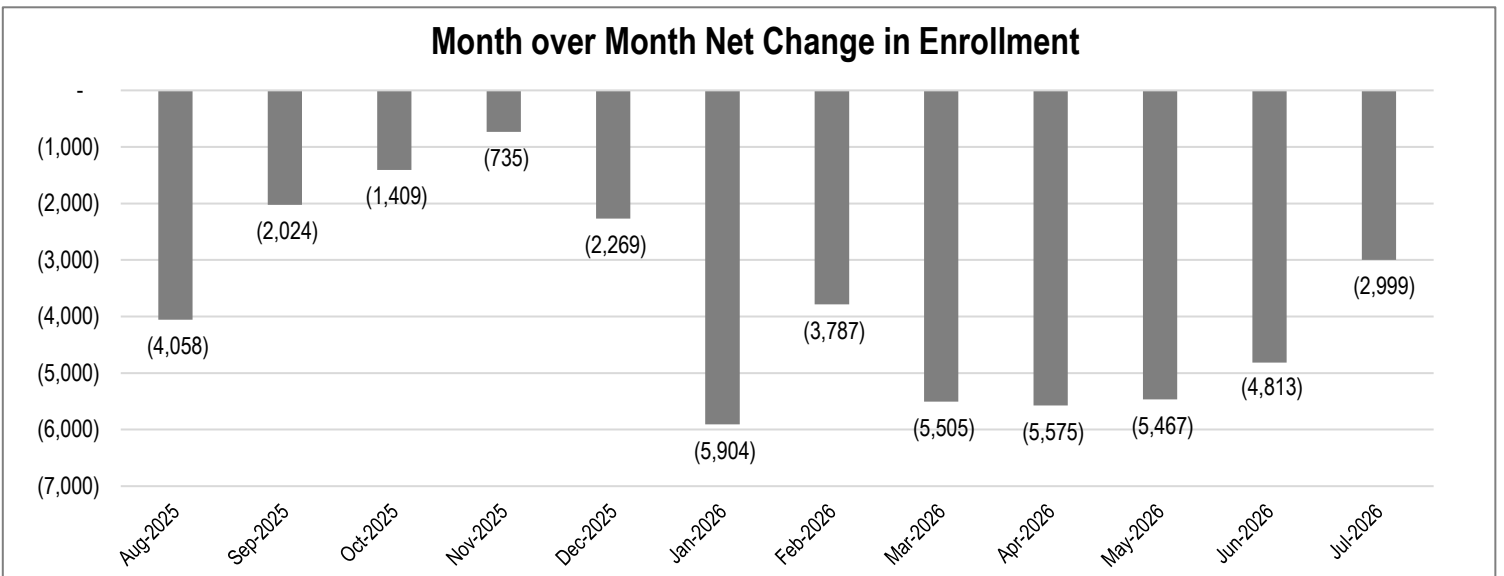
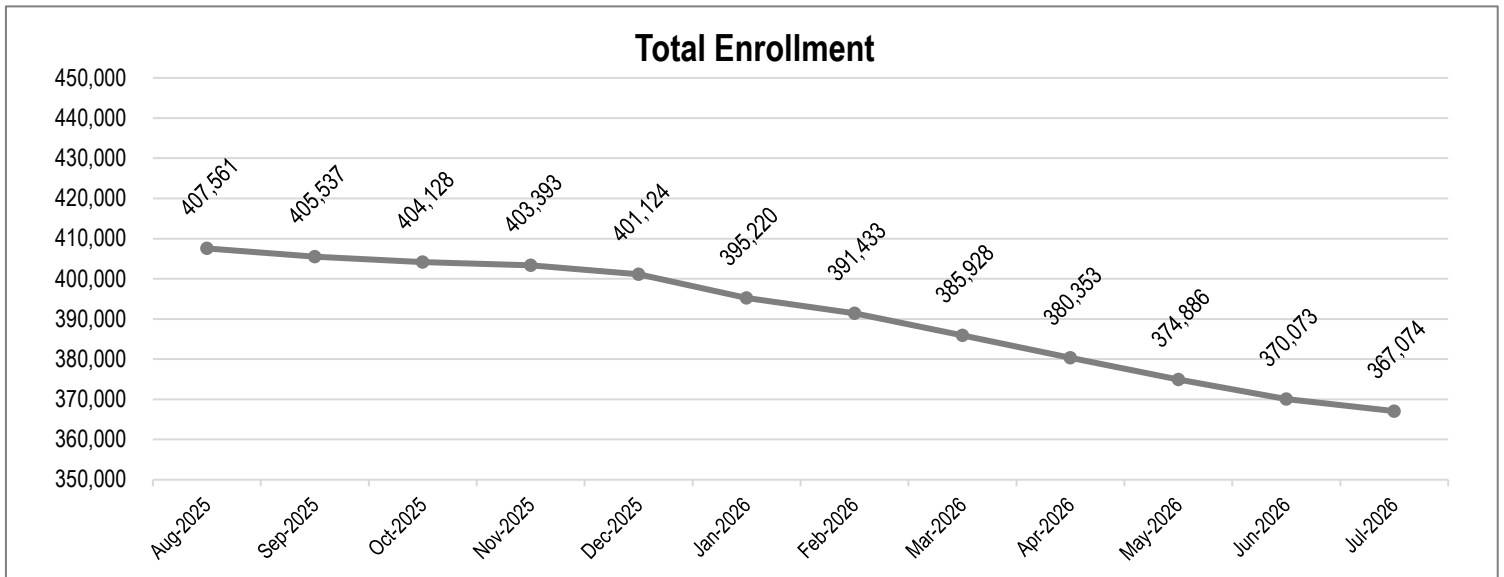
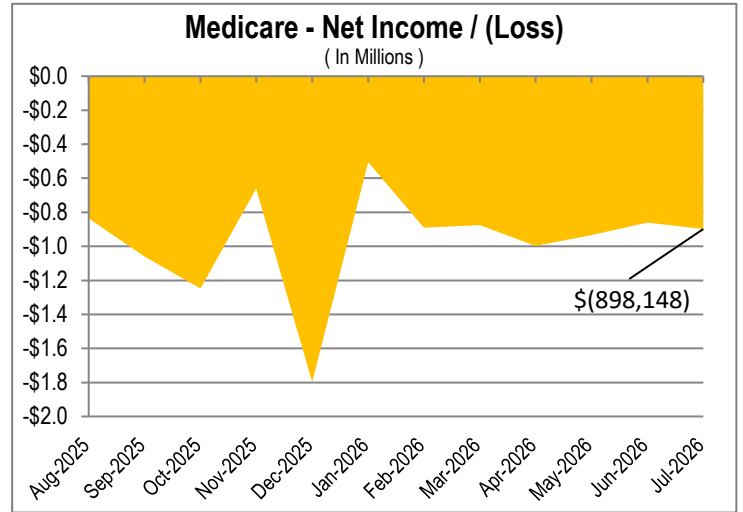
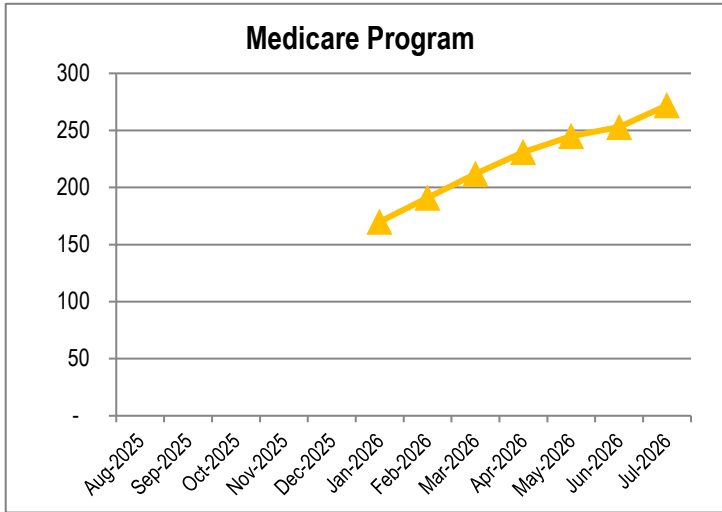
Enrollment and Profitability by Program and Category of Aid



Enrollment and Profitability by Program and Category of Aid

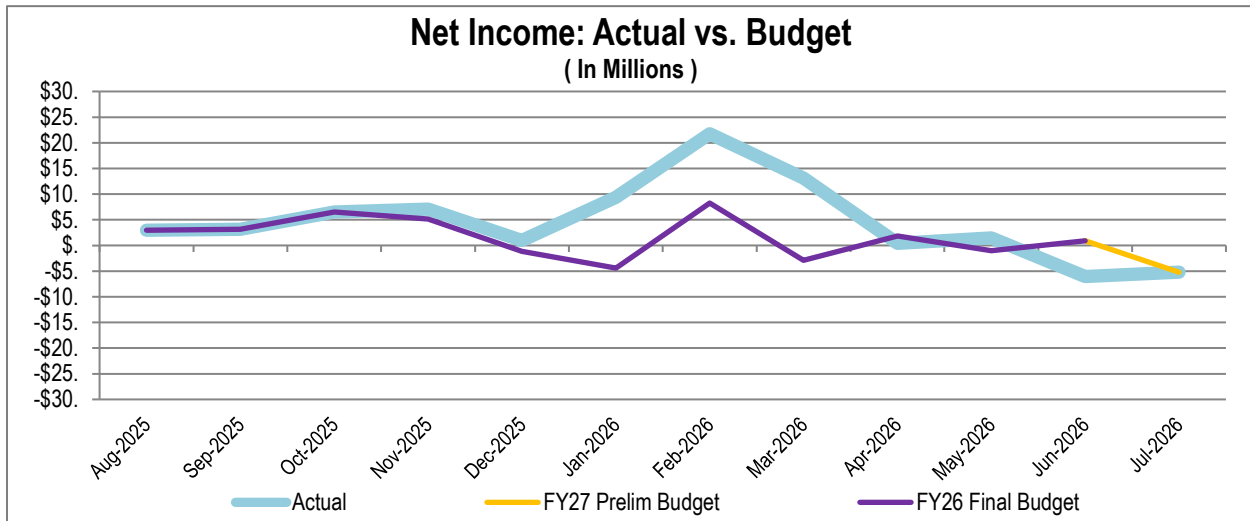


Enrollment and Profitability by Program and Category of Aid



Net Income

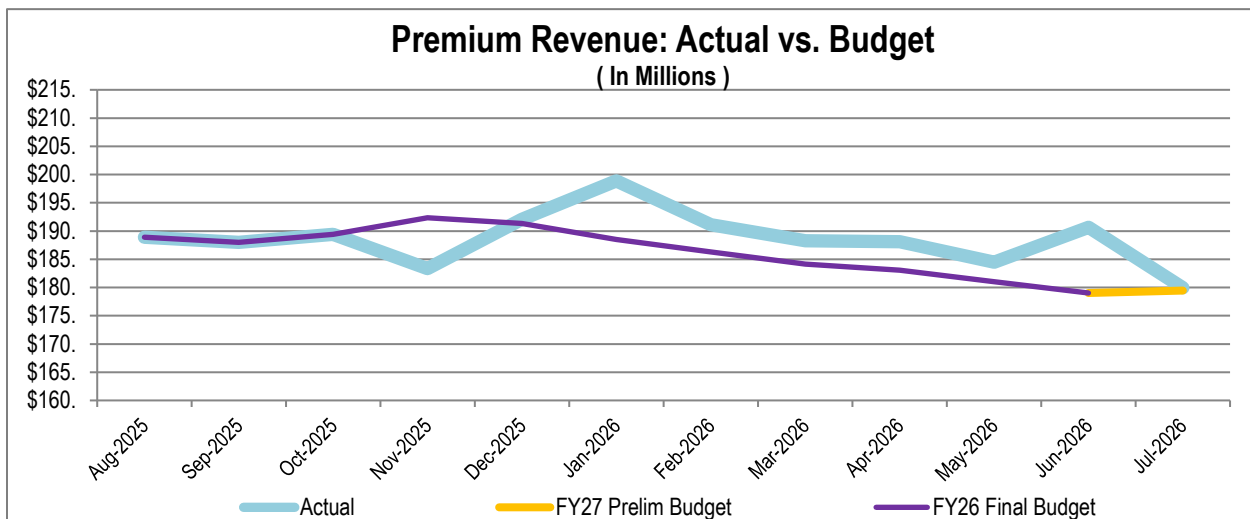
- For the month and fiscal YTD ended July 31st, 2026:
 - Actual Net Loss: \$5.2 million.
 - Budgeted Net Loss: \$5.2 million.



- The favorable variance of \$21,000 in the current month is primarily due to:
- Favorable \$700,000 lower than anticipated Administrative Expense.
 - Favorable \$500,000 higher than anticipated Premium Revenue.
 - Unfavorable \$1.1 million higher than anticipated Medical Expense.

Premium Revenue

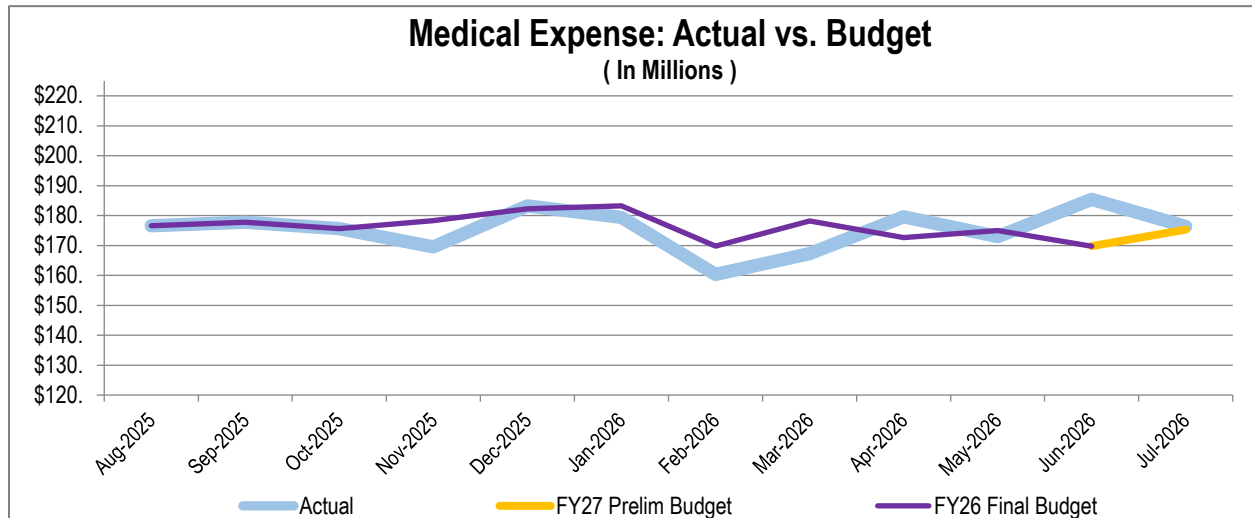
- For the month and fiscal YTD ended July 31st, 2026:
 - Actual Revenue: \$180.0 million.
 - Budgeted Revenue: \$179.5 million.



- For the month ended July 31st, 2026, the favorable Premium Revenue variance of \$501,000 is primarily due to favorable \$1.2 million Medi-Cal and IHSS volume variance for July 2026. This was partially offset by several unfavorable variances totaling \$695,000.

Medical Expense

- For the month and fiscal YTD ended July 31st, 2026:
 - Actual Medical Expense: \$176.4 million.
 - Budgeted Medical Expense: \$175.3 million.



- Reported financial results include medical expense, which contains estimates for Incurred-But-Not-Paid (IBNP) claims. Calculation of monthly IBNP is based on historical trends and claims payment. The Alliance's IBNP reserves are reviewed by actuarial consultants.
- For July and YTD, updates to Fee-For-Service (FFS) decreased the estimate for prior period unpaid Medical Expenses by \$2.0 million (per table below).

Medical Expense - Actual vs. Budget (In Dollars)						
Adjusted to Eliminate the Impact of Prior Period IBNP Estimates						
	Actual			Budget	Variance: Actual Adjusted vs. Budget Favorable/(Unfavorable)	
	<u>Adjusted</u>	<u>Change in IBNP</u>	<u>Reported</u>		<u>\$</u>	<u>%</u>
Capitated Medical Expense	\$16,151,747	\$0	\$16,151,747	\$15,829,068	(\$322,679)	(2.0%)
Primary Care FFS	\$3,767,196	\$74,446	\$3,841,642	\$4,606,174	\$838,978	18.2%
Specialty Care FFS	\$7,976,662	\$929,861	\$8,906,524	\$7,760,430	(\$216,233)	(2.8%)
Outpatient FFS	\$12,042,956	\$1,784,104	\$13,827,059	\$12,335,494	\$292,539	2.4%
Ancillary FFS	\$21,949,974	(\$341,903)	\$21,608,071	\$22,985,198	\$1,035,224	4.5%
Pharmacy FFS	\$16,553,627	\$3,736,129	\$20,289,755	\$12,419,791	(\$4,133,836)	(33.3%)
ER Services FFS	\$10,479,585	\$221,560	\$10,701,145	\$9,805,859	(\$673,726)	(6.9%)
Inpatient Hospital FFS	\$50,630,913	(\$7,009,751)	\$43,621,162	\$48,904,804	(\$1,726,109)	(3.5%)
Long Term Care & SNF FFS	\$34,226,664	(\$1,370,170)	\$32,856,495	\$35,360,178	\$1,133,514	3.2%
Other Benefits & Services	\$3,428,908	\$0	\$3,428,908	\$3,990,500	\$561,592	14.1%
Net Reinsurance	\$574,977	\$0	\$574,977	\$711,965	\$136,987	19.2%
Provider Incentive	\$583,333	\$0	\$583,333	\$583,333	\$0	0.0%
	\$178,366,544	(\$1,975,724)	\$176,390,820	\$175,292,794	(\$3,073,750)	-1.80%

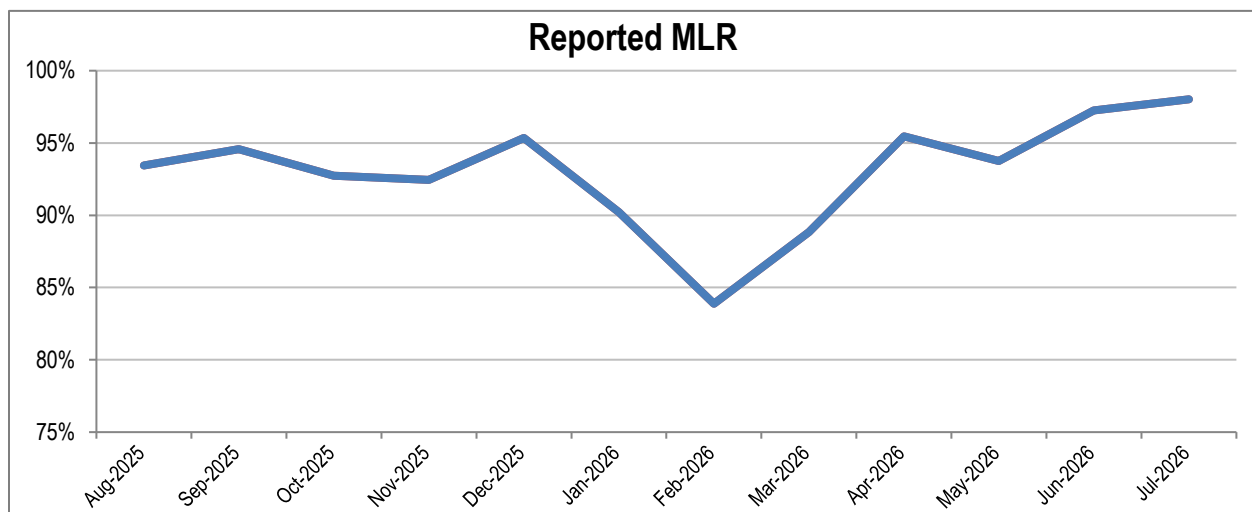
Medical Expense - Actual vs. Budget (Per Member Per Month)						
Adjusted to Eliminate the Impact of Prior Year IBNP Estimates						
	Actual			Budget	Variance: Actual Adjusted vs. Budget Favorable/(Unfavorable)	
	<u>Adjusted</u>	<u>Change in IBNP</u>	<u>Reported</u>		<u>\$</u>	<u>%</u>
Capitated Medical Expense	\$44.00	\$0.00	\$44.00	\$43.46	(\$0.54)	(1.2%)
Primary Care FFS	\$10.26	\$0.20	\$10.47	\$12.65	\$2.38	18.9%
Specialty Care FFS	\$21.73	\$2.53	\$24.26	\$21.31	(\$0.42)	(2.0%)
Outpatient FFS	\$32.81	\$4.86	\$37.67	\$33.87	\$1.06	3.1%
Ancillary FFS	\$59.80	(\$0.93)	\$58.87	\$63.11	\$3.31	5.2%
Pharmacy FFS	\$45.10	\$10.18	\$55.27	\$34.10	(\$11.00)	(32.2%)
ER Services FFS	\$28.55	\$0.60	\$29.15	\$26.92	(\$1.63)	(6.0%)
Inpatient Hospital & SNF FFS	\$137.93	(\$19.10)	\$118.83	\$134.27	(\$3.66)	(2.7%)
Long Term Care & SNF FFS	\$93.24	(\$3.73)	\$89.51	\$97.09	\$3.84	4.0%
Other Benefits & Services	\$9.34	\$0.00	\$9.34	\$10.96	\$1.62	14.7%
Net Reinsurance	\$1.57	\$0.00	\$1.57	\$1.95	\$0.39	19.9%
Provider Incentive	\$1.59	\$0.00	\$1.59	\$1.60	\$0.01	0.8%
	\$485.91	(\$5.38)	\$480.53	\$481.29	(\$4.63)	(1.0%)

- Excluding the impact of prior year estimates for IBNP, year-to-date medical expense variance is \$3.1 million unfavorable to budget. On a PMPM basis, medical expense is 1.0% unfavorable to budget. For per-member-per-month expense:
 - Capitated Expense is over budget, primarily driven by unfavorable Specialty Capitation FQHC expense.

- Primary Care Expense is under budget due to accruals related to TRI reclassifications across all populations except for Group Care and Medicare.
- Specialty Care Expense is over budget, driven by unit cost offset by lower utilization.
- Outpatient Expense is under budget due to low dialysis unit cost and utilization.
- Ancillary Expense is under budget driven by lower unit cost in the Duals with LTC Duals aid code category.
- Pharmacy Expense is over budget driven by higher unit cost.
- Emergency Expense is over budget, driven by higher utilization in the ACA OE and Duals with LTC Duals aid code categories.
- Inpatient Expense is over budget driven by high utilization in the Adult, ACA OE and Group Care populations.
- Long Term Care Expense is under budget driven by lower utilization and unit cost in the Duals with LTC Duals aid code category.
- Other Benefits & Services is under budget, due to lower-than-expected salary and wages, paid time off, temporary help services, professional medical services and interpreter expense.
- Net Reinsurance is under budget because more recoveries were received than expected.
- Provider Incentive is budget neutral.

Medical Loss Ratio (MLR)

The Medical Loss Ratio (total reported Medical Expense divided by Premium Revenue) was 98.0% for the month and fiscal year-to-date.



Administrative Expense

- For the month and fiscal YTD ended July 31st, 2026:
 - Actual Administrative Expense: \$11.1 million.
 - Budgeted Administrative Expense: \$11.8 million.

Summary of Administrative Expense (In Dollars)									
For the Month and Fiscal Year-to-Date									
Favorable/(Unfavorable)									
Current Month					Year-to-Date				
Actual	Budget	Variance \$	Variance %		Actual	Budget	Variance \$	Variance %	
\$6,485,393	\$6,292,739	(\$192,653)	(3.1%)		Personnel Expense	\$6,485,393	\$6,292,739	(\$192,653)	(3.1%)
88,442	87,920	(521)	(0.6%)		Medical Benefits Admin Expense	88,442	87,920	(521)	(0.6%)
1,204,752	2,385,417	1,180,666	49.5%		Purchased & Professional Services	1,204,752	2,385,417	1,180,666	49.5%
3,305,505	3,016,249	(289,256)	(9.6%)		Other Admin Expense	3,305,505	3,016,249	(289,256)	(9.6%)
\$11,084,091	\$11,782,326	\$698,235	5.9%	Total Administrative Expense	\$11,084,091	\$11,782,326	\$698,235	5.9%	

The year-to-date variances include:

- Favorable in Purchased & Professional Services, primarily due to Consultant Fees and Purchased Services, Interpreter Services, Provider Credentialing, Legal Fees, Hardware Purchases, and Other Expenses.
- Partially offset by unfavorable Employee Expense for timing for the workforce adjustment.
- Partially offset by unfavorable Printing Postage & Promotions, the result of the timing of Postage, Printing and Mailing services.
- Partially offset by unfavorable Supplies and Other expenses primarily due to increases in Provider Interest, Meals and Entertainment, Community Reinvestment Expense, and Other Purchases and Fees.
- Partially offset by unfavorable Building Occupancy costs due to SBITA Amortization and timing in other areas.
- Partially offset by Licenses and Subscriptions, a result of unfavorable Licenses, Subscriptions, and Other Fees.
- Partially offset by unfavorable Benefit Administration Expense, primarily for the increase in Pharmacy Admin Fees.

The Administrative Loss Ratio (ALR) is 6.2% of net revenue for the month and fiscal year-to-date. Fiscal year-to-date claims interest expense, due to delayed payment of certain claims, or recalculated interest on previously paid claims is \$303,000.

Other Income / (Expense)

Other Income & Expense is comprised primarily of investment income. Fiscal year-to-date net investments show a gain of \$2.3 million.

Managed Care Organization (MCO) Provider Tax

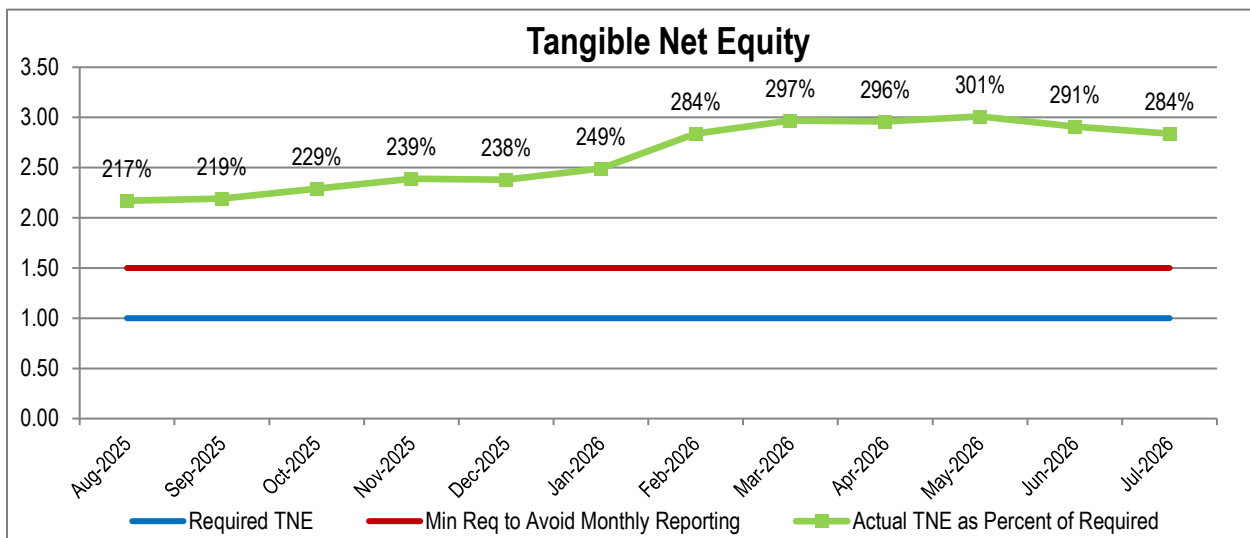
- Revenue:
 - For the month and fiscal YTD ended July 31st, 2026:
 - Actual: \$60.6 million.
 - Budgeted: \$60.1 million.
- Expense:
 - For the month and fiscal YTD ended July 31st, 2026:

- Actual: \$60.6 million.
- Budgeted: \$60.1 million.

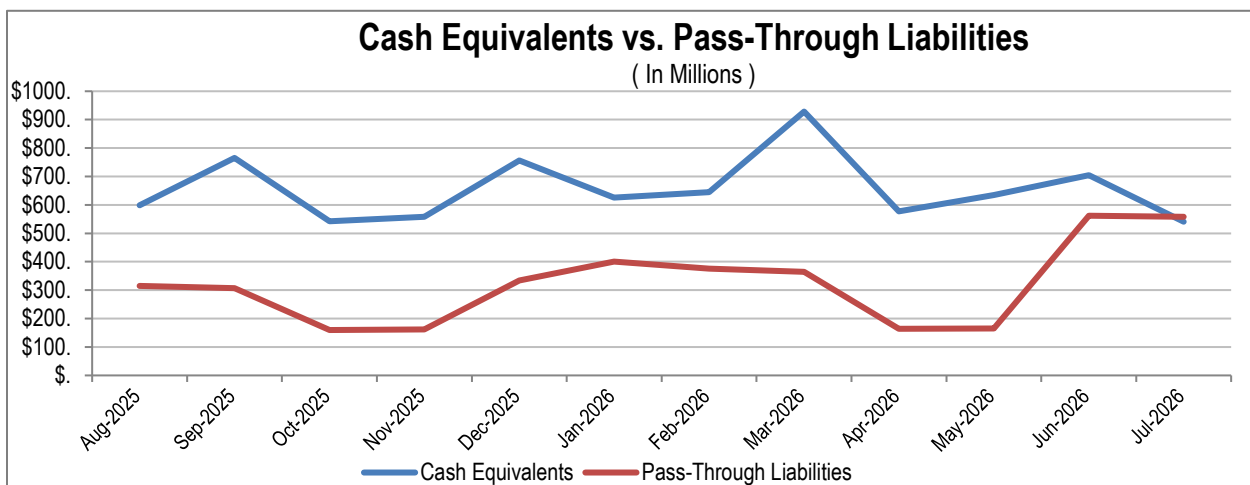
Tangible Net Equity (TNE)

- The Department of Managed Health Care (DMHC) monitors the financial stability of health plans to ensure that they can meet their financial obligations to providers. TNE is a calculation of a company's total tangible assets minus total liabilities divided by a percentage of fee-for-service medical expenses. The Alliance exceeds DMHC's required TNE.

- Required TNE \$79.9 million
- Actual TNE \$226.5 million
- Excess TNE \$146.6 million
- TNE % of Required TNE 284%



- To ensure appropriate liquidity and limit risk, the majority of Alliance financial assets are kept in short-term investments.
- Key Metrics:
 - Cash & Cash Equivalents \$540.9 million
 - Pass-Through Liabilities \$558.5 million



- | | |
|--------------------|-----------------------------------|
| ○ Uncommitted Cash | \$17.6 million |
| ○ Working Capital | \$179.0 million |
| ○ Current Ratio | 1.16 (regulatory minimum is 1.00) |

Capital Investment

- Fiscal year-to-date capital assets acquired: \$135,000.
- Annual capital budget: \$1.3 million.
- A summary of year-to-date capital asset acquisitions is included in this monthly financial statement package.

Caveats to Financial Statements

- We continue to caveat these financial statements that, due to challenges of projecting medical expense and liabilities based on incomplete claims experience, financial results are subject to revision.
- The full set of financial statements and reports are included in the Board of Governors Report. This is a high-level summary of key components of those statements, which are unaudited.

Finance

Supporting Documents

ALAMEDA ALLIANCE FOR HEALTH
STATEMENT OF REVENUE & EXPENSES
ACTUAL VS. BUDGET
COMBINED BASIS (RESTRICTED & UNRESTRICTED FUNDS)
FOR THE MONTH AND FISCAL YTD ENDED 31 JULY, 2026

CURRENT MONTH				Account Description	FISCAL YEAR TO DATE			
Actual	Budget	\$ Variance	% Variance		Actual	Budget	\$ Variance	% Variance
		(Unfavorable)	(Unfavorable)				(Unfavorable)	(Unfavorable)
MEMBERSHIP								
360,404	357,524	2,880	0.8%	1. Medi-Cal	360,404	357,524	2,880	0.8%
6,398	6,325	73	1.2%	2. GroupCare	6,398	6,325	73	1.2%
272	366	(94)	(25.7%)	3. Medicare SNP	272	366	(94)	(25.7%)
367,074	364,215	2,859	0.8%	3. TOTAL MEMBER MONTHS	367,074	364,215	2,859	0.8%
REVENUE								
\$179,953,862	\$179,453,135	\$500,727	0.3%	4. Premium Revenue	\$179,953,862	\$179,453,135	\$500,727	0.3%
\$60,616,349	\$60,131,962	\$484,387	0.8%	5. MCO Tax Revenue AB119	\$60,616,349	\$60,131,962	\$484,387	0.8%
\$240,570,211	\$239,585,097	\$985,114	0.4%	6. TOTAL REVENUE	\$240,570,211	\$239,585,097	\$985,114	0.4%
MEDICAL EXPENSES								
Capitated Medical Expenses								
\$16,151,747	\$15,829,068	(\$322,679)	(2.0%)	7. Capitated Medical Expense	\$16,151,747	\$15,829,068	(\$322,679)	(2.0%)
Fee for Service Medical Expenses								
\$43,621,162	\$48,904,804	\$5,283,641	10.8%	8. Inpatient Hospital Expense	\$43,621,162	\$48,904,804	\$5,283,641	10.8%
\$3,841,642	\$4,606,174	\$764,532	16.6%	9. Primary Care Physician Expense	\$3,841,642	\$4,606,174	\$764,532	16.6%
\$8,906,524	\$7,760,430	(\$1,146,094)	(14.8%)	10. Specialty Care Physician Expense	\$8,906,524	\$7,760,430	(\$1,146,094)	(14.8%)
\$21,608,071	\$22,985,198	\$1,377,127	6.0%	11. Ancillary Medical Expense	\$21,608,071	\$22,985,198	\$1,377,127	6.0%
\$13,827,059	\$12,335,494	(\$1,491,565)	(12.1%)	12. Outpatient Medical Expense	\$13,827,059	\$12,335,494	(\$1,491,565)	(12.1%)
\$10,701,145	\$9,805,859	(\$895,286)	(9.1%)	13. Emergency Expense	\$10,701,145	\$9,805,859	(\$895,286)	(9.1%)
\$20,289,755	\$12,419,791	(\$7,869,964)	(63.4%)	14. Pharmacy Expense	\$20,289,755	\$12,419,791	(\$7,869,964)	(63.4%)
\$32,856,495	\$35,360,178	\$2,503,684	7.1%	15. Long Term Care Expense	\$32,856,495	\$35,360,178	\$2,503,684	7.1%
\$155,651,853	\$154,177,927	(\$1,473,926)	(1.0%)	16. Total Fee for Service Expense	\$155,651,853	\$154,177,927	(\$1,473,926)	(1.0%)
\$3,428,908	\$3,990,500	\$561,592	14.1%	17. Other Benefits & Services	\$3,428,908	\$3,990,500	\$561,592	14.1%
\$574,977	\$711,965	\$136,987	19.2%	18. Reinsurance Expense	\$574,977	\$711,965	\$136,987	19.2%
\$583,333	\$583,333	\$0	0.0%	19. Risk Pool Distribution	\$583,333	\$583,333	\$0	0.0%
\$176,390,820	\$175,292,794	(\$1,098,026)	(0.6%)	20. TOTAL MEDICAL EXPENSES	\$176,390,820	\$175,292,794	(\$1,098,026)	(0.6%)
\$64,179,391	\$64,292,303	\$112,912	0.2%	21. GROSS MARGIN	\$64,179,391	\$64,292,303	\$112,912	0.2%
ADMINISTRATIVE EXPENSES								
\$6,485,393	\$6,292,739	(\$192,653)	(3.1%)	22. Personnel Expense	\$6,485,393	\$6,292,739	(\$192,653)	(3.1%)
\$88,442	\$87,920	(\$521)	(0.6%)	23. Benefits Administration Expense	\$88,442	\$87,920	(\$521)	(0.6%)
\$1,204,752	\$2,385,417	\$1,180,666	49.5%	24. Purchased & Professional Services	\$1,204,752	\$2,385,417	\$1,180,666	49.5%
\$3,305,505	\$3,016,249	(\$289,256)	(9.6%)	25. Other Administrative Expense	\$3,305,505	\$3,016,249	(\$289,256)	(9.6%)
\$11,084,091	\$11,782,326	\$698,235	5.9%	26. TOTAL ADMINISTRATIVE EXPENSES	\$11,084,091	\$11,782,326	\$698,235	5.9%
\$60,616,349	\$60,131,962	(\$484,387)	(0.8%)	27. MCO TAX EXPENSES	\$60,616,349	\$60,131,962	(\$484,387)	(0.8%)
(\$7,521,049)	(\$7,621,984)	\$100,936	1.3%	28. NET OPERATING INCOME / (LOSS)	(\$7,521,049)	(\$7,621,984)	\$100,936	1.3%
OTHER INCOME / EXPENSES								
\$2,320,364	\$2,400,579	(\$80,215)	(3.3%)	29. TOTAL OTHER INCOME / (EXPENSES)	\$2,320,364	\$2,400,579	(\$80,215)	(3.3%)
(\$5,200,684)	(\$5,221,405)	\$20,721	0.4%	30. NET SURPLUS (DEFICIT)	(\$5,200,684)	(\$5,221,405)	\$20,721	0.4%
98.0%	97.7%	(0.3%)	(0.3%)	31. Medical Loss Ratio	98.0%	97.7%	(0.3%)	(0.3%)
6.2%	6.6%	0.4%	6.1%	32. Administrative Expense Ratio	6.2%	6.6%	0.4%	6.1%
(2.2%)	(2.2%)	0.0%	0.0%	33. Net Surplus (Deficit) Ratio	(2.2%)	(2.2%)	0.0%	0.0%

**ALAMEDA ALLIANCE FOR HEALTH
BALANCE SHEETS
CURRENT MONTH VS. PRIOR MONTH
FOR THE MONTH AND FISCAL YTD ENDED 31 JULY, 2026**

	7/31/2026	6/30/2026	Difference	% Difference
CURRENT ASSETS				
Cash and Cash Equivalent				
Cash	\$36,266,469	\$27,127,394	\$9,139,075	33.7%
Short-Term Investment	504,647,375	677,479,552	(172,832,177)	(25.5%)
Interest Receivable	3,780,754	3,605,608	175,146	4.9%
Premium Receivables	760,435,033	762,206,941	(1,771,908)	(0.2%)
Reinsurance Recovery Receivable	11,802,202	14,712,236	(2,910,033)	(19.8%)
Other Receivables	1,822,532	2,007,267	(184,735)	(9.2%)
Prepaid Expenses	1,016,123	594,892	421,230	70.8%
TOTAL CURRENT ASSETS	1,319,770,488	1,487,733,890	(167,963,402)	(11.3%)
OTHER ASSETS				
CNB Long-Term Investment	31,640,674	31,751,939	(111,265)	(0.4%)
CalPERS Net Pension Asset	(4,224,236)	(4,224,236)	0	0.0%
Deferred Outflow	15,559,551	15,559,551	0	0.0%
Restricted Asset-Bank Note	366,895	365,889	1,006	0.3%
GASB 87-Lease Assets (Net)	36,025	39,300	(3,275)	(8.3%)
GASB 96-SBITA Assets (Net)	6,724,607	7,002,940	(278,332)	(4.0%)
TOTAL OTHER ASSETS	50,103,516	50,495,382	(391,866)	(0.8%)
PROPERTY AND EQUIPMENT				
Land, Building & Improvements	10,028,605	9,893,508	135,097	1.4%
Furniture And Equipment	13,400,309	13,400,309	0	0.0%
Leasehold Improvement	902,447	902,447	0	0.0%
Internally Developed Software	14,824,002	14,824,002	0	0.0%
Fixed Assets at Cost	39,155,362	39,020,265	135,097	0.3%
Less: Accumulated Depreciation	(34,189,471)	(34,133,653)	(55,817)	0.2%
PROPERTY AND EQUIPMENT (NET)	4,965,891	4,886,612	79,280	1.6%
TOTAL ASSETS	1,374,839,895	1,543,115,883	(168,275,988)	(10.9%)
CURRENT LIABILITIES				
Trade Accounts Payable	11,759,530	13,363,668	(1,604,138)	(12.0%)
Incurred But Not Reported Claims	284,133,963	315,239,857	(31,105,894)	(9.9%)
Other Medical Liabilities	156,181,595	155,925,936	255,658	0.2%
Pass-Through Liabilities	558,475,544	561,960,069	(3,484,525)	(0.6%)
MCO Tax Liabilities	115,283,261	243,041,912	(127,758,651)	(52.6%)
GASB 87 and 96 ST Liabilities	2,756,903	2,741,659	15,244	0.6%
Payroll Liabilities	11,526,281	11,558,808	(32,527)	(0.3%)
Deferred Revenues	639,530	0	639,530	0.0%
TOTAL CURRENT LIABILITIES	1,140,756,606	1,303,831,910	(163,075,304)	(12.5%)
LONG TERM LIABILITIES				
GASB 87 and 96 LT Liabilities	2,399,806	2,399,806	0	0.0%
Deferred Inflow	5,183,734	5,183,734	0	0.0%
TOTAL LONG TERM LIABILITIES	7,583,539	7,583,539	0	0.0%
TOTAL LIABILITIES	1,148,340,145	1,311,415,449	(163,075,304)	(12.4%)
NET WORTH				
Contributed Capital	840,233	840,233	0	0.0%
Restricted & Unrestricted Funds	230,860,201	168,439,128	62,421,073	37.1%
Year-To-Date Net Surplus (Deficit)	(5,200,684)	62,421,073	(67,621,758)	(108.3%)
TOTAL NET WORTH	226,499,750	231,700,434	(5,200,684)	(2.2%)
TOTAL LIABILITIES AND NET WORTH	1,374,839,895	1,543,115,884	(168,275,988)	(10.9%)
Cash Equivalents				
Cash Equivalents	540,913,844	704,606,946	(163,693,102)	(23.2%)
Pass-Through	558,475,544	561,960,069	(3,484,525)	(0.6%)
Uncommitted Cash	(17,561,700)	142,646,877	(160,208,576)	(112.3%)
Working Capital	179,013,882	183,901,980	(4,888,098)	(2.7%)
Current Ratio	115.7%	114.1%	1.6%	1.4%

**ALAMEDA ALLIANCE FOR HEALTH
CASH FLOW STATEMENT
FOR THE MONTH AND FISCAL YTD ENDED**

July 31, 2026

	MONTH	3 MONTHS	6 MONTHS	YTD
CASH FLOWS FROM OPERATING ACTIVITIES				
Commercial Premium Cash Flows				
Commercial Premium Revenue	\$4,032,190	\$10,944,664	\$21,164,521	\$4,032,190
GroupCare Receivable	(2,353)	3,431,600	8,528	(2,353)
Total	4,029,837	14,376,264	21,173,049	4,029,837
Medicare Premiums				
Medicare Premiums	418,196	1,211,332	2,577,637	418,196
Deferred Premium Revenue	639,530	639,530	280,531	639,530
Medicare Receivable	16,686	36	-	16,686
Total	1,074,412	1,850,898	2,858,168	1,074,412
Medi-Cal Premium Cash Flows				
Medi-Cal Revenue	236,119,826	727,774,271	1,475,972,657	236,119,826
Premium Receivable	1,757,575	(394,037,786)	(168,980,860)	1,757,575
Total	237,877,401	333,736,485	1,306,991,797	237,877,401
Investment & Other Income Cash Flows				
Other Revenues	186,562	601,302	558,587	186,562
Interest Income	2,149,046	6,328,176	14,674,519	2,149,046
Interest Receivable	(175,146)	(1,213,065)	(367,662)	(175,146)
Total	2,160,462	5,716,413	14,865,444	2,160,462
Medical & Hospital Cash Flows				
Total Medical Expenses	(176,390,819)	(534,743,511)	(1,041,832,297)	(176,390,819)
Other Health Care Receivables	3,100,716	3,625,601	2,796,826	3,100,716
Capitation Payable	-	-	-	-
IBNP Payable	(31,105,894)	(40,330,857)	(126,782,007)	(31,105,894)
Other Medical Payable	(3,812,199)	398,706,331	171,297,041	(3,812,200)
Risk Share Payable	583,333	1,163,333	3,783,333	583,333
New Health Program Payable	-	-	-	-
Total	(207,624,863)	(171,579,103)	(990,737,104)	(207,624,864)
Administrative Cash Flows				
Total Administrative Expenses	(11,099,334)	(37,055,824)	(70,443,541)	(11,099,334)
Prepaid Expenses	(421,231)	(231,322)	(17,705)	(421,230)
Other Receivables	(5,947)	(3,141)	7,857	(5,948)
CalPERS Pension	-	(2,529,334)	(2,529,334)	-
Trade Accounts Payable	(1,604,138)	(214,249)	(180,959)	(1,604,138)
Payroll Liabilities	(32,527)	1,456,958	4,149,774	(32,527)
GASB Assets and Liabilities	296,850	646,355	1,427,929	296,851
Depreciation Expense	55,817	174,334	362,430	55,817
Total	(12,810,510)	(37,756,223)	(67,223,549)	(12,810,509)
MCO Tax AB119 Cash Flows				
MCO Tax Expense AB119	(60,616,349)	(184,843,029)	(377,173,975)	(60,616,349)
MCO Tax Liabilities	(127,758,651)	(3,531,971)	423,975	(127,758,651)
Total	(188,375,000)	(188,375,000)	(376,750,000)	(188,375,000)
Net Cash Flows from Operating Activities	(163,668,261)	(42,030,266)	(88,822,195)	(163,668,261)

**ALAMEDA ALLIANCE FOR HEALTH
CASH FLOW STATEMENT
FOR THE MONTH AND FISCAL YTD ENDED**

July 31, 2026

	MONTH	3 MONTHS	6 MONTHS	YTD
<u>CASH FLOWS FROM INVESTING ACTIVITIES</u>				
Investment Cash Flows				
Long Term Investments	111,262	5,817,719	4,384,334	111,262
Total	111,262	5,817,719	4,384,334	111,262
Restricted Cash & Other Asset Cash Flows				
Restricted Assets-Treasury Account	(1,006)	(3,044)	(6,029)	(1,006)
Total	(1,006)	(3,044)	(6,029)	(1,006)
Fixed Asset Cash Flows				
Fixed Asset Acquisitions	(135,097)	(135,097)	(161,504)	(135,097)
Depreciation expense				
Change in A/D				
Purchases of Property and Equipment	(135,097)	(135,097)	(161,504)	(135,097)
Net Cash Flows from Investing Activities	(24,841)	5,679,578	4,216,801	(24,841)
Financing Cash Flows				
Subordinated Debt Proceeds	-	-	-	-
Net Change in Cash	(163,693,102)	(36,350,688)	(84,605,394)	(163,693,102)
Rounding	-	-	-	-
Cash @ Beginning of Period	704,606,947	577,264,533	625,519,239	704,606,947
Cash @ End of Period	\$540,913,845	\$540,913,845	\$540,913,845	\$540,913,845
Variance	-	-	-	-

**ALAMEDA ALLIANCE FOR HEALTH
CASH FLOW STATEMENT
FOR THE MONTH AND FISCAL YTD ENDED**

July 31, 2026

	MONTH	3 MONTHS	6 MONTHS	YTD
NET INCOME RECONCILIATION				
Net Income / (Loss)	(\$5,200,682)	(\$9,782,619)	\$25,498,108	(\$5,200,682)
Add back: Depreciation & Amortization	55,817	174,334	362,430	55,817
Receivables				
Premiums Receivable	1,774,261	(394,037,750)	(168,980,860)	1,774,261
Interest Receivable	(175,146)	(1,213,065)	(367,662)	(175,146)
Other Health Care Receivables	3,100,716	3,625,601	2,796,826	3,100,716
Other Receivables	(5,947)	(3,141)	7,857	(5,948)
GroupCare Receivable	(2,353)	3,431,600	8,528	(2,353)
Total	4,691,531	(388,196,755)	(166,535,311)	4,691,530
Prepaid Expenses	(421,231)	(231,322)	(17,705)	(421,230)
Trade Payables	(1,604,138)	(214,249)	(180,959)	(1,604,138)
Claims Payable and Shared Risk Pool				
IBNP Payable	(31,105,894)	(40,330,857)	(126,782,007)	(31,105,894)
Capitation Payable & Other Medical Payable	(3,812,199)	398,706,331	171,297,041	(3,812,200)
Risk Share Payable	583,333.00	1,163,333.00	3,783,333	583,333
Claims Payable				
Total	(34,334,760)	359,538,807	48,298,367	(34,334,761)
Unearned Revenue				
Deferred Premium Revenue				
Deferred Revenue - IHSS				
Deferred Revenue - Medicare (DSNP)	639,530	639,530	280,531	639,530
Total	639,530.00	639,530.00	280,531.00	639,530.00
Other Liabilities				
CalPERS Pension	-	(2,529,334.00)	(2,529,334.00)	-
Payroll Liabilities	(32,527)	1,456,958	4,149,774	(32,527)
GASB Assets and Liabilities	296,850	646,355	1,427,929	296,851
New Health Program	-	-	-	-
MCO Tax Liabilities	(127,758,651)	(3,531,971)	423,975	(127,758,651)
Total	(127,494,328)	(3,957,992)	3,472,344	(127,494,327)
Rounding	-	-	-	-
Cash Flows from Operating Activities	(163,668,261)	(42,030,266)	(88,822,195)	(163,668,261)
Variance	-	-	-	-

**ALAMEDA ALLIANCE FOR HEALTH
CASH FLOW STATEMENT
FOR THE MONTH AND FISCAL YTD ENDED**

July 31, 2026

	MONTH	3 MONTHS	6 MONTHS	YTD
CASH FLOW STATEMENT:				
Cash Flows from Operating Activities:				
Cash Received				
Capitation Received from State of CA	\$237,877,401	\$333,736,485	\$1,306,991,797	\$237,877,401
Medicare Revenue	\$1,074,412	\$1,850,898	\$2,858,168	\$1,074,412
GroupCare Premium Revenue	4,029,837	14,376,264	21,173,049	4,029,837
Other Income	186,562	601,302	558,587	186,562
Interest Income	1,973,900	5,115,111	14,306,857	1,973,900
Less Cash Paid				
Medical Expenses	(207,624,863)	(171,579,103)	(990,737,104)	(207,624,864)
Vendor & Employee Expenses	(12,810,510)	(37,756,223)	(67,223,549)	(12,810,509)
MCO Tax Expense AB119	(188,375,000)	(188,375,000)	(376,750,000)	(188,375,000)
Net Cash Flows from Operating Activities	(163,668,261)	(42,030,266)	(88,822,195)	(163,668,261)
Cash Flows from Investing Activities:				
Long Term Investments	111,262	5,817,719	4,384,334	111,262
Restricted Assets-Treasury Account	(1,006)	(3,044)	(6,029)	(1,006)
Purchases of Property and Equipment	(135,097)	(135,097)	(161,504)	(135,097)
Net Cash Flows from Investing Activities	(24,841)	5,679,578	4,216,801	(24,841)
Net Change in Cash	(163,693,102)	(36,350,688)	(84,605,394)	(163,693,102)
Rounding	-	-	-	-
Cash @ Beginning of Period	704,606,947	577,264,533	625,519,239	704,606,947
Cash @ End of Period	\$540,913,845	\$540,913,845	\$540,913,845	\$540,913,845
Variance	\$0	-	-	-
RECONCILIATION OF NET INCOME TO NET CASH FLOW FROM OPERATING ACTIVITIES:				
Net Income / (Loss)	(\$5,200,682)	(\$9,782,618)	\$25,498,107	(\$5,200,682)
Add Back: Depreciation	55,817	174,334	362,430	55,817
Net Change in Operating Assets & Liabilities				
Premium & Other Receivables	4,691,531	(388,196,755)	(166,535,311)	4,691,530
Prepaid Expenses	(421,231)	(231,323)	(17,704)	(421,230)
Trade Payables	(1,604,138)	(214,249)	(180,959)	(1,604,138)
Claims Payable, IBNP and Risk Sharing	(34,334,760)	359,538,807	48,298,367	(34,334,761)
Deferred Revenue- Medicare (DSNP)	639,530	639,530	280,531	639,530
Other Liabilities	(127,494,328)	(3,957,992)	3,472,344	(127,494,327)
Total	(163,668,261)	(42,030,266)	(88,822,195)	(163,668,261)
Rounding	-	-	-	-
Cash Flows from Operating Activities	(163,668,261)	(42,030,266)	(88,822,195)	(163,668,261)
Variance	\$0	-	-	-

ALAMEDA ALLIANCE FOR HEALTH
OPERATING STATEMENT BY CATEGORY OF AID

GAAP BASIS
FOR MONTH AND THE FISCAL YEAR TO DATE JULY 2025

	Medi-Cal Child	Medi-Cal Adult	Medi-Cal ACA OE	Medi-Cal SPD with LTC	Medi-Cal Duals with LTC	Medi-Cal Total	Group Care	Medicare	Grand Total
Enrollments/Member Months	102,919	51,834	130,849	27,080	47,722	360,404	6,398	272	367,074
Revenue	\$33,772,293	\$28,931,228	\$83,574,589	\$47,086,679	\$42,755,037	\$236,119,826	\$4,032,189	\$418,196	\$240,570,211
Medical Expense	\$14,944,792	\$17,486,798	\$62,546,245	\$47,830,077	\$26,127,810	\$168,935,723	\$6,697,100	\$757,997	\$176,390,820
Gross Margin	\$18,827,501	\$11,444,430	\$21,028,344	(\$743,399)	\$16,627,227	\$67,184,103	(\$2,664,911)	(\$339,801)	\$64,179,391
Administrative Expense	\$645,218	\$1,146,209	\$3,614,950	\$2,542,054	\$2,285,812	\$10,234,244	\$285,790	\$564,058	\$11,084,091
MCO Tax Expense	\$17,309,947	\$8,717,960	\$22,007,493	\$4,554,585	\$8,026,363	\$60,616,349	\$0	\$0	\$60,616,349
Operating Income / (Expense)	\$872,337	\$1,580,260	(\$4,594,100)	(\$7,840,038)	\$6,315,052	(\$3,666,489)	(\$2,950,701)	(\$903,858)	(\$7,521,049)
Other Income / (Expense)	\$112,324	\$267,294	\$761,474	\$705,659	\$433,466	\$2,280,217	\$34,438	\$5,710	\$2,320,364
Net Income / (Loss)	\$984,661	\$1,847,553	(\$3,832,626)	(\$7,134,379)	\$6,748,518	(\$1,386,273)	(\$2,916,263)	(\$898,148)	(\$5,200,684)
PMPM Metrics:									
Revenue PMPM	\$328.14	\$558.15	\$638.71	\$1,738.80	\$895.92	\$655.15	\$630.23	\$1,537.49	\$655.37
Medical Expense PMPM	\$145.21	\$337.36	\$478.00	\$1,766.25	\$547.50	\$468.74	\$1,046.75	\$2,786.75	\$480.53
Gross Margin PMPM	\$182.94	\$220.79	\$160.71	(\$27.45)	\$348.42	\$186.41	(\$416.52)	(\$1,249.27)	\$174.84
Administrative Expense PMPM	\$6.27	\$22.11	\$27.63	\$93.87	\$47.90	\$28.40	\$44.67	\$2,073.74	\$30.20
MCO Tax Expense PMPM	\$168.19	\$168.19	\$168.19	\$168.19	\$168.19	\$168.19	\$0.00	\$0.00	\$165.13
Operating Income / (Expense) PMPM	\$8.48	\$30.49	(\$35.11)	(\$289.51)	\$132.33	(\$10.17)	(\$461.19)	(\$3,323.01)	(\$20.49)
Other Income / (Expense) PMPM	\$1.09	\$5.16	\$5.82	\$26.06	\$9.08	\$6.33	\$5.38	\$20.99	\$6.32
Net Income / (Loss) PMPM	\$9.57	\$35.64	(\$29.29)	(\$263.46)	\$141.41	(\$3.85)	(\$455.81)	(\$3,302.02)	(\$14.17)
Ratio:									
Medical Loss Ratio	90.8%	86.5%	101.6%	112.5%	75.2%	96.3%	166.1%	181.3%	98.0%
Administrative Expense Ratio	3.9%	5.7%	5.9%	6.0%	6.6%	5.8%	7.1%	134.9%	6.2%
Net Income Ratio	2.9%	6.4%	-4.6%	-15.2%	15.8%	-0.6%	-72.3%	-214.8%	-2.2%

ALAMEDA ALLIANCE FOR HEALTH
ADMINISTRATIVE EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED 31 July, 2026

CURRENT MONTH					FISCAL YEAR TO DATE			
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
ADMINISTRATIVE EXPENSES SUMMARY (ADMIN. DEPT. ONLY)								
\$6,485,393	\$6,292,739	(\$192,653)	(3.1%)	Personnel Expenses	\$6,485,393	\$6,292,739	(\$192,653)	(3.1%)
\$88,442	\$87,920	(\$521)	(0.6%)	Benefits Administration Expense	\$88,442	\$87,920	(\$521)	(0.6%)
\$1,204,752	\$2,385,417	\$1,180,666	49.5%	Purchased & Professional Services	\$1,204,752	\$2,385,417	\$1,180,666	49.5%
\$520,158	\$474,823	(\$45,335)	(9.5%)	Occupancy	\$520,158	\$474,823	(\$45,335)	(9.5%)
\$353,544	\$227,751	(\$125,793)	(55.2%)	Printing Postage & Promotion	\$353,544	\$227,751	(\$125,793)	(55.2%)
\$1,924,235	\$1,913,595	(\$10,639)	(0.6%)	Licenses Insurance & Fees	\$1,924,235	\$1,913,595	(\$10,639)	(0.6%)
\$507,568	\$400,079	(\$107,489)	(26.9%)	Other Administrative Expense	\$507,568	\$400,079	(\$107,489)	(26.9%)
\$4,598,698	\$5,489,586	\$890,888	16.2%	Total Other Administrative Expenses (excludes Personnel Expenses)	\$4,598,698	\$5,489,586	\$890,888	16.2%
\$11,084,091	\$11,782,326	\$698,235	5.9%	Total Administrative Expenses	\$11,084,091	\$11,782,326	\$698,235	5.9%

ALAMEDA ALLIANCE FOR HEALTH
ADMINISTRATIVE EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED 31 July, 2026

CURRENT MONTH					FISCAL YEAR TO DATE			
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
3,720,817	4,043,802	322,985	8.0%	Salaries & Wages	3,720,817	4,043,802	322,985	8.0%
339,032	353,449	14,417	4.1%	Paid Time Off	339,032	353,449	14,417	4.1%
87	1,000	913	91.3%	Compensated Incentives	87	1,000	913	91.3%
701,582	33,333	(668,249)	(2,004.7%)	Severance	701,582	33,333	(668,249)	(2,004.7%)
74,246	59,653	(14,593)	(24.5%)	Payroll Taxes	74,246	59,653	(14,593)	(24.5%)
80,475	58,712	(21,763)	(37.1%)	Overtime	80,475	58,712	(21,763)	(37.1%)
2,512	12,500	9,988	79.9%	Commission Pay	2,512	12,500	9,988	79.9%
354,615	300,445	(54,170)	(18.0%)	CalPERS ER Match	354,615	300,445	(54,170)	(18.0%)
1,165,255	1,168,205	2,950	0.3%	Employee Benefits	1,165,255	1,168,205	2,950	0.3%
2,031	0	(2,031)	0.0%	Personal Floating Holiday	2,031	0	(2,031)	0.0%
22,650	30,500	7,850	25.7%	Language Pay	22,650	30,500	7,850	25.7%
3,630	0	(3,630)	0.0%	Med Ins Opted Out Stipend	3,630	0	(3,630)	0.0%
(26,213)	0	26,213	0.0%	Sick Leave	(26,213)	0	26,213	0.0%
(917)	8,857	9,775	110.4%	Compensated Employee Relations	(917)	8,857	9,775	110.4%
19,960	23,690	3,730	15.7%	Work from Home Stipend	19,960	23,690	3,730	15.7%
635	3,693	3,058	82.8%	Mileage, Parking & Local Travel	635	3,693	3,058	82.8%
3,477	11,081	7,604	68.6%	Travel & Lodging	3,477	11,081	7,604	68.6%
0	118,514	118,514	100.0%	Temporary Help Services	0	118,514	118,514	100.0%
20,772	44,477	23,705	53.3%	Staff Development/Training	20,772	44,477	23,705	53.3%
750	20,829	20,079	96.4%	Staff Recruitment/Advertisement	750	20,829	20,079	96.4%
6,485,393	6,292,739	(192,653)	(3.1%)	Personnel Expense	6,485,393	6,292,739	(192,653)	(3.1%)
40,707	30,400	(10,307)	(33.9%)	Pharmacy Administrative Fees	40,707	30,400	(10,307)	(33.9%)
0	10,000	10,000	100.0%	M3P Admin Fees	0	10,000	10,000	100.0%
0	220	220	100.0%	OTC Administrative	0	220	220	100.0%
304	0	(304)	0.0%	Capitation Admin Fees	304	0	(304)	0.0%
47,431	47,300	(130)	(0.3%)	Telemedicine Admin. Fees	47,431	47,300	(130)	(0.3%)
88,442	87,920	(521)	(0.6%)	Benefits Administration Expense	88,442	87,920	(521)	(0.6%)
90,842	709,785	618,943	87.2%	Consultant Fees - Non Medical	90,842	709,785	618,943	87.2%
604,335	263,320	(341,015)	(129.5%)	Computer Support Services	604,335	263,320	(341,015)	(129.5%)
33,023	15,000	(18,023)	(120.2%)	Audit Fees	33,023	15,000	(18,023)	(120.2%)
26,900	0	(26,900)	0.0%	Consultant Fees - Medical	26,900	0	(26,900)	0.0%
2,668	246,593	243,925	98.9%	Other Purchased Services	2,668	246,593	243,925	98.9%
1,480	1,879	399	21.3%	Maint.&Repair-Office Equipment	1,480	1,879	399	21.3%
25,000	63,833	38,833	60.8%	Legal Fees	25,000	63,833	38,833	60.8%
0	33,000	33,000	100.0%	Translation Services	0	33,000	33,000	100.0%
(101,808)	0	101,808	0.0%	Interpretive Services	(101,808)	0	101,808	0.0%
(118,843)	360,785	479,628	132.9%	Medical Refund Recovery Fees	(118,843)	360,785	479,628	132.9%
620,560	574,673	(45,887)	(8.0%)	Software - IT Licenses & Subsc	620,560	574,673	(45,887)	(8.0%)
20,296	50,644	30,348	59.9%	Hardware (Non-Capital)	20,296	50,644	30,348	59.9%
300	65,604	65,604	99.5%	Provider Credentialing	300	65,604	65,604	99.5%
1,204,752	2,385,417	1,180,666	49.5%	Purchased & Professional Services	1,204,752	2,385,417	1,180,666	49.5%
55,817	78,172	22,354	28.6%	Depreciation	55,817	78,172	22,354	28.6%
6,902	6,807	(95)	(1.4%)	Lease Rented Office Equipment	6,902	6,807	(95)	(1.4%)
34,980	15,950	(19,030)	(119.3%)	Utilities	34,980	15,950	(19,030)	(119.3%)
143,325	110,657	(32,668)	(29.5%)	Telephone	143,325	110,657	(32,668)	(29.5%)
800	36,408	35,608	97.8%	Building Maintenance	800	36,408	35,608	97.8%

ALAMEDA ALLIANCE FOR HEALTH
ADMINISTRATIVE EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED 31 July, 2026

CURRENT MONTH				FISCAL YEAR TO DATE				
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
278,332	226,829	(51,504)	(22.7%)	GASB96 SBITA Amort. Expense	278,332	226,829	(51,504)	(22.7%)
520,158	474,823	(45,335)	(9.5%)	Occupancy	520,158	474,823	(45,335)	(9.5%)
126,880	66,400	(60,480)	(91.1%)	Postage	126,880	66,400	(60,480)	(91.1%)
0	7,167	7,167	100.0%	Design & Layout	0	7,167	7,167	100.0%
200,578	115,461	(85,117)	(73.7%)	Printing Services	200,578	115,461	(85,117)	(73.7%)
21,215	11,350	(9,865)	(86.9%)	Mailing Services	21,215	11,350	(9,865)	(86.9%)
2,649	6,944	4,295	61.8%	Courier/Delivery Service	2,649	6,944	4,295	61.8%
80	842	762	90.5%	Pre-Printed Materials & Public	80	842	762	90.5%
0	2,500	2,500	100.0%	Promotional Products	0	2,500	2,500	100.0%
0	150	150	100.0%	Promotional Services	0	150	150	100.0%
2,142	16,938	14,796	87.4%	Community Relations	2,142	16,938	14,796	87.4%
353,544	227,751	(125,793)	(55.2%)	Printing Postage & Promotion	353,544	227,751	(125,793)	(55.2%)
0	18,750	18,750	100.0%	Regulatory Penalties	0	18,750	18,750	100.0%
38,096	29,367	(8,730)	(29.7%)	Bank Fees	38,096	29,367	(8,730)	(29.7%)
1,066,737	1,221,240	154,503	12.7%	Insurance Premium	1,066,737	1,221,240	154,503	12.7%
771,792	608,547	(163,245)	(26.8%)	License, Permits, & Fee - NonIT	771,792	608,547	(163,245)	(26.8%)
47,609	35,692	(11,917)	(33.4%)	Subscriptions and Dues - NonIT	47,609	35,692	(11,917)	(33.4%)
1,924,235	1,913,595	(10,639)	(0.6%)	License Insurance & Fees	1,924,235	1,913,595	(10,639)	(0.6%)
68	3,049	2,981	97.8%	Office and Other Supplies	68	3,049	2,981	97.8%
0	500	500	100.0%	Furniture & Equipment	0	500	500	100.0%
1,375	3,989	2,614	65.5%	Ergonomic Supplies	1,375	3,989	2,614	65.5%
20,408	9,577	(10,831)	(113.1%)	Meals and Entertainment	20,408	9,577	(10,831)	(113.1%)
(2)	0	2	0.0%	Miscellaneous	(2)	0	2	0.0%
1,475	3,125	1,650	52.8%	Member Incentive	1,475	3,125	1,650	52.8%
302,582	208,173	(94,409)	(45.4%)	Provider Interest (All Depts)	302,582	208,173	(94,409)	(45.4%)
181,663	171,667	(9,996)	(5.8%)	Community Reinvestment Expense	181,663	171,667	(9,996)	(5.8%)
507,568	400,079	(107,489)	(26.9%)	Other Administrative Expense	507,568	400,079	(107,489)	(26.9%)
4,598,698	5,489,586	890,888	16.2%	Total Other Administrative ExpenseS (excludes Personnel Expenses)	4,598,698	5,489,586	890,888	16.2%
11,084,091	11,782,326	698,235	5.9%	TOTAL ADMINISTRATIVE EXPENSES	11,084,091	11,782,326	698,235	5.9%

ALAMEDA ALLIANCE FOR HEALTH
CAPITAL SPENDING INCLUDING CONSTRUCTION-IN-PROCESS
ACTUAL VS. BUDGET
FOR THE FISCAL YEAR-TO-DATE ENDED JUNE 30, 2027

		Project ID	Prior YTD Acquisitions	Current Month Acquisitions	Fiscal YTD Acquisitions	Capital Budget Total	\$ Variance Fav/(Unf.)
1. Hardware:							
	Cisco Routers	IT-FY27-01	\$ -	\$ -	\$ -	100,000	\$ 100,000
	Firewall, AAH Location	IT-FY27-02	\$ -	\$ -	\$ -	40,000	\$ 40,000
	Cisco UCS Blades (x2)	IT-FY27-03	\$ -	\$ -	\$ -	548,000	\$ 548,000
	Pure Storage	IT-FY27-04	\$ -	\$ -	\$ -	150,000	\$ 150,000
Hardware Subtotal			\$ -	\$ -	\$ -	838,000	\$ 838,000
3. Building Improvement:							
	1240 Heating/Cooling HVAC Units upgrades	FA-FY26-03	\$ -	\$ 23,597	\$ 23,597	25,000	\$ 1,403
	Roof Overlay Warehouse	FA-FY26-05	\$ -	\$ 111,500	\$ 111,500	25,000	\$ (86,500)
	Roof Replacement	FA-FY27-01	\$ -	\$ -	\$ -	338,500	\$ 338,500
	Exterior Landscaping Conversion	FA-FY27-02	\$ -	\$ -	\$ -	60,000	\$ 60,000
Building Improvement Subtotal			\$ -	\$ 135,097	\$ 135,097	448,500	\$ 313,403
GRAND TOTAL			\$ -	\$ 135,097	\$ 135,097	1,286,500	\$ 1,151,403
6. Reconciliation to Balance Sheet:							
	Fixed Assets @ Cost - 7/31/26				\$ 39,155,362		
	Fixed Assets @ Cost - 6/30/26				\$ 39,020,265		
	Fixed Assets Acquired YTD				\$ 135,097		

ALAMEDA ALLIANCE FOR HEALTH
TANGIBLE NET EQUITY (TNE) AND LIQUID TNE ANALYSIS
FOR THE MONTH AND FISCAL YTD ENDED JULY 31, 2026

TANGIBLE NET EQUITY (TNE)

	QRT. END	
	Jun-26	Jul-26
Current Month Net Income / (Loss)	\$ (6,055,490)	\$ (5,200,685)
YTD Net Income / (Loss)	\$ 62,421,073	\$ (5,200,684)
Net Assets	\$ 231,700,433	\$ 226,499,750
Subordinated Debt & Interest	-	-
Total Actual TNE	\$ 231,700,433	\$ 226,499,750
Increase/(Decrease) in Actual TNE	\$ (6,055,490)	\$ (5,200,685)
Required TNE ⁽¹⁾	\$ 79,704,419	\$ 79,872,951
Min. Req'd to Avoid Monthly Reporting at 150% of Required TNE	\$ 119,556,628	\$ 119,809,427
TNE Excess / (Deficiency)	\$ 151,996,014	\$ 146,626,799
Actual TNE as a Multiple of Required	2.91	2.84

LIQUID TANGIBLE NET EQUITY

Net Assets	\$ 231,700,433	\$ 226,499,750
Less: Fixed Assets at Net Book Value	(4,886,612)	(4,965,891)
Net Lease Assets	(1,900,774)	(1,603,925)
CD Pledged to DMHC	(365,889)	(366,895)
Liquid TNE (Liquid Reserves)	\$ 224,547,158	\$ 219,563,039
Liquid TNE as Multiple of Required	2.82	2.75

	Actual Jul-26	Actual Aug-26	Actual Sep-26	Actual Oct-26	Actual Nov-26	Actual Dec-26	Actual Jan-27	Actual Feb-27	Actual Mar-27	Actual Apr-27	Actual May-27	Actual Jun-27	YTD Member Months
Enrollment by Plan & Aid Category:													
Medi-Cal Program:													
Child	102,919												102,919
Adult	51,834												51,834
ACA OE	130,849												130,849
SPD with LTC	27,080												27,080
Duals with LTC	47,722												47,722
Medi-Cal Program	360,404												360,404
Group Care Program	6,398												6,398
Medicare Program	272												272
Total	367,074												367,074
Month Over Month Enrollment Change:													
Medi-Cal Monthly Change:													
Child	(424)												(424)
Adult	(758)												(758)
ACA OE	(1,466)												(1,466)
SPD with LTC	(257)												(257)
Duals with LTC	(161)												(161)
Medi-Cal Program	(3,066)												(3,066)
Group Care Program	48												48
Medicare Program	19												19
Total	(2,999)												(2,999)
Enrollment Percentages:													
Medi-Cal Program % of Total:													
Child % of Medi-Cal	28.6%												28.6%
Adult % of Medi-Cal	14.4%												14.4%
ACA OE % of Medi-Cal	36.3%												36.3%
SPD with LTC % of Medi-Cal	7.5%												7.5%
Duals with LTC % of Medi-Cal	13.2%												13.2%
Medi-Cal Program % of Total	98.2%												98.2%
Group Care Program % of Total	1.7%												1.7%
Medicare Program % of Total	0.1%												0.1%
Total	100.0%												100.0%

**ALAMEDA ALLIANCE FOR HEALTH
TRENDED ENROLLMENT REPORTING
FOR THE FISCAL YEAR 2027**

Page 1	Actual Enrollment by Plan & Category of Aid
Page 2	Actual Delegated Enrollment Detail

	Actual Jul-26	Actual Aug-26	Actual Sep-26	Actual Oct-26	Actual Nov-26	Actual Dec-26	Actual Jan-27	Actual Feb-27	Actual Mar-27	Actual Apr-27	Actual May-27	Actual Jun-27	YTD Member Months
Current Direct/Delegate Enrollment:													
Directly-Contracted:													
Directly Contracted (DCP)	84,538												84,538
Alameda Health System	76,965												76,965
Directly-Contracted Subtotal	161,503												161,503
Delegated:													
CFMG	39,596												39,596
CHCN	165,975												165,975
Delegated Subtotal	205,571												205,571
Total	367,074												367,074
Direct/Delegate Month Over Month Enrollment Change:													
Directly-Contracted	(1,585)												(1,585)
Delegated:													
CFMG	(251)												(251)
CHCN	(1,163)												(1,163)
Delegated Subtotal	(1,414)												(1,414)
Total	(2,999)												(2,999)
Direct/Delegate Enrollment Percentages:													
Directly-Contracted	44.0%												44.0%
Delegated:													
CFMG	10.8%												10.8%
CHCN	45.2%												45.2%
Delegated Subtotal	56.0%												56.0%
Total	100.0%												100.0%

**ALAMEDA ALLIANCE FOR HEALTH
TRENDED ENROLLMENT REPORTING
FOR THE FISCAL YEAR 2027**

PRELIMINARY BUDGET													
	Budget Jul-26	Budget Aug-26	Budget Sep-26	Budget Oct-26	Budget Nov-26	Budget Dec-26	Budget Jan-27	Budget Feb-27	Budget Mar-27	Budget Apr-27	Budget May-27	Budget Jun-27	YTD Member Months
Enrollment by Plan & Aid Category:													
Medi-Cal Program:													
Child	102,792	102,322	101,855	101,389	100,927	100,468	90,854	90,491	90,129	89,769	89,410	89,052	1,149,458
Adult	52,088	51,378	50,677	49,986	49,306	48,637	28,605	28,147	27,696	27,253	26,817	26,387	466,977
ACA OE	127,875	124,672	121,559	118,535	115,597	112,742	82,003	79,544	77,158	74,843	72,597	70,418	1,177,543
SPD with LTC	27,262	27,085	26,910	26,735	26,560	26,388	20,972	20,889	20,806	20,723	20,640	20,557	285,527
Duals with LTC*	47,507	47,409	47,311	47,213	47,116	47,019	46,570	46,430	46,290	46,151	46,013	45,875	560,904
Medi-Cal Program	357,524	352,866	348,312	343,858	339,506	335,254	269,004	265,501	262,079	258,739	255,477	252,289	3,640,409
Group Care Program	6,325	6,331	6,337	6,343	6,349	6,355	6,349	6,355	6,361	6,367	6,373	6,379	76,224
Medicare Program	366	586	879	1,099	1,319	1,504	1,805	2,166	2,600	3,095	3,653	4,250	23,322
Total	364,215	359,783	355,528	351,300	347,174	343,113	277,158	274,022	271,040	268,201	265,503	262,918	3,739,955
Month Over Month Enrollment Change:													
Medi-Cal Program:													
Child	(647)	(470)	(467)	(466)	(462)	(459)	(9,614)	(363)	(362)	(360)	(359)	(358)	(14,387)
Adult	(2,079)	(710)	(701)	(691)	(680)	(669)	(20,032)	(458)	(451)	(443)	(436)	(430)	(27,780)
ACA OE	(965)	(3,203)	(3,113)	(3,024)	(2,938)	(2,855)	(30,739)	(2,459)	(2,386)	(2,315)	(2,246)	(2,179)	(58,422)
SPD with LTC	6,162	(177)	(175)	(175)	(175)	(172)	(5,416)	(83)	(83)	(83)	(83)	(83)	(543)
Duals with LTC	(8,343)	(98)	(98)	(98)	(97)	(97)	(449)	(140)	(140)	(139)	(138)	(138)	(9,975)
Medi-Cal Program	(5,872)	(4,658)	(4,554)	(4,454)	(4,352)	(4,252)	(66,250)	(3,503)	(3,422)	(3,340)	(3,262)	(3,188)	(111,107)
Group Care Program	216	6	6	6	6	6	(6)	6	6	6	6	6	270
Medicare Program	(459)	220	293	220	220	185	301	361	434	495	558	597	3,425
Total	(6,115)	(4,432)	(4,255)	(4,228)	(4,126)	(4,061)	(65,955)	(3,136)	(2,982)	(2,839)	(2,698)	(2,585)	(107,412)
Enrollment Percentages:													
Medi-Cal Program:													
Child % of Medi-Cal	28.8%	29.0%	29.2%	29.5%	29.7%	30.0%	33.8%	34.1%	34.4%	34.7%	35.0%	35.3%	31.6%
Adult % of Medi-Cal	14.6%	14.6%	14.5%	14.5%	14.5%	14.5%	10.6%	10.6%	10.6%	10.5%	10.5%	10.5%	12.8%
ACA OE % of Medi-Cal	35.8%	35.3%	34.9%	34.5%	34.0%	33.6%	30.5%	30.0%	29.4%	28.9%	28.4%	27.9%	32.3%
SPD with LTC % of Medi-Cal	7.6%	7.7%	7.7%	7.8%	7.8%	7.9%	7.8%	7.9%	7.9%	8.0%	8.1%	8.1%	7.8%
Duals with LTC % of Medi-Cal	13.3%	13.4%	13.6%	13.7%	13.9%	14.0%	17.3%	17.5%	17.7%	17.8%	18.0%	18.2%	15.4%
Medi-Cal Program % of Total	98.2%	98.1%	98.0%	97.9%	97.8%	97.7%	97.1%	96.9%	96.7%	96.5%	96.2%	96.0%	97.3%
Group Care Program % of Total	1.7%	1.8%	1.8%	1.8%	1.8%	1.9%	2.3%	2.3%	2.3%	2.4%	2.4%	2.4%	2.0%
Medicare Program	0.1%	0.2%	0.2%	0.3%	0.4%	0.4%	0.7%	0.8%	1.0%	1.2%	1.4%	1.6%	0.6%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

**ALAMEDA ALLIANCE FOR HEALTH
TRENDED ENROLLMENT REPORTING
FOR THE FISCAL YEAR 2027**

PRELIMINARY BUDGET													
	Budget Jul-26	Budget Aug-26	Budget Sep-26	Budget Oct-26	Budget Nov-26	Budget Dec-26	Budget Jan-27	Budget Feb-27	Budget Mar-27	Budget Apr-27	Budget May-27	Budget Jun-27	YTD Member Months
Current Direct/Delegate Enrollment:													
Directly-Contracted													
Directly Contracted (DCP)	84,404	83,549	82,737	81,921	81,126	80,341	70,022	69,397	68,810	68,259	67,744	67,255	905,565
Alameda Health System	75,718	74,467	73,254	72,066	70,907	69,774	52,485	51,573	50,694	49,845	49,025	48,232	738,040
Directly-Contracted Subtotal	160,122	158,016	155,991	153,987	152,033	150,115	122,507	120,970	119,504	118,104	116,769	115,487	1,643,605
Delegated:													
CFMG	39,818	39,610	39,404	39,199	38,997	38,796	36,620	36,446	36,273	36,102	35,931	35,762	452,958
CHCN	164,275	162,157	160,133	158,114	156,144	154,202	118,031	116,606	115,263	113,995	112,803	111,669	1,643,392
Delegated Subtotal	204,093	201,767	199,537	197,313	195,141	192,998	154,651	153,052	151,536	150,097	148,734	147,431	2,096,350
Total	364,215	359,783	355,528	351,300	347,174	343,113	277,158	274,022	271,040	268,201	265,503	262,918	3,739,955
Direct/Delegate Month Over Month Enrollment Change:													
Directly-Contracted													
Directly Contracted (DCP)	(5,773)	(855)	(812)	(816)	(795)	(785)	(10,319)	(625)	(587)	(551)	(515)	(489)	(22,922)
Alameda Health System	(4,463)	(1,251)	(1,213)	(1,188)	(1,159)	(1,133)	(17,289)	(912)	(879)	(849)	(820)	(793)	(31,949)
Directly-Contracted Subtotal	(10,236)	(2,106)	(2,025)	(2,004)	(1,954)	(1,918)	(27,608)	(1,537)	(1,466)	(1,400)	(1,335)	(1,282)	(54,871)
Delegated:													
CFMG	364	(208)	(206)	(205)	(202)	(201)	(2,176)	(174)	(173)	(171)	(171)	(169)	(3,692)
CHCN	3,757	(2,118)	(2,024)	(2,019)	(1,970)	(1,942)	(36,171)	(1,425)	(1,343)	(1,268)	(1,192)	(1,134)	(48,849)
Delegated Subtotal	4,121	(2,326)	(2,230)	(2,224)	(2,172)	(2,143)	(38,347)	(1,599)	(1,516)	(1,439)	(1,363)	(1,303)	(52,541)
Total	(6,115)	(4,432)	(4,255)	(4,228)	(4,126)	(4,061)	(65,955)	(3,136)	(2,982)	(2,839)	(2,698)	(2,585)	(107,412)
Direct/Delegate Enrollment Percentages:													
Directly-Contracted													
Directly Contracted (DCP)	23.2%	23.2%	23.3%	23.3%	23.4%	23.4%	25.3%	25.3%	25.4%	25.5%	25.5%	25.6%	24.2%
Alameda Health System	20.8%	20.7%	20.6%	20.5%	20.4%	20.3%	18.9%	18.8%	18.7%	18.6%	18.5%	18.3%	19.7%
Directly-Contracted Subtotal	44.0%	43.9%	43.9%	43.8%	43.8%	43.8%	44.2%	44.1%	44.1%	44.0%	44.0%	43.9%	43.9%
Delegated:													
CFMG	10.9%	11.0%	11.1%	11.2%	11.2%	11.3%	13.2%	13.3%	13.4%	13.5%	13.5%	13.6%	12.1%
CHCN	45.1%	45.1%	45.0%	45.0%	45.0%	44.9%	42.6%	42.6%	42.5%	42.5%	42.5%	42.5%	43.9%
Delegated Subtotal	56.0%	56.1%	56.1%	56.2%	56.2%	56.2%	55.8%	55.9%	55.9%	56.0%	56.0%	56.1%	56.1%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%

ALAMEDA ALLIANCE FOR HEALTH
TRENDEN ENROLLMENT REPORTING
FOR THE FISCAL YEAR 2027

	Variance	Variance	Variance	Variance	Variance	Variance	Variance	Variance	Variance	Variance	Variance	Variance	YTD Member Month
	Jul-26	Aug-26	Sep-26	Oct-26	Nov-26	Dec-26	Jan-27	Feb-27	Mar-27	Apr-27	May-27	Jun-27	Variance
Enrollment Variance by Plan & Aid Category - Favorable/(Unfavorable)													
Medi-Cal Program:													
Child	127												127
Adult	(254)												(254)
ACA OE	2,974												2,974
Total	(182)												(182)
Duals with LTC*	215												215
Medi-Cal Program	2,880												2,880
Group Care Program	73												73
Medicare Program	(94)												(94)
Total	2,859												2,859
Current Direct/Delegate Enrollment Variance - Favorable/(Unfavorable)													
Directly-Contracted													
Directly Contracted (DCP)	134												134
Alameda Health System	1,247												1,247
Directly-Contracted Subtotal	1,381												1,381
Delegated:													
CFMG	(222)												(222)
CHCN	1,700												1,700
Delegated Subtotal	1,478												1,478
Total	2,859												2,859

**ALAMEDA ALLIANCE FOR HEALTH
TRENDED ENROLLMENT REPORTING
FOR THE FISCAL YEAR 2027**

D-SNP	Actual Jul-26	Actual Aug-26	Actual Sep-26	Actual Oct-26	Actual Nov-26	Actual Dec-26	Actual Jan-27	Actual Feb-27	Actual Mar-27	Actual Apr-27	Actual May-27	Actual Jun-27	YTD Member Months
Current Direct/Provider Network Enrollment:													
Directly-Contracted:													
Directly Contracted (DCP)	90	0	0	0	0	0	0	0	0	0	0	0	90
Alameda Health System	24	0	0	0	0	0	0	0	0	0	0	0	24
Directly-Contracted Subtotal	114	0	0	0	0	0	0	0	0	0	0	0	114
Provider Network:													
CFMG	0	0	0	0	0	0	0	0	0	0	0	0	0
CHCN	158	0	0	0	0	0	0	0	0	0	0	0	158
Provider Network Subtotal	158	0	0	0	0	0	0	0	0	0	0	0	158
Total	272	0	0	0	0	0	0	0	0	0	0	0	272
Direct/Provider Network Month Over Month Enrollment Change:													
Directly-Contracted	8	0	0	0	0	0	0	0	0	0	0	0	8
Provider Network:													
CFMG	0	0	0	0	0	0	0	0	0	0	0	0	0
CHCN	11	0	0	0	0	0	0	0	0	0	0	0	11
Provider Network Subtotal	11	0	0	0	0	0	0	0	0	0	0	0	11
Total	19	0	0	0	0	0	0	0	0	0	0	0	19
Direct/Provider Network Enrollment Percentages:													
Directly-Contracted	41.9%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	41.9%
Provider Network:													
CFMG	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
CHCN	58.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	58.1%
Provider Network Subtotal	58.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	58.1%
Total	100.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	100.0%
	Budget Jul-26	Budget Aug-26	Budget Sep-26	Budget Oct-26	Budget Nov-26	Budget Dec-26	Budget Jan-27	Budget Feb-27	Budget Mar-27	Budget Apr-27	Budget May-27	Budget Jun-27	YTD Member Months
Current Direct/Provider Network Enrollment:													
Directly-Contracted:													
Directly Contracted (DCP)	115	184	276	345	414	472	566	679	815	970	1,145	1,332	7,313
Alameda Health System	35	56	84	105	126	144	173	208	250	298	352	410	2,241
Directly-Contracted Subtotal	150	240	360	450	540	616	739	887	1,065	1,268	1,497	1,742	9,554
Provider Network:													
CFMG	0	0	0	0	0	0	0	0	0	0	0	0	0
CHCN	216	346	519	649	779	888	1,066	1,279	1,535	1,827	2,156	2,508	13,768
Provider Network Subtotal	216	346	519	649	779	888	1,066	1,279	1,535	1,827	2,156	2,508	13,768
Total	366	586	879	1,099	1,319	1,504	1,805	2,166	2,600	3,095	3,653	4,250	23,322
Direct/Provider Network Month Over Month Enrollment Change:													
Directly-Contracted	39	90	120	90	90	76	123	148	178	203	229	245	1,631
Provider Network:													
CFMG	0	0	0	0	0	0	0	0	0	0	0	0	0
CHCN	56	130	173	130	130	109	178	213	256	292	329	352	2,348
Provider Network Subtotal	56	130	173	130	130	109	178	213	256	292	329	352	2,348
Total	95	220	293	220	220	185	301	361	434	495	558	597	3,979
Direct/Provider Network Enrollment Percentages:													
Directly-Contracted	41.0%	41.0%	41.0%	40.9%	40.9%	41.0%	40.9%	41.0%	41.0%	41.0%	41.0%	41.0%	41.0%
Provider Network:													
CFMG	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
CHCN	59.0%	59.0%	59.0%	59.1%	59.1%	59.0%	59.1%	59.0%	59.0%	59.0%	59.0%	59.0%	59.0%
Provider Network Subtotal	59.0%	59.0%	59.0%	59.1%	59.1%	59.0%	59.1%	59.0%	59.0%	59.0%	59.0%	59.0%	59.0%
Total	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%	100.0%
	Variance Jul-25	Variance Aug-25	Variance Sep-25	Variance Oct-25	Variance Nov-25	Variance Dec-25	Variance Jan-26	Variance Feb-26	Variance Mar-26	Variance Apr-26	Variance May-26	Variance Jun-26	YTD Member Variance
Current Direct/Provider Network Enrollment Variance - Favorable/(Unfavorable)													
Directly-Contracted													
Directly Contracted (DCP)	(25)	0	0	0	0	0	0	0	0	0	0	0	(25)
Alameda Health System	(11)	0	0	0	0	0	0	0	0	0	0	0	(11)
Directly-Contracted Subtotal	(36)	0	0	0	0	0	0	0	0	0	0	0	(36)
Provider Network:													
CFMG	0	0	0	0	0	0	0	0	0	0	0	0	0
CHCN	(58)	0	0	0	0	0	0	0	0	0	0	0	(58)
Provider Network Subtotal	(58)	0	0	0	0	0	0	0	0	0	0	0	(58)
Total	(94)	0	0	0	0	0	0	0	0	0	0	0	(94)

**ALAMEDA ALLIANCE FOR HEALTH
MEDICAL EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED 31 JULY, 2026**

CURRENT MONTH				FISCAL YEAR TO DATE				
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
<u>CAPITATED MEDICAL EXPENSES</u>								
\$1,523,548	\$1,483,408	(\$40,141)	(2.7%)	PCP Capitation	\$1,523,548	\$1,483,408	(\$40,141)	(2.7%)
5,832,927	6,008,250	175,323	2.9%	PCP Capitation FQHC	5,832,927	6,008,250	175,323	2.9%
448,718	437,088	(11,630)	(2.7%)	Specialty Capitation	448,718	437,088	(11,630)	(2.7%)
5,440,980	5,015,660	(425,320)	(8.5%)	Specialty Capitation FQHC	5,440,980	5,015,660	(425,320)	(8.5%)
759,186	725,565	(33,621)	(4.6%)	Laboratory Capitation	759,186	725,565	(33,621)	(4.6%)
317,409	310,455	(6,954)	(2.2%)	Vision Capitation	317,409	310,455	(6,954)	(2.2%)
102,058	99,415	(2,642)	(2.7%)	CFMG Capitation	102,058	99,415	(2,642)	(2.7%)
769,052	795,193	26,141	3.3%	ANC IPA Admin Capitation FQHC	769,052	795,193	26,141	3.3%
957,110	952,484	(4,625)	(0.5%)	DME Capitation	957,110	952,484	(4,625)	(0.5%)
759	1,550	790	51.0%	Dental Capitation	759	1,550	790	51.0%
16,151,747	15,829,068	(322,679)	(2.0%)	7. TOTAL CAPITATED EXPENSES	16,151,747	15,829,068	(322,679)	(2.0%)
<u>FEE FOR SERVICE MEDICAL EXPENSES</u>								
(10,014,595)	0	10,014,595	0.0%	IBNR Inpatient Services	(10,014,595)	0	10,014,595	0.0%
(300,436)	0	300,436	0.0%	IBNR Settlement (IP)	(300,436)	0	300,436	0.0%
(801,167)	0	801,167	0.0%	IBNR Claims Fluctuation (IP)	(801,167)	0	801,167	0.0%
48,978,030	44,442,226	(4,535,804)	(10.2%)	Inpatient Hospitalization FFS	48,978,030	44,442,226	(4,535,804)	(10.2%)
3,677,770	3,126,814	(550,955)	(17.6%)	IP OB - Mom & NB	3,677,770	3,126,814	(550,955)	(17.6%)
572,449	145,693	(426,756)	(292.9%)	IP Behavioral Health	572,449	145,693	(426,756)	(292.9%)
1,509,112	1,190,070	(319,042)	(26.8%)	Inpatient Facility Rehab FFS	1,509,112	1,190,070	(319,042)	(26.8%)
43,621,162	48,904,804	5,283,641	10.8%	8. Inpatient Hospital Expense	43,621,162	48,904,804	5,283,641	10.8%
(501,810)	0	501,810	0.0%	IBNR PCP	(501,810)	0	501,810	0.0%
(15,055)	0	15,055	0.0%	IBNR Settlement (PCP)	(15,055)	0	15,055	0.0%
(40,145)	0	40,145	0.0%	IBNR Claims Fluctuation (PCP)	(40,145)	0	40,145	0.0%
2,901,507	3,332,221	430,715	12.9%	PCP FFS	2,901,507	3,332,221	430,715	12.9%
680,104	437,785	(242,319)	(55.4%)	PCP FQHC FFS	680,104	437,785	(242,319)	(55.4%)
19,991	0	(19,991)	0.0%	Prop 56 Hyde	19,991	0	(19,991)	0.0%
99,325	0	(99,325)	0.0%	Prop 56 Trauma Screening	99,325	0	(99,325)	0.0%
105,684	0	(105,684)	0.0%	Prop 56 Developmentl Screening	105,684	0	(105,684)	0.0%
592,041	836,168	244,127	29.2%	Prop 56 Family Planning	592,041	836,168	244,127	29.2%
3,841,642	4,606,174	764,532	16.6%	9. Primary Care Physician Expense	3,841,642	4,606,174	764,532	16.6%
(771,171)	0	771,171	0.0%	IBNR Specialist	(771,171)	0	771,171	0.0%
(23,135)	0	23,135	0.0%	IBNR Settlement (SCP)	(23,135)	0	23,135	0.0%
(61,693)	0	61,693	0.0%	IBNR Claims Fluctuation (SCP)	(61,693)	0	61,693	0.0%
977,242	6,510	(970,732)	(14,912.2%)	Psychiatrist FFS	977,242	6,510	(970,732)	(14,912.2%)
4,034,250	7,619,859	3,585,609	47.1%	Specialty Care FFS	4,034,250	7,619,859	3,585,609	47.1%
357,041	0	(357,041)	0.0%	Specialty Anesthesiology	357,041	0	(357,041)	0.0%
1,868,759	0	(1,868,759)	0.0%	Specialty Imaging FFS	1,868,759	0	(1,868,759)	0.0%
57,452	0	(57,452)	0.0%	Obstetrics FFS	57,452	0	(57,452)	0.0%
464,204	0	(464,204)	0.0%	Specialty IP Surgery FFS	464,204	0	(464,204)	0.0%
1,049,432	0	(1,049,432)	0.0%	Specialty OP Surgery FFS	1,049,432	0	(1,049,432)	0.0%
707,456	0	(707,456)	0.0%	Specialty IP Physician	707,456	0	(707,456)	0.0%
246,687	134,061	(112,626)	(84.0%)	Specialist FQHC FFS	246,687	134,061	(112,626)	(84.0%)
8,906,524	7,760,430	(1,146,094)	(14.8%)	10. Specialty Care Physician Expense	8,906,524	7,760,430	(1,146,094)	(14.8%)
(4,617,896)	0	4,617,896	0.0%	IBNR Ancillary (ANC)	(4,617,896)	0	4,617,896	0.0%
(138,536)	0	138,536	0.0%	IBNR Settlement (ANC)	(138,536)	0	138,536	0.0%
(369,433)	0	369,433	0.0%	IBNR Claims Fluctuation (ANC)	(369,433)	0	369,433	0.0%
(359,728)	0	359,728	0.0%	IBNR Transportation FFS	(359,728)	0	359,728	0.0%
4,095,713	2,971,764	(1,123,948)	(37.8%)	Behavioral Health Therapy FFS	4,095,713	2,971,764	(1,123,948)	(37.8%)
3,930,109	0	(3,930,109)	0.0%	Psychologist & Other MH Prof	3,930,109	0	(3,930,109)	0.0%

**ALAMEDA ALLIANCE FOR HEALTH
MEDICAL EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED 31 JULY, 2026**

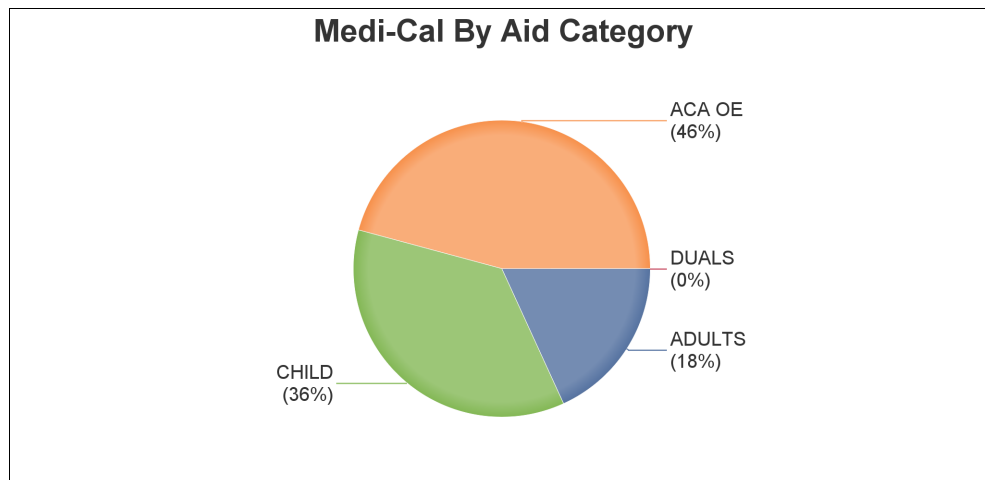
CURRENT MONTH				FISCAL YEAR TO DATE				
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
1,056,452	0	(1,056,452)	0.0%	Other Medical Professional	1,056,452	0	(1,056,452)	0.0%
235,785	1,645	(234,140)	(14,231.9%)	Hearing Devices	235,785	1,645	(234,140)	(14,231.9%)
28,583	0	(28,583)	0.0%	ANC Imaging	28,583	0	(28,583)	0.0%
986	0	(986)	0.0%	Vision FFS	986	0	(986)	0.0%
988,999	711,358	(277,641)	(39.0%)	Laboratory FFS	988,999	711,358	(277,641)	(39.0%)
290,314	0	(290,314)	0.0%	ANC Therapist	290,314	0	(290,314)	0.0%
0	15,921	15,921	100.0%	OTC Card	0	15,921	15,921	100.0%
2,263,148	1,827,663	(435,485)	(23.8%)	Transp/Ambulance FFS	2,263,148	1,827,663	(435,485)	(23.8%)
0	66	66	100.0%	Worldwide Emergency Benefit	0	66	66	100.0%
3,091,110	2,834,841	(256,269)	(9.0%)	Non-ER Transportation FFS	3,091,110	2,834,841	(256,269)	(9.0%)
1,980,848	1,817,133	(163,715)	(9.0%)	Hospice FFS	1,980,848	1,817,133	(163,715)	(9.0%)
3,369,236	3,218,418	(150,818)	(4.7%)	Home Health Services	3,369,236	3,218,418	(150,818)	(4.7%)
0	65,937	65,937	100.0%	Other Medical FFS	0	65,937	65,937	100.0%
(358,981)	0	358,981	0.0%	Medical Refunds through HMS	(358,981)	0	358,981	0.0%
51,674	2,598,071	2,546,398	98.0%	DME & Medical Supplies FFS	51,674	2,598,071	2,546,398	98.0%
0	338,500	338,500	100.0%	Transitional Care FFS	0	338,500	338,500	100.0%
3,288,229	3,212,253	(75,976)	(2.4%)	ECM Base/Outreach FFS ANC	3,288,229	3,212,253	(75,976)	(2.4%)
286,153	291,499	5,346	1.8%	CS Housing Deposits FFS ANC	286,153	291,499	5,346	1.8%
900,576	1,187,776	287,200	24.2%	CS Housing Tenancy FFS ANC	900,576	1,187,776	287,200	24.2%
555,998	493,345	(62,653)	(12.7%)	CS Housing Navi Servic FFS ANC	555,998	493,345	(62,653)	(12.7%)
225,029	364,749	139,720	38.3%	CS Medical Respite FFS ANC	225,029	364,749	139,720	38.3%
323,673	271,983	(51,690)	(19.0%)	CS Med. Tailored Meals FFS ANC	323,673	271,983	(51,690)	(19.0%)
1,625	24,345	22,720	93.3%	CS Asthma Remediation FFS ANC	1,625	24,345	22,720	93.3%
0	10,000	10,000	100.0%	MOT Wrap Around (Non Med MOT)	0	10,000	10,000	100.0%
419	2,589	2,170	83.8%	CS Home Modifications FFS ANC	419	2,589	2,170	83.8%
54,633	88,209	33,576	38.1%	CS P.Care & Hmker Svcs FFS ANC	54,633	88,209	33,576	38.1%
0	6,550	6,550	100.0%	CS Cgiver Respite Svcs FFS ANC	0	6,550	6,550	100.0%
200	1,630	1,430	87.7%	CS Housing Outreach	200	1,630	1,430	87.7%
18,997	121,000	102,003	84.3%	CS Transitional Rent FFS ANC	18,997	121,000	102,003	84.3%
5,078	24,475	19,397	79.3%	CS Transitional Rent Admin ANC Expense	5,078	24,475	19,397	79.3%
406,785	457,054	50,269	11.0%	CommunityBased Adult Svc(CBAS)	406,785	457,054	50,269	11.0%
2,294	18,923	16,629	87.9%	CS LTC to ALF Transition FFS ANC	2,294	18,923	16,629	87.9%
0	7,500	7,500	100.0%	CS LTC to Home Transition FFS ANC	0	7,500	7,500	100.0%
21,608,071	22,985,198	1,377,127	6.0%	11. Ancillary Medical Expense	21,608,071	22,985,198	1,377,127	6.0%
(2,200,292)	0	2,200,292	0.0%	IBNR Outpatient	(2,200,292)	0	2,200,292	0.0%
(66,009)	0	66,009	0.0%	IBNR Settlement (OP)	(66,009)	0	66,009	0.0%
(176,025)	0	176,025	0.0%	IBNR Claims Fluctuation (OP)	(176,025)	0	176,025	0.0%
3,983,083	5,989,053	2,005,970	33.5%	Outpatient FFS	3,983,083	5,989,053	2,005,970	33.5%
4,685,433	110,370	(4,575,063)	(4,145.2%)	OP Ambul Surgery FFS	4,685,433	110,370	(4,575,063)	(4,145.2%)
2,493,771	3,427,201	933,430	27.2%	Imaging Services FFS	2,493,771	3,427,201	933,430	27.2%
100,041	0	(100,041)	0.0%	Behavioral Health FFS	100,041	0	(100,041)	0.0%
1,015,136	0	(1,015,136)	0.0%	Outpatient Facility Lab FFS	1,015,136	0	(1,015,136)	0.0%
437,322	0	(437,322)	0.0%	Outpatient Facility Cardio FFS	437,322	0	(437,322)	0.0%
130,317	0	(130,317)	0.0%	OP Facility PT/OT/ST FFS	130,317	0	(130,317)	0.0%
3,424,282	2,808,871	(615,411)	(21.9%)	OP Facility Dialysis Ctr FFS	3,424,282	2,808,871	(615,411)	(21.9%)
13,827,059	12,335,494	(1,491,565)	(12.1%)	12. Outpatient Medical Expense	13,827,059	12,335,494	(1,491,565)	(12.1%)
(1,968,925)	0	1,968,925	0.0%	IBNR Emergency	(1,968,925)	0	1,968,925	0.0%
(59,067)	0	59,067	0.0%	IBNR Settlement (ER)	(59,067)	0	59,067	0.0%
(157,514)	0	157,514	0.0%	IBNR Claims Fluctuation (ER)	(157,514)	0	157,514	0.0%
11,523,452	9,805,859	(1,717,594)	(17.5%)	ER Facility	11,523,452	9,805,859	(1,717,594)	(17.5%)
1,363,198	0	(1,363,198)	0.0%	Specialty ER Physician FFS	1,363,198	0	(1,363,198)	0.0%
10,701,145	9,805,859	(895,286)	(9.1%)	13. Emergency Expense	10,701,145	9,805,859	(895,286)	(9.1%)
(367,763)	0	367,763	0.0%	IBNR Pharmacy (OP)	(367,763)	0	367,763	0.0%
(11,033)	0	11,033	0.0%	IBNR Settlement Rx (OP)	(11,033)	0	11,033	0.0%

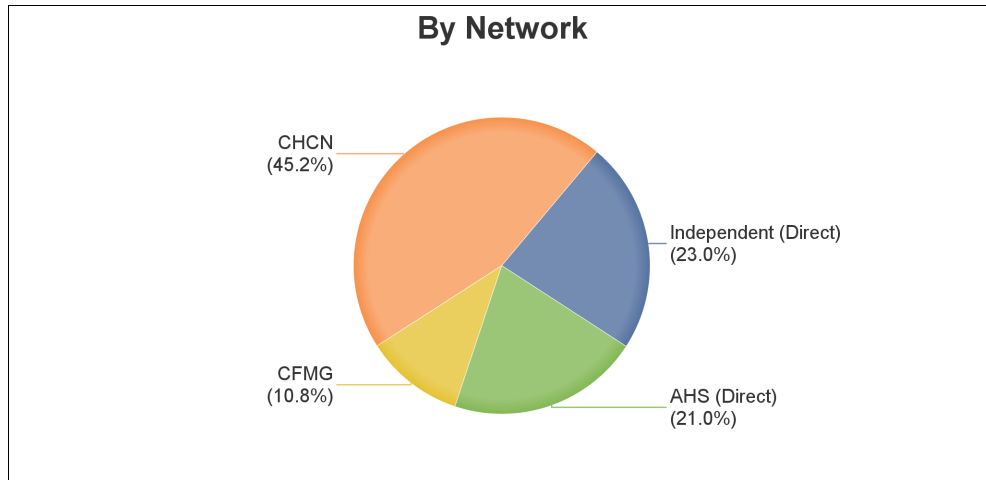
**ALAMEDA ALLIANCE FOR HEALTH
MEDICAL EXPENSE DETAIL
ACTUAL VS. BUDGET
FOR THE MONTH AND FISCAL YTD ENDED 31 JULY, 2026**

CURRENT MONTH					FISCAL YEAR TO DATE			
Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)	Account Description	Actual	Budget	\$ Variance (Unfavorable)	% Variance (Unfavorable)
(29,421)	0	29,421	0.0%	IBNR Claims Fluctuation Rx(OP)	(29,421)	0	29,421	0.0%
884,391	932,888	48,497	5.2%	Pharmacy FFS (OP)	884,391	932,888	48,497	5.2%
289,249	0	(289,249)	0.0%	Pharmacy Non PBM FFS Other-ANC	289,249	0	(289,249)	0.0%
14,065,722	11,566,220	(2,499,501)	(21.6%)	Pharmacy Non PBM FFS OP-FAC	14,065,722	11,566,220	(2,499,501)	(21.6%)
701,572	0	(701,572)	0.0%	Pharmacy Non PBM FFS PCP	701,572	0	(701,572)	0.0%
4,915,881	0	(4,915,881)	0.0%	Pharmacy Non PBM FFS SCP	4,915,881	0	(4,915,881)	0.0%
94,956	0	(94,956)	0.0%	Pharmacy Non PBM FFS FQHC	94,956	0	(94,956)	0.0%
12,076	0	(12,076)	0.0%	Pharmacy Non PBM FFS HH	12,076	0	(12,076)	0.0%
(265,875)	(79,317)	186,557	(235.2%)	Medical Expenses Pharm Rebate	(265,875)	(79,317)	186,557	(235.2%)
20,289,755	12,419,791	(7,869,964)	(63.4%)	14. Pharmacy Expense	20,289,755	12,419,791	(7,869,964)	(63.4%)
(6,346,468)	0	6,346,468	0.0%	IBNR LTC	(6,346,468)	0	6,346,468	0.0%
(190,395)	0	190,395	0.0%	IBNR Settlement (LTC)	(190,395)	0	190,395	0.0%
(507,716)	0	507,716	0.0%	IBNR Claims Fluctuation (LTC)	(507,716)	0	507,716	0.0%
2,196,928	1,813,334	(383,594)	(21.2%)	LTC - ICF/DD	2,196,928	1,813,334	(383,594)	(21.2%)
27,872,280	25,560,768	(2,311,511)	(9.0%)	LTC Custodial Care	27,872,280	25,560,768	(2,311,511)	(9.0%)
9,831,866	7,986,076	(1,845,790)	(23.1%)	LTC SNF	9,831,866	7,986,076	(1,845,790)	(23.1%)
32,856,495	35,360,178	2,503,684	7.1%	15. Long Term Care Expense	32,856,495	35,360,178	2,503,684	7.1%
155,651,853	154,177,927	(1,473,926)	(1.0%)	16. TOTAL FFS MEDICAL EXPENSES	155,651,853	154,177,927	(1,473,926)	(1.0%)
0	(179,434)	(179,434)	100.0%	Clinical Vacancy #102	0	(179,434)	(179,434)	100.0%
138,675	110,173	(28,502)	(25.9%)	Quality Analytics #123	138,675	110,173	(28,502)	(25.9%)
346,784	387,045	40,261	10.4%	LongTerm Services and Support #139	346,784	387,045	40,261	10.4%
878,392	888,792	10,400	1.2%	Utilization Management #140	878,392	888,792	10,400	1.2%
581,759	667,125	85,365	12.8%	Case & Disease Management #185	581,759	667,125	85,365	12.8%
205,511	308,994	103,484	33.5%	Medical Management #230	205,511	308,994	103,484	33.5%
814,698	1,190,751	376,053	31.6%	Quality Improvement #235	814,698	1,190,751	376,053	31.6%
345,888	443,724	97,836	22.0%	HCS Behavioral Health #238	345,888	443,724	97,836	22.0%
117,201	173,329	56,129	32.4%	Pharmacy Services #245	117,201	173,329	56,129	32.4%
3,428,908	3,990,500	561,592	14.1%	17. Other Benefits & Services	3,428,908	3,990,500	561,592	14.1%
(2,280,000)	(2,135,895)	144,105	(6.7%)	Reinsurance Recoveries	(2,280,000)	(2,135,895)	144,105	(6.7%)
2,854,977	2,847,860	(7,118)	(0.2%)	Reinsurance Premium	2,854,977	2,847,860	(7,118)	(0.2%)
574,977	711,965	136,987	19.2%	18. Reinsurance (Net)	574,977	711,965	136,987	19.2%
583,333	583,333	0	0.0%	P4P Risk Pool Provider Incenti	583,333	583,333	0	0.0%
583,333	583,333	0	0.0%	19. Risk Pool Distribution	583,333	583,333	0	0.0%
176,390,820	175,292,794	(1,098,026)	(0.6%)	20. TOTAL MEDICAL EXPENSES	176,390,820	175,292,794	(1,098,026)	(0.6%)

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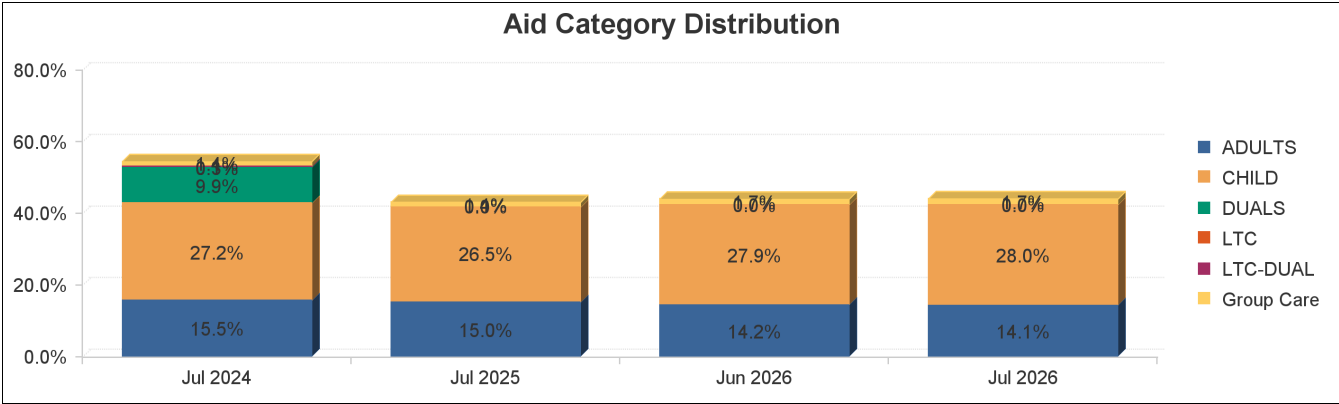
Category of Aid Trend						
Category of Aid	Jul 2026	% of Medi-Cal	Independent (Direct)	AHS (Direct)	CFMG	CHCN
ADULTS	51,920	14%	10,437	12,494	1	28,988
CHILD	102,952	29%	9,191	13,618	36,700	43,443
SPD	0	0%	0	0	0	0
ACA OE	130,849	36%	24,107	41,369	1,390	63,983
DUALS	14	0%	14	0	0	0
LTC	0	0%	0	0	0	0
LTC-DUAL	0	0%	0	0	0	0
SPD-LTC	27,080	8%	7,746	4,933	1,514	12,887
SPD-LTC/Full Dual	47,722	13%	30,706	3,368	1	13,647
Other	0		0	0	0	0
Medi-Cal	360,537		82,201	75,782	39,606	162,948
Group Care	6,398		2,307	1,182	0	2,909
D-SNP	272		90	24	0	158
Total	367,207	100%	84,598	76,988	39,606	166,015
Other %	0.0%		0.0%	0.0%	0.0%	0.0%
Medi-Cal %	98.2%		97.2%	98.4%	100.0%	98.2%
Group Care %	1.7%		2.7%	1.5%	0.0%	1.8%
D-SNP %	0.1%		0.1%	0.0%	0.0%	0.1%
Network Distribution			23.0%	21.0%	10.8%	45.2%
			% Direct:	44%	% Delegated:	56%



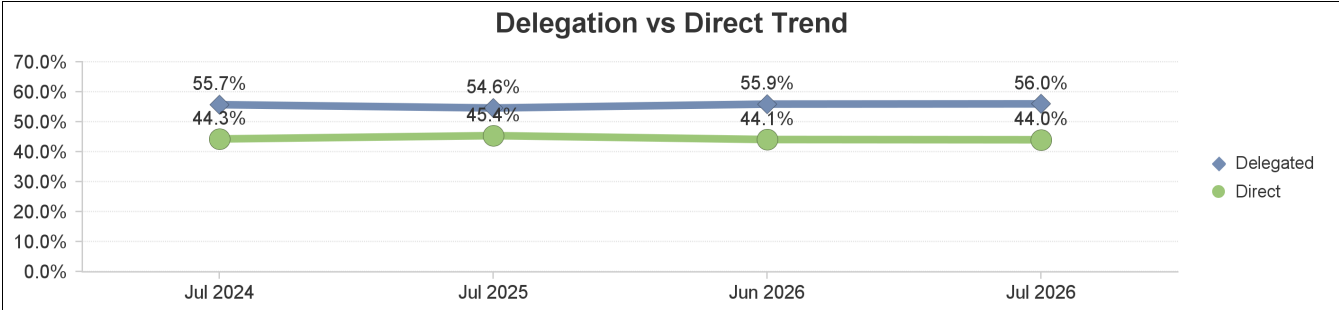


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Category of Aid Trend											
Category of Aid	Members				% of Total (ie.Distribution)				% Growth (Loss)		
	Jul 2024	Jul 2025	Jun 2026	Jul 2026	Jul 2024	Jul 2025	Jun 2026	Jul 2026	Jul 2024 to Jul 2025	Jul 2025 to Jul 2026	Jun 2026 to Jul 2026
ADULTS	62,739	61,571	52,663	51,920	15.5%	15.0%	14.2%	14.1%	-1.9%	-18.6%	-1.4%
CHILD	109,962	109,306	103,377	102,952	27.2%	26.5%	27.9%	28.0%	-0.6%	-6.2%	-0.4%
SPD	35,018	0	0	0	8.7%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
ACA OE	149,801	155,533	132,326	130,849	37.0%	37.8%	35.7%	35.6%	3.7%	-18.9%	-1.1%
DUALS	39,896	1	9	14	9.9%	0.0%	0.0%	0.0%	#####	92.9%	35.7%
LTC	222	0	0	0	0.1%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
LTC-DUAL	1,241	0	0	0	0.3%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
SPD-LTC	0	29,834	27,360	27,080	0.0%	7.2%	7.4%	7.4%	100.0%	-10.2%	-1.0%
SPD-LTC/ Full Dual	0	49,509	47,882	47,722	0.0%	12.0%	12.9%	13.0%	100.0%	-3.7%	-0.3%
Other	0	0	0	0	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Medi-Cal	398,879	405,754	363,617	360,537	98.6%	98.6%	98.2%	98.2%	1.7%	-12.5%	-0.9%
Group Care	5,675	5,957	6,350	6,398	1.4%	1.4%	1.7%	1.7%	4.7%	6.9%	0.8%
D-SNP	0	0	253	272	0.0%	0.0%	0.1%	0.1%	0.0%	0.0%	0.0%
Total	404,554	411,711	370,220	367,207	100.0%	100.0%	100.0%	100.0%	1.7%	-12.2%	-0.8%

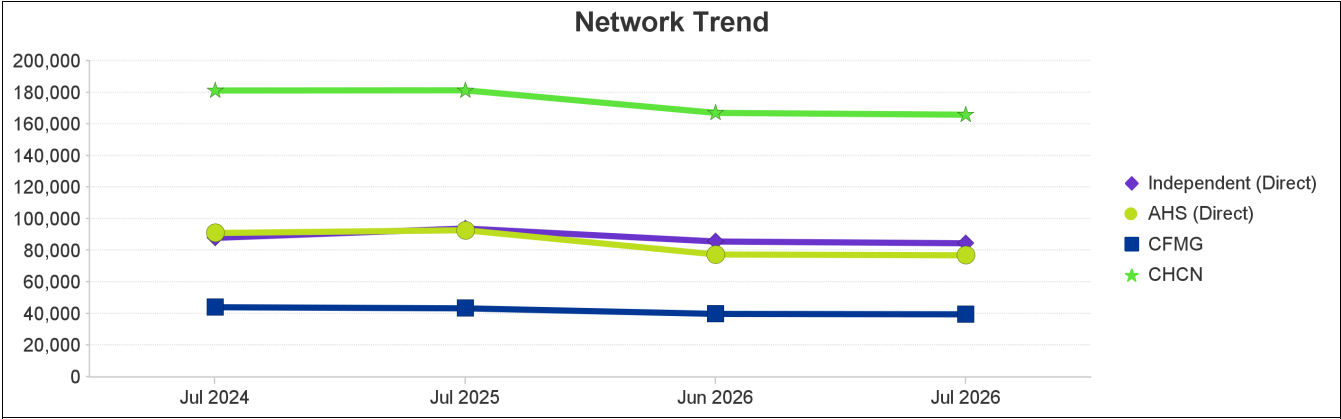


Delegation vs Direct Trend											
Members	Members				% of Total (ie.Distribution)				% Growth (Loss)		
	Jul 2024	Jul 2025	Jun 2026	Jul 2026	Jul 2024	Jul 2025	Jun 2026	Jul 2026	Jul 2024 to Jul 2025	Jul 2025 to Jul 2026	Jun 2026 to Jul 2026
Delegated	225,445	224,869	207,022	205,621	55.7%	54.6%	55.9%	56.0%	-0.3%	-9.4%	-0.7%
Direct	179,109	186,842	163,198	161,586	44.3%	45.4%	44.1%	44.0%	4.1%	-15.7%	-1.0%
Total	404,554	411,711	370,220	367,207	100.0%	100.0%	100.0%	100.0%	1.7%	-12.2%	-0.8%

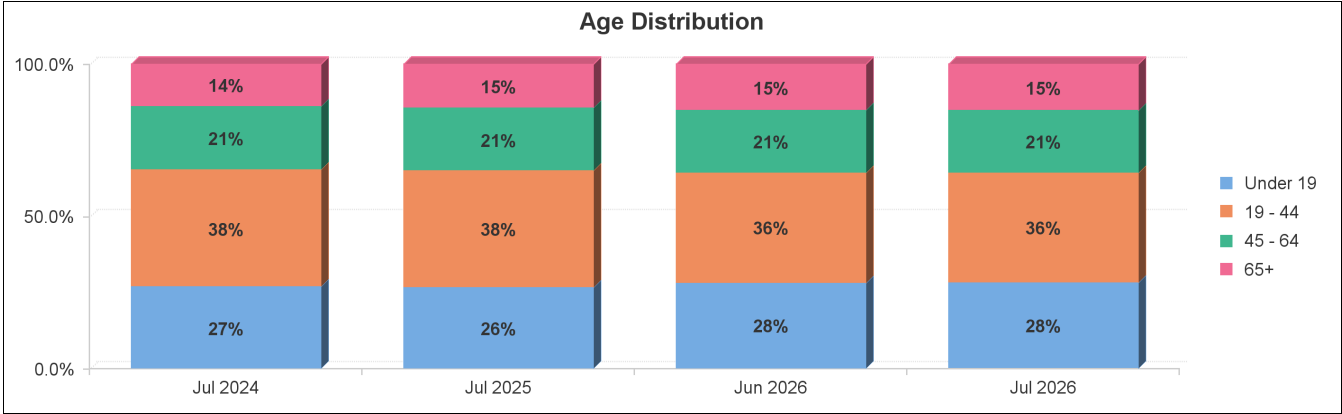


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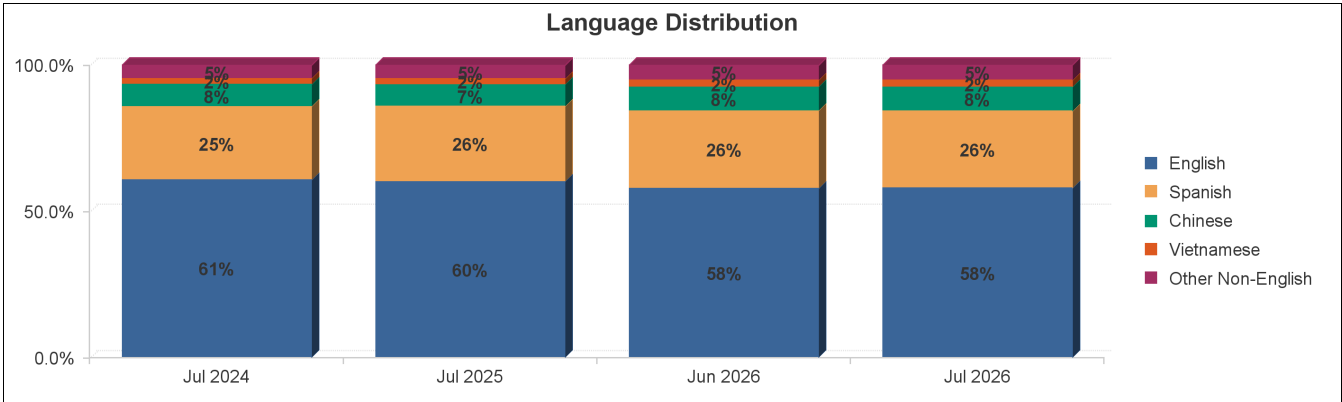
Network Trend											
Network	Members				% of Total (ie.Distribution)				% Growth (Loss)		
	Jul 2024	Jul 2025	Jun 2026	Jul 2026	Jul 2024	Jul 2025	Jun 2026	Jul 2026	Jul 2024 to Jul 2025	Jul 2025 to Jul 2026	Jun 2026 to Jul 2026
Independent (Direct)	88,010	93,973	85,711	84,598	21.8%	22.8%	23.2%	23.0%	6.3%	-11.2%	-1.3%
AHS (Direct)	91,099	92,869	77,487	76,988	22.5%	22.6%	20.9%	21.0%	1.9%	-20.7%	-0.6%
CFMG	44,090	43,396	39,856	39,606	10.9%	10.5%	10.8%	10.8%	-1.6%	-9.6%	-0.6%
CHCN	181,355	181,473	167,166	166,015	44.8%	44.1%	45.2%	45.2%	0.1%	-9.4%	-0.7%
KAISER	0	0	0	0	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%	0.0%
Total	404,554	411,711	370,220	367,207	100.0%	100.0%	100.0%	100.0%	1.7%	-12.2%	-0.8%



Age Category Trend											
	Members				% of Total (ie.Distribution)				% Growth (Loss)		
Age Category	Jul 2024	Jul 2025	Jun 2026	Jul 2026	Jul 2024	Jul 2025	Jun 2026	Jul 2026	Jul 2024 to Jul 2025	Jul 2025 to Jul 2026	Jun 2026 to Jul 2026
Under 19	108,451	109,080	103,159	102,657	27%	26%	28%	28%	1%	-6%	0%
19 - 44	155,339	157,765	133,894	132,299	38%	38%	36%	36%	2%	-19%	-1%
45 - 64	84,037	84,946	76,166	75,549	21%	21%	21%	21%	1%	-12%	-1%
65+	56,727	59,920	56,748	56,430	14%	15%	15%	15%	5%	-6%	-1%
Total	404,554	411,711	369,967	366,935	100%	100%	100%	100%	2%	-12%	-1%

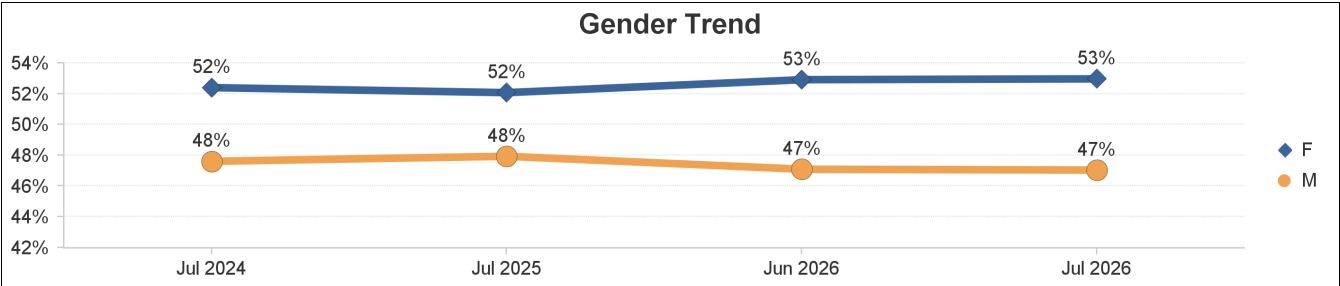


Language Trend											
	Members				% of Total (ie.Distribution)				% Growth (Loss)		
Language	Jul 2024	Jul 2025	Jun 2026	Jul 2026	Jul 2024	Jul 2025	Jun 2026	Jul 2026	Jul 2024 to Jul 2025	Jul 2025 to Jul 2026	Jun 2026 to Jul 2026
English	245,137	247,005	213,402	212,220	61%	60%	58%	58%	1%	-16%	-1%
Spanish	101,314	106,160	98,042	96,620	25%	26%	26%	26%	5%	-10%	-1%
Chinese	30,651	30,487	30,269	30,064	8%	7%	8%	8%	-1%	-1%	-1%
Vietnamese	8,353	8,135	8,647	8,582	2%	2%	2%	2%	-3%	5%	-1%
Other Non-English	19,099	19,924	19,607	19,449	5%	5%	5%	5%	4%	-2%	-1%
Total	404,554	411,711	369,967	366,935	100%	100%	100%	100%	2%	-12%	-1%

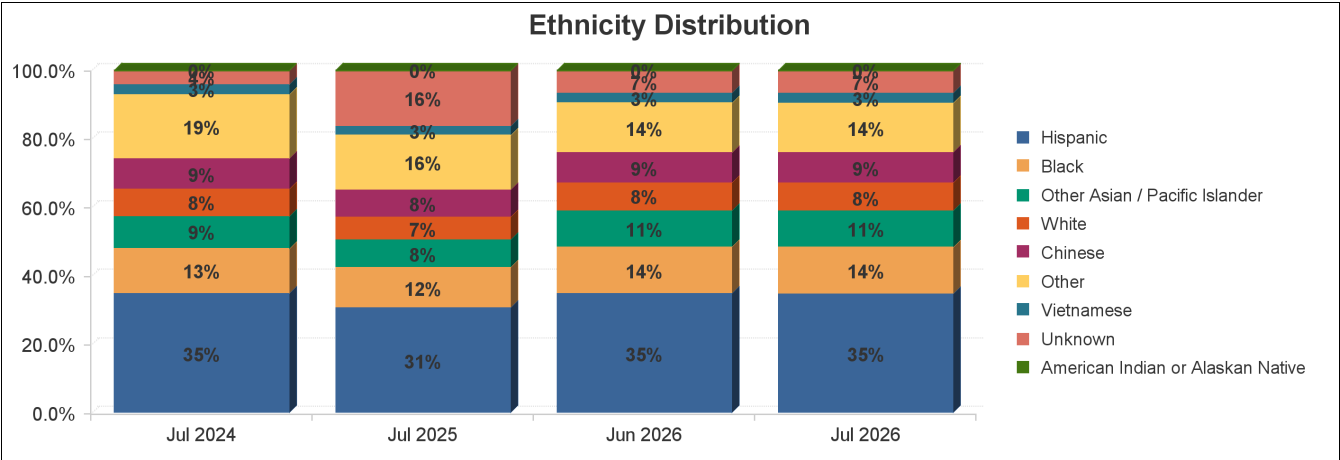


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Gender Trend											
	Members				% of Total (ie.Distribution)				% Growth (Loss)		
Gender	Jul 2024	Jul 2025	Jun 2026	Jul 2026	Jul 2024	Jul 2025	Jun 2026	Jul 2026	Jul 2024 to Jul 2025	Jul 2025 to Jul 2026	Jun 2026 to Jul 2026
F	211,979	214,374	195,898	194,501	52%	52%	53%	53%	1%	-10%	-1%
M	192,575	197,337	174,322	172,706	48%	48%	47%	47%	2%	-14%	-1%
Total	404,554	411,711	370,220	367,207	100%	100%	100%	100%	2%	-12%	-1%



Ethnicity Trend											
	Members				% of Total (ie.Distribution)				% Growth (Loss)		
Ethnicity	Jul 2024	Jul 2025	Jun 2026	Jul 2026	Jul 2024	Jul 2025	Jun 2026	Jul 2026	Jul 2024 to Jul 2025	Jul 2025 to Jul 2026	Jun 2026 to Jul 2026
Hispanic	140,570	126,223	128,769	127,298	35%	31%	35%	35%	-11%	1%	-1%
Black	53,042	48,250	50,123	49,949	13%	12%	14%	14%	-10%	3%	0%
Other Asian / Pacific Islander	37,878	33,175	39,082	38,924	9%	8%	11%	11%	-14%	15%	0%
White	32,713	27,523	30,171	30,068	8%	7%	8%	8%	-19%	8%	0%
Chinese	35,841	32,254	32,764	32,573	9%	8%	9%	9%	-11%	1%	-1%
Other	75,541	65,984	53,712	52,928	19%	16%	15%	14%	-14%	-25%	-1%
Vietnamese	11,830	10,544	10,679	10,634	3%	3%	3%	3%	-12%	1%	0%
Unknown	16,341	67,042	24,199	24,116	4%	16%	7%	7%	76%	-178%	0%
American Indian or Alaskan Native	798	716	721	717	0%	0%	0%	0%	-11%	0%	-1%
Total	404,554	411,711	370,220	367,207	100%	100%	100%	100%	2%	-12%	-1%



Alameda Alliance for Health - Analytics Supporting Documentation: Membership Profile By City

Medi-Cal By City						
City	Jul 2026	% of Total	Independent (Direct)	AHS (Direct)	CFMG	CHCN
OAKLAND	143,213	40%	21,296	36,290	15,658	69,969
HAYWARD	46,124	13%	10,799	12,245	5,195	17,885
FREMONT	34,556	10%	14,620	5,479	1,841	12,616
SAN LEANDRO	22,723	6%	6,082	3,582	2,840	10,219
UNION CITY	13,113	4%	5,308	2,231	734	4,840
ALAMEDA	12,620	4%	3,128	2,314	1,962	5,216
BERKELEY	14,594	4%	3,102	2,354	1,647	7,491
LIVERMORE	11,896	3%	1,932	317	1,945	7,702
NEWARK	8,204	2%	2,617	3,159	406	2,022
CASTRO VALLEY	10,158	3%	2,929	1,543	1,632	4,054
SAN LORENZO	5,507	2%	1,125	1,221	645	2,516
PLEASANTON	7,391	2%	2,259	260	780	4,092
DUBLIN	7,240	2%	2,501	262	839	3,638
EMERYVILLE	2,844	1%	511	637	503	1,193
ALBANY	2,241	1%	397	263	514	1,067
PIEDMONT	408	0%	92	151	57	108
SUNOL	84	0%	30	8	6	40
ANTIOCH	30	0%	6	12	2	10
Other	17,591	5%	3,467	3,454	2,400	8,270
Total	360,537	100%	82,201	75,782	39,606	162,948

Group Care By City						
City	Jul 2026	% of Total	Independent (Direct)	AHS (Direct)	CFMG	CHCN
OAKLAND	1,897	30%	349	424	0	1,124
HAYWARD	734	11%	339	196	0	199
FREMONT	728	11%	456	91	0	181
SAN LEANDRO	705	11%	280	109	0	316
UNION CITY	299	5%	177	53	0	69
ALAMEDA	333	5%	105	39	0	189
BERKELEY	165	3%	44	19	0	102
LIVERMORE	102	2%	28	1	0	73
NEWARK	158	2%	88	41	0	29
CASTRO VALLEY	235	4%	103	38	0	94
SAN LORENZO	180	3%	49	49	0	82
PLEASANTON	76	1%	27	3	0	46
DUBLIN	139	2%	54	4	0	81
EMERYVILLE	46	1%	9	10	0	27
ALBANY	25	0%	7	4	0	14
PIEDMONT	4	0%	0	1	0	3
SUNOL	1	0%	1	0	0	0
ANTIOCH	24	0%	7	5	0	12
Other	547	9%	184	95	0	268
Total	6,398	100%	2,307	1,182	0	2,909

Alameda Alliance for Health - Analytics Supporting Documentation: Membership Profile By City

D-SNP By City						
City	Jul 2026	% of Total	Independent (Direct)	AHS (Direct)	CFMG	CHCN
OAKLAND	102	38%	22	8	0	72
HAYWARD	31	11%	11	3	0	17
FREMONT	19	7%	13	0	0	6
SAN LEANDRO	18	7%	8	4	0	6
UNION CITY	4	1%	3	0	0	1
ALAMEDA	19	7%	5	5	0	9
BERKELEY	18	7%	3	0	0	15
LIVERMORE	13	5%	2	1	0	10
NEWARK	8	3%	7	1	0	0
CASTRO VALLEY	4	1%	1	2	0	1
SAN LORENZO	6	2%	3	0	0	3
PLEASANTON	5	2%	3	0	0	2
DUBLIN	8	3%	1	0	0	7
EMERYVILLE	3	1%	1	0	0	2
ALBANY	0	0%	0	0	0	0
PIEDMONT	0	0%	0	0	0	0
SUNOL	0	0%	0	0	0	0
ANTIOCH	0	0%	0	0	0	0
Other	14	5%	7	0	0	7
Sum:			2,307	1,182	0	2,909

Total By City						
City	Jul 2026	% of Total	Independent (Direct)	AHS (Direct)	CFMG	CHCN
OAKLAND	145,110	40%	21,645	36,714	15,658	71,093
HAYWARD	46,858	13%	11,138	12,441	5,195	18,084
FREMONT	35,284	10%	15,076	5,570	1,841	12,797
SAN LEANDRO	23,428	6%	6,362	3,691	2,840	10,535
UNION CITY	13,412	4%	5,485	2,284	734	4,909
ALAMEDA	12,953	4%	3,233	2,353	1,962	5,405
BERKELEY	14,759	4%	3,146	2,373	1,647	7,593
LIVERMORE	11,998	3%	1,960	318	1,945	7,775
NEWARK	8,362	2%	2,705	3,200	406	2,051
CASTRO VALLEY	10,393	3%	3,032	1,581	1,632	4,148
SAN LORENZO	5,687	2%	1,174	1,270	645	2,598
PLEASANTON	7,467	2%	2,286	263	780	4,138
DUBLIN	7,379	2%	2,555	266	839	3,719
EMERYVILLE	2,890	1%	520	647	503	1,220
ALBANY	2,266	1%	404	267	514	1,081
PIEDMONT	412	0%	92	152	57	111
SUNOL	85	0%	31	8	6	40

Alameda Alliance for Health - Analytics Supporting Documentation: Membership Profile By City

ANTIOCH	54	0%	13	17	2	22
Other	18,138	5%	3,651	3,549	2,400	8,538
Total	366,935	100%	84,508	76,964	39,606	165,857

Alameda Alliance for Health

Salary Schedule

Effective: 09/13/2026 (first day of pay period after 09/11/2026 BOG meeting)

			Hourly	Hourly	Hourly	Annual	Annual	Annual
Pay Grade	Job	Job Title Creation Date	HMin	HMid	HMax	SMin	SMid	SMax
Grade 1			21.67	27.09	32.50	45,073.60	56,347.20	67,600.00
	Administrative Assistant	1/4/2005						
	Claims Customer Service Representative	9/24/2004						
	Claims Processor	10/13/2000						
	Facilities Clerk	4/12/2012						
	Information Support Clerk	9/7/2011						
	Member Services Representative	3/2/2007						
	Member Services Support Services Specialist	6/27/2016						
	MS Support Services Specialist	6/27/2016						
	Provider Data Clerk	4/28/2016						
	Provider Data Entry Clerk	9/16/2014						
	Provider Data Entry Clerk Lead	9/16/2014						
	Provider Network Data Clerk	4/28/2016						
	Receptionist / MS Support Specialist	4/2/2019						
	Receptionist Office Support	6/11/2012						
Grade 2			24.78	30.98	37.18	51,542.40	64,438.40	77,334.40
	Authorization Unit Specialist	1/15/2002						
	CM Coordinator	12/22/2024						
	Community Health Worker HHWP	9/1/2017						
	Facilities Coordinator	2/14/2006						
	Facilities Coordinator I	8/11/2020						
	Grievance & Appeals Clerk	11/28/2016						
	Member Services Rep I	6/14/2016						
	Member Services Representative I	6/14/2016						
	Member Services Representative I - Bilingual Arabic	6/1/2017						
	Member Services Representative I - Bilingual Cantonese	6/1/2017						
	Member Services Representative I - Bilingual Cantonese/Manda	6/1/2017						
	Member Services Representative I - Bilingual Farsi	6/1/2017						
	Member Services Representative I - Bilingual Mandarin	6/1/2017						
	Member Services Representative I - Bilingual Spanish	6/1/2017						
	Member Services Representative I - Bilingual Tagalog	6/1/2017						
	Member Services Representative I - Bilingual Vietnamese	6/1/2017						
	Member Services Representative I Bilingual	6/1/2017						
	MS Rep I Bilingual	6/1/2017						
	Provider Data Coordinator I	4/28/2016						
	Provider Dispute Resolution Clerk	6/7/2017						
	Provider Dispute Resolution Coordinator	3/12/2019						
	Provider Dispute Rsltn Clerk	12/22/2024						
	Provider Relations Rep I	6/11/2015						
	Provider Relations Representative	8/3/2000						
	Provider Relations Representative I	6/11/2015						
	Senior Claims Processor	7/1/2003						
	Support Services Clerk	3/17/2016						
	Third Party Liability/Other Health Coverage Coordinator	9/30/2021						
Grade 3			29.36	36.70	44.03	61,068.80	76,336.00	91,582.40
	Accounts Receivable Clerk	7/17/2001						
	Claims Coordinator	4/7/1997						
	Claims Processor I	10/28/2016						
	Claims Recovery Specialist	4/1/2015						
	Credentialing Coordinator	5/1/2014						
	Data Specialist	9/17/2015						
	Facilities Coordinator II	3/17/2023						
	Grievance and Appeals Coord	8/2/2006						
	Grievance and Appeals Coordinator	8/2/2006						
	Grievance and Appeals Coordinator I	11/28/2016						
	Health Assessment Coordinator	7/12/2013						
	Lead Facilities Coordinator	4/12/2012						
	Lead Member Services Representative	1/21/2011						
	Member Care Advisor	8/9/2007						

	Member Services Rep II	10/1/2007						
	Member Services Rep II – Bilingual Cantonese/Vietnamese	10/1/2007						
	Member Services Representative II	6/1/2017						
	Member Services Representative II - Bilingual Cantonese	6/14/2016						
	Member Services Representative II - Bilingual Cantonese/Mandarin	6/14/2016						
	Member Services Representative II – Bilingual Cantonese/Vietnamese	6/14/2016						
	Member Services Representative II - Bilingual Vietnamese	6/14/2016						
	Member Services Representative II Bilingual Spanish	6/14/2016						
	Member Services Representative II Bilingual Tagalog	6/1/2017						
	MSR II	10/1/2007						
	MSR Rep II Bilingual	10/1/2007						
	Pharmacy Services Specialist	10/17/2001						
	Provider Data Coordinator II	1/11/2016						
	Provider Relations Coordinator	7/29/2013						
	Provider Relations Rep II	5/27/2015						
	Provider Relations Representative II	5/27/2015						
	Provider Relations Representative Lead Call Center	9/4/2018						
	Staff Accountant	1/20/2004						
	Support Services Coordinator I	10/21/2022						
	Utilization Management Data Entry Specialist	11/10/2014						
Grade 4			32.77	40.97	49.17	68,161.60	85,217.60	102,273.60
	Accountant-Payroll	5/29/2020						
	C&L Services Specialist	12/22/2024						
	Claims Analyst	11/15/2004						
	Claims Auditor	3/30/2005						
	Claims Lead	9/23/2002						
	Claims Processor II	10/28/2016						
	CompleteCare Specialist	8/4/2008						
	Compliance Analyst	9/10/2014						
	Compliance Coordinator	9/10/2014						
	Compliance Delegation Oversight Specialist	4/16/2021						
	Contract Analyst	3/1/2002						
	Coordination of Benefits Coordinator	2/15/2006						
	Education Specialist	12/22/2024						
	Facilities Maintenance Spclst	12/22/2024						
	Facilities Maintenance Specialist	1/1/2017						
	Facility Site Rev QI Coordinat	3/16/2015						
	Facility Site Review Quality Improvement Coordinator	3/16/2015						
	GL Accountant	1/31/2005						
	Grievance and Appeals Coordinator II	8/31/2023						
	Health Education Coordinator	7/1/2016						
	Health Programs Coordinator	12/22/2024						
	Inpatient Util Mgmt Coord	12/22/2024						
	Intake Coordinator	1/27/2012						
	Lead Authorization Unit Specialist	1/15/2002						
	Lead Claims Processor	4/1/2015						
	Lead Data Coordinator	3/29/2018						
	Lead Grievance and Appeals Co	12/22/2024						
	Lead Staff Accountant	6/1/2010						
	Member Services Navigator III - DSNP - Bilingual Spanish	7/24/2025						
	Member Services Rep III	6/14/2016						
	Member Services Rep III - Bilingual Cantonese/Mandarin	6/14/2016						
	Member Services Representative III	6/14/2016						
	Member Services Representative III - Bilingual Cantonese	6/14/2016						
	Member Services Representative III - Bilingual Spanish	6/14/2016						
	Member Services Representative III - Bilingual Tagalog	6/14/2016						
	Member Services Representative III - Bilingual Vietnamese	6/14/2016						
	Member Services Representative III Bilingual Cantonese Vietn	6/14/2016						
	Member Services Representative III Bilingual Cantonese Vietnamese	6/14/2016						
	Member Services Representative III - Bilingual Cantonese/Mandarin	6/14/2016						
	Outreach Coordinator	6/3/1998						
	Outreach Coordinator - Bilingual Cantonese/Mandarin	3/15/2016						
	Outreach Coordinator - Bilingual Spanish	6/3/1998						
	Outreach Coordinator - Bilingual Vietnamese	6/3/1998						
	Outreach Coordinator I - Bilingual Arabic	7/1/2017						

	Outreach Coordinator I - Bilingual Spanish	3/15/2016						
	Outreach Supervisor	12/22/2024						
	Peer Review Credentialing Coordinator	1/14/2013						
	Pharmacy Technician	2/28/2017						
	Provider Data Coordinator III	4/28/2016						
	Provider Data QA Specialist	10/4/2017						
	Provider Data Quality Assurance Specialist	10/4/2017						
	Provider Relations Rep III	6/11/2015						
	Provider Relations Representative III	6/11/2015						
	Quality Assurance and Training Specialist	10/1/2007						
	Quality Programs Coordinator	8/10/2017						
	Regulatory/Legal Assistant	10/1/2018						
	Senior Provider Data Analyst	9/30/2014						
	Service Desk Coordinator	12/5/2012						
	Transition of Care Utilization Management Coordinator	9/1/2013						
	Utilization Management Coordinator	7/7/2016						
	Utilization Mgmt Coordinator	7/7/2016						
	Vendor Analyst I	2/20/2020						
	Vendor Management Analyst	12/29/2016						
	Vendor Management Analyst I	12/22/2024						
Grade 5			37.69	47.12	56.54	78,395.20	98,009.60	117,603.20
	Accreditation and Regulatory Compliance Specialist	5/21/2015						
	Application Software QA Spcst	11/7/2011						
	Assistant to the CEO and Board of Governors	12/22/2024						
	Behavioral Health Case Management Navigator	3/1/2022						
	Behavioral Health Navigator	3/1/2022						
	Behavioral Health Navigator - Bilingual	3/1/2022						
	Behavioral Health Navigator - Bilingual Spanish	3/1/2022						
	Behavioral Health Quality Improvement Navigator	3/1/2022						
	Behavioral Health Quality Improvement Navigator - Bilingual	3/1/2022						
	Behavioral Health Quality Improvement Navigator - Bilingual Spanish	3/1/2022						
	Benefits Specialist, Member Services	6/23/2014						
	BH Quality Improvement Navigator – Bilingual Spanish	3/1/2022						
	Business Operations Support Specialist	2/1/2012						
	Case Management Coordinator	6/13/2022						
	Claims Auditor Trainer	6/8/2011						
	Claims Outreach Specialist	6/8/2011						
	Claims Oversight Specialist	6/20/2013						
	Claims Processor III	10/28/2016						
	Claims Quality Auditor Specialist	10/27/2023						
	Claims Specialist	10/28/2016						
	Claims Specialist - Provider Services	3/30/2018						
	Claims Specialist Lead	9/18/2018						
	Clinical Quality Programs Coordinator	10/1/2022						
	Communications & Content Specialist	7/1/2016						
	Communications & Content Splst	12/22/2024						
	Community Support Coordinator	9/1/2021						
	Compliance Specialist	2/15/2006						
	Contract Specialist	12/22/2011						
	Credentialing Quality Assurance Specialist	6/11/2024						
	D-SNP Grievance & Appeals Coordinator III	11/19/2025						
	Disease Management Health Educator	8/28/2019						
	Disease Management Health Educator – Bilingual Spanish	8/28/2019						
	Executive Administrator	12/22/2024						
	Executive Assist Chief Medical Officer/Credentialing Auditor	7/1/2011						
	Grievance and Appeals Coordinator III	8/31/2023						
	Health Educator	4/2/1999						
	Health Navigator	11/7/2011						
	Health Navigator (Bilingual Preferred)	1/27/2012						
	Health Navigator, ECM	2/28/2017						
	Health Navigator, Enhanced Care Management	2/28/2017						
	HEDIS Retriever - Seasonal	2/8/2019						
	Hospital Access Coordinator	5/7/2007						
	Housing Navigator Health Homes	2/28/2017						
	Interpreter Services Coordinator	4/14/2022						

	IT Service Desk Coordinator	7/9/2014						
	IT Service Desk Technician	1/1/2007						
	Lead Claims Analyst	9/23/2002						
	Lead Credentialing Coordinator	8/8/2022						
	Lead Grievance & Appeals Coordinator	1/24/2017						
	Lead Pharmacy Technician	9/25/2018						
	Lead Provider Dispute Resolution Analyst	1/24/2017						
	Marketing Outreach Coordinator	6/3/1998						
	Member Services Quality Assurance Specialist	1/31/2017						
	Operations Support Specialist	7/1/2011						
	Outreach Coordinator – Bilingual Tagalog	7/1/2017						
	Outreach Coordinator II	7/1/2017						
	Outreach Coordinator II - Bilingual Cantonese/Mandarin	7/1/2017						
	Outreach Coordinator II - Bilingual Spanish	7/1/2017						
	Outreach Coordinator II - Bilingual Vietnamese	7/1/2017						
	Oversight Specialist	4/2/2015						
	Production and Traffic Manager	6/9/2010						
	Provider Billing Prcss Spclst	12/22/2024						
	Provider Billing Process Specialist	12/15/2016						
	Provider Dispute Resolution Analyst	11/28/2016						
	Provider Relations Quality Assurance Specialist	7/20/2023						
	Quality Assurance Specialist	10/1/2013						
	Quality Assurance Specialist - Bilingual Spanish	1/31/2017						
	Quality Assurance Specialist - Bilingual Tagalog	1/31/2017						
	Quality Engagement Coordinator	12/21/2023						
	Quality Improvement Analyst	10/27/2006						
	Quality Improvement Project Specialist	8/1/2023						
	Quality Specialist	4/2/2015						
	Recruiter	4/20/2018						
	Respite Specialist	7/20/2023						
	Senior California Children's Services Specialist	10/12/2012						
	Senior Human Resources Specialist Training	1/1/2020						
	Senior Payroll Accountant	12/23/2015						
	Senior Utilization Management Project Specialist	6/25/2012						
	Senior Utilization Management Specialist	9/25/2014						
	Service Coordinator Commercial Product	9/12/2013						
	Service Desk Support Technician	9/17/2014						
	Service Desk Support Technician	12/22/2024						
	Sr Service Desk Technician	12/22/2024						
	Sr Util Management Specialist	12/22/2024						
	Supervisor Data Entry Unit	8/31/2015						
	Supervisor Facilities	9/8/2016						
	Supervisor Grievance & Appeals and Care Advisor Unit	6/1/2010						
	Supervisor Health Assessment Unit	9/3/2013						
	Support Services Spvsr	12/22/2024						
	Support Services Supervisor	11/23/2015						
	Talent & Quality Development Specialist	1/31/2017						
	Talent & Quality Dvlpmnt Spcls	12/22/2024						
	Technical Analyst I	6/16/2015						
	TOC Health Navigator	12/22/2024						
	Training Specialist	10/1/2013						
	Transition of Care Health Navigator	9/5/2017						
	Utilization Management Specialist	1/9/2017						
	Utilization Mgmt Specialist	12/22/2024						
	Vendor Analyst II	2/21/2020						
Grade 6			43.34	54.18	65.01	90,147.20	112,694.40	135,220.80
	Accounting Analyst II	7/20/2023						
	Administrative Coordinator	4/8/1999						
	Analyst Healthcare	4/17/2019						
	Authorization Process Manager	12/15/2014						
	Business Operations Support Analyst	4/26/2012						
	California Children's Services (CCS) Coordinator	7/1/2022						
	Care Management Coordinator	5/25/2010						
	Claims Operations Trainer	4/2/2015						
	Communications & Media Spec	12/22/2024						

Communications & Media Specialist	10/1/2015
Communications Copywriter Editor	9/1/2023
Community Base Adult Services Utilization Management Coordinator	11/23/2022
Community Base Adult Services Utilization Mgmt. Coordinator	11/23/2022
Community Outreach Supervisor - Bilingual Spanish	7/1/2021
Community Supports Supervisor	9/1/2021
Compliance Auditor	11/21/2012
Compliance Auditor - Delegation Oversight	4/16/2021
Compliance Auditor - Internal Audit	4/16/2021
Compliance Auditor - Internal Audit, SIU and FWA	12/22/2024
Compliance Auditor - Internal Audit, Special Investigations Unit and Fraud, Waste & Abuse	4/16/2021
Compliance Special Investigator	8/15/2021
Configuration Analyst	2/25/2015
Contract Management Administrator	2/20/2020
Coordinator, Long Term Care	7/26/2022
Executive & Credentialing Assistant	3/28/2013
Executive Assistant	10/22/2001
Executive Assistant to Chief Operating Officer	12/16/2016
Financial Analyst	10/22/2001
Government Relations Coordinator	10/13/2011
Health Education Specialist	12/29/2017
Health Policy and Planning Specialist	7/19/2011
HealthCare Analyst	4/1/2010
Housing Community Supports Specialist	6/24/2024
Housing and Community Services Program Coordinator	6/24/2024
Inpatient Util Mgmt LVN	9/14/2014
Inpatient Utilization Management LVN	9/17/2014
Interim Manager, Claims Recovery and Resolution	7/1/2019
Internal Auditor - Risk, Compliance, & Controls	10/10/2025
Interpreter Services Lead	7/21/2022
IT Service Desk Support Technician	6/21/2013
Lead Interpreter Services Coordinator	7/15/2022
Learning Development and Quality Supervisor	12/11/2020
Licensed Clinical Social Worker	3/29/2019
Long Term Care Health Navigator	6/1/2024
Manager Claims Operations	4/1/2015
Manager Claims Recovery and Resolution	4/2/2015
Medical Coder	9/9/2014
Medicare Field Sales & Community Agent	7/19/2025
Medicare Field Sales Agent - Bilingual Cantonese	7/9/2025
Member Liaison Specialist, Beh Health Bilingual Vietnamese	4/22/2022
Member Liaison Specialist, Behavioral Health	4/22/2022
Member Liaison Specialist, Behavioral Health - Bilingual Cantonese/Mandarin	4/22/2022
Member Liaison Specialist, Behavioral Health - Bilingual Spanish	4/22/2022
Member Liaison Specialist, Behavioral Health Bilingual Vietnamese	4/22/2022
Member Liaison Specialist, BH - Bilingual Cantonese/Mandarin	4/22/2022
Member Liaison Specialist, BH - Bilingual Spanish	4/22/2022
Mgr Claims Recvry and Resln	12/22/2024
Policy Analyst	2/13/2025
Privacy Compliance Specialist	10/14/2020
Provider Dispute Resolution Supervisor	11/13/2019
Provider Relations Call Center Supervisor	9/2/2015
Provider Relations Rep IV	6/11/2015
Provider Relations Representative IV	6/11/2015
Provider Reln Call Ctr Spv	12/22/2024
Quality Improvement Project Specialist I	8/1/2023
Recruiting Supervisor	6/22/2020
Regulatory Compliance Specialist	6/4/2015
Regulatory Compliance Specialist, Legislative Policy & Analy	1/15/2021
Regulatory Compliance Specialist, Legislative Policy and Ana	1/15/2021
Senior Communications and Content Specialist	3/24/2023
Senior GL Accountant	3/14/2006
Senior HR Specialist	2/16/2016
Senior Human Resources Specialist	2/16/2016
Senior Member Care Advisor	5/9/2013

	Senior Payroll Analyst	3/11/2022					
	Sr GL Accountant	3/14/2006					
	Strategic Communications Coordinator	1/1/2020					
	Sup UM Operations	7/19/2016					
	Supervisor Claims	2/15/2006					
	Supervisor Claims Processing	10/18/2016					
	Supervisor Claims Resolution	7/8/2008					
	Supervisor Claims Support Services	10/18/2016					
	Supervisor Intake Unit	5/31/2013					
	Supervisor Network Data Management	3/9/2016					
	Supervisor Network Data Mgt	12/22/2024					
	Supervisor Prior Authorization Unit	3/5/2013					
	Supervisor Utilization Management Operations	7/19/2016					
	Supervisor, Community Supports	9/1/2021					
	Supervisor, D-SNP Claims Processing	3/24/2025					
	Supervisor, Grievance and Appeals	8/31/2023					
	Supervisor, Network Data Validation	6/2/2020					
	Supervisor, Provider Relations Call Center	8/2/2018					
	Transition of Care Program Specialist	9/1/2013					
	Transportation Coordinator	12/27/2022					
Grade 7			49.85	62.32	74.77	103,688.00	129,625.60
	Behavioral Health Quality Improvement Specialist	6/29/2023					
	Business System Analyst	12/2/2024					
	Care Management Operations Support Analyst	5/30/2013					
	Case Manager	3/11/2004					
	Claims Specialist Supervisor	10/18/2016					
	Clinical RN Specialist	2/20/2014					
	Communications Initiative Specialist	7/1/2022					
	Comp Benefits Manager	12/22/2024					
	Compensation Benefits Manager	11/18/2015					
	Compliance Project Specialist	5/7/2021					
	Contract Drafter and Negotiator	10/31/2022					
	Copywriter Content Manager	6/6/2010					
	Data Quality Analyst	9/25/2014					
	Facilities Manager	7/1/2018					
	Grievance & Appeals Manager	5/1/2012					
	Healthcare Services Specialist	3/22/2023					
	HR Generalist	12/22/2024					
	HRIS Analyst	12/22/2024					
	Human Resources Generalist	2/15/2006					
	Human Resources Information System (HRIS) Analyst	5/28/2021					
	Inpatient Utilization Management Coordinator	9/17/2014					
	Interim Case Manager	7/1/2019					
	Interim Compliance Manager	7/1/2019					
	Interim Facilities Manager	7/1/2019					
	Interim Manager, Communications & Outreach	7/1/2019					
	Interim Manager, Grievance and Appeals	7/1/2019					
	Interim Manager, Peer Review and Credentialing	7/1/2019					
	Interim Public Affairs Manager	4/10/2019					
	IT Service Desk Tech Network	6/1/2010					
	Jr. Business Analyst	12/30/2016					
	Jr. Systems Administrator	1/22/2016					
	Jr. Systems Administrator Telecom	7/6/2016					
	Jr. Systems Adminstrtr Telecom	12/22/2024					
	Lead Accountant	8/25/2019					
	Lead Inpatient Utilization Management Coordinator	6/25/2024					
	Lead Outpatient Utilization Management Coordinator	6/10/2020					
	Lead Quality Specialist	2/28/2023					
	Lead Service Desk Technician	6/1/2010					
	Legal Analyst	7/1/2017					
	Legal Analyst I	9/23/2019					
	Long Term Services & Supports (LTSS) Nurse Care Coordinator	11/1/2012					
	Manager Care Advisor Unit	5/24/2007					
	Manager Care Coordination	1/18/2011					
	Manager Care Management Applications	11/10/2011					

Manager Community Relations	5/2/2016
Manager Customer Service	9/30/2014
Manager Grievance & Appeals Care Advisor Unit	5/24/2007
Manager Medicare Compliance	10/27/2011
Manager Medicare Initiatives	2/19/2013
Manager Peer Review Credentialing	5/25/2012
Manager, Public Relations	4/12/2018
Marketing Communications Specialist	11/13/2024
Medical Social Worker	3/15/2018
Member Services Outbound Supervisor	8/8/2023
Member Services Outbound Supervisor - Bilingual Spanish	8/8/2023
Member Services Supervisor	7/1/2013
Member Services Supervisor Behavioral Health	5/4/2022
Member Services Supervisor - Bilingual Spanish	7/22/2025
Member Services Supervisor, BH - Bilingual Spanish	7/22/2025
Member Services Training and Development Supervisor	9/19/2023
Mgr Peer Review Credentialing	12/22/2024
Non Clinical Supervisor, Case Management	8/1/2023
Non-Clinical Supervisor, Case Management	8/1/2023
Nurse Liaison for Community Care Management	10/11/2017
OB Case Manager	8/8/2016
Operations Support Analyst	6/1/2010
Operations Technical Analyst	11/17/2011
Outpatient Utilization Management Coordinator	7/7/2016
Population Health and Equity Specialist	6/22/2022
Program Manager	12/1/1994
Provider Relations Education and Claims Advisor	3/4/2015
Public Affairs Manager	4/10/2019
Quality and Health Equity Specialist	4/3/2026
Quality Improvement Project Specialist II	8/1/2023
Qualty Improv Nurse Specialist	12/22/2024
Quality Improvement Nurse Specialist	6/1/2002
Retrospective UM Nurse	12/22/2024
Retrospective Utilization Management Nurse	7/20/2016
Senior Accountant	4/4/1997
Senior Analyst Operations	12/22/2024
Senior Analyst, Healthcare	9/12/2014
Senior Communications & Media Specialist	6/1/2023
Senior Contract Specialist	2/1/2021
Senior Data Analyst Healthcare	1/17/2018
Senior Financial Analyst	12/1/2004
Senior Financial Analyst HealthCare	11/28/2011
Senior Financial Analyst Planning	3/8/2012
Senior Government Relations Specialist	10/21/2010
Senior HealthCare Analyst	3/16/2015
Senior Provider Relations Representative	12/15/2012
Senior Quality Assurance and Reporting Analyst	8/13/2021
Senior Regulatory Compliance Specialist	8/11/2025
Senior Service Desk Technician	5/15/2015
Social Worker, Long Term Care	9/29/2022
Sr Financial Analyst HealthCare	12/22/2024
Sr Financial Analyst Planning	12/22/2024
Sr Financl Analyst HealthCare	12/22/2024
Sr. Quality Assurance and Reporting Analyst	12/22/2024
Sr. Quality Specialist	8/25/2025
Strategic Account Representative	2/20/2020
Supervisor, Health Plan Audits	8/9/2022
Supervisor, Health Plan Investigations	4/16/2021
Supervisor, Peer Review and Credentialing	8/14/2025
Supervisor, Provider Relations	8/2/2023
Supervisor, Provider Services Call Center	8/2/2018
Supervisor, Regulatory Affairs and Compliance	11/11/2022
Technical Writer	7/25/2017
TOC Case Manager	12/22/2024
TOC Social Worker	12/22/2024

	TOC UM Nurse Care Coordinator	12/22/2024					
	Training and Development Supervisor, MS –Bilingual Spanish	7/22/2025					
	Transition of Care Case Manager	12/1/2016					
	Transition of Care Coach RN	6/26/2013					
	Transition of Care Social Worker	7/17/2017					
	Transition of Care Utilization Management Nurse Care Coordinator	2/8/2013					
	Utilization Management Nurse Care Coordinator	8/7/2003					
	Utilization Nurse Care Coordinator	3/24/2003					
	Whole Person Care Data Analyst	4/7/2017					
	Workforce Development Trainer	7/21/2024					
Grade 8			57.32	71.65	85.98	119,232.24	149,034.66
	Accreditation Manager	12/27/2022					
	Applications Systems Analyst	8/10/2008					
	Behavioral Health Triage Specialist	3/1/2022					
	Business Analyst	10/27/2010					
	Business Analyst - Enrollment	8/24/2020					
	Business Analyst, Incentives & Reporting	1/4/2023					
	Business Analyst, Integrated Planning	9/14/2021					
	Business Analyst, Project Management Office (PMO)	2/14/2023					
	Business Intelligence Analyst	7/1/2006					
	Business Process Analyst	4/25/2024					
	Clerk of the Board	4/1/2021					
	Clinical Nurse Specialist	12/22/2024					
	Clinical Nurse Specialist, G&A Unit	12/22/2024					
	Clinical Nurse Specialist, Grievance & Appeals Unit	7/20/2016					
	Clinical Nurse Specialist, PDR Unit	12/22/2024					
	Clinical Nurse Specialist, Provider Disputer Resolution Unit	7/1/2016					
	Clinical Review Nurse	8/15/2018					
	Clinical Supervisor Utilization Management	6/12/2020					
	CM RN Supervisor	12/22/2024					
	Community Supports, Nurse	7/20/2023					
	Complex Case Manager, Nurse	6/6/2018					
	Compliance Manager	6/29/2005					
	Cultural and Linguistic Services Specialist	4/8/2025					
	Diversity, Equity and Inclusion Program Trainer	12/13/2023					
	EDI (Electronic Data Interchange) Analyst	2/26/2015					
	EDI (Electronic Data Interchange) Data Analyst	4/29/2020					
	EDI (Electronic Data Interchange) Report Developer	5/12/2020					
	EDI (Electronic Data Interchange) Support Analyst	6/29/2023					
	EDI Analyst	12/22/2024					
	EDI Data Analyst	12/22/2024					
	EDI Report Developer	12/22/2024					
	ETL Developer	6/23/2013					
	Inpatient Util Mgmt Reviewer	12/22/2024					
	Inpatient Utiliz Mgmt RN	12/22/2024					
	Inpatient Utilization Management Reviewer	3/20/2015					
	Inpatient Utilization Management RN	9/17/2014					
	Interim Complex Case Manager, Nurse	7/1/2019					
	Interim Manager, Claims Production	7/1/2019					
	Interim Manager, Compliance Audits and Investigations	12/1/2020					
	Interim Manager, Health Education	9/28/2017					
	Interim Manager, Member Services	7/1/2019					
	Interim Manager, Regulatory Affairs & Compliance	7/15/2021					
	IT Service Desk Supervisor	7/21/2022					
	Jr. Application Developer	12/22/2024					
	Jr. ETL Developer	12/22/2024					
	Lead Financial Analyst Payroll	7/1/2024					
	Lead Financial Analyst, Revenue	12/22/2024					
	Lead HealthCare Analyst	9/12/2014					
	Lead Quality Improvement Project Specialist	8/12/2022					
	Lead Technical Analyst	2/16/2022					
	Learning and Development Program Manager	3/25/2026					
	Long Term Services and Supports (LTSS) Liaison	2/21/2024					
	Manager Applications and Configuration	5/29/2013					
	Manager Claims Operations Support	11/5/2019					

Manager Contract Operations	11/29/2005						
Manager Quality Perf Improvement	5/20/2016						
Manager Quality Perf Improvement	12/22/2024						
Manager, Claims Production	10/18/2016						
Manager, Community Supports	12/11/2023						
Manager, Compliance Audits and Investigations	12/22/2024						
Manager, Compliance Audits, and Investigations	7/8/2016						
Manager, Health Education	4/2/1999						
Manager, Member Experience & Program Management	10/30/2024						
Manager, Networks and Contracting	8/3/2021						
Manager, Provider Services	2/15/2006						
Manager, Provider Services Call Center	6/23/2022						
Manager, Regulatory Affairs & Compliance	1/15/2021						
Manager, Vendor Account Management	7/22/2024						
Member Services Manager	4/6/2005						
Member Services Supervisor (D-SNP) Bilingual Spanish	5/7/2025						
Out of Plan Nurse Specialist	12/22/2024						
Out of Plan Services Nurse Specialist	10/17/2018						
Outpatient Non-Clinical Utilization Management Supervisor	6/12/2020						
Outpatient Utilization Management Organ Transplant Nurse	9/22/2021						
Project Manager Business	3/20/2015						
Quality Assurance Analyst	8/14/2023						
Quality Improvement Review Nurse	5/16/2006						
Quality Review Nurse	1/20/2017						
Senior Analyst, Healthcare Finance	7/20/2023						
Senior Configuration Analyst (IT)	12/22/2024						
Senior ETL Analyst	8/26/2016						
Senior Financial Analyst, Healthcare Finance	4/27/2022						
Senior Financial Planning Analyst	4/27/2023						
Senior HR Generalist	12/22/2024						
Senior Human Resources Generalist	9/26/2014						
Senior Human Resources Generalist Trainer	2/6/2020						
Senior Internal Auditor – Risk, Compliance & Controls	8/14/2025						
Senior Legal Analyst	7/10/2023						
Senior Technical QA Engineer	4/27/2023						
Sr. ETL Analyst	12/22/2024						
Sr. Technical QA Engineer	12/22/2024						
Supervisor Applications and Configuration	8/31/2016						
Supervisor Outpatient Utilization Management	9/19/2014						
Supervisor, Autism	5/13/2024						
Supervisor, Behavioral Health	5/13/2024						
Supervisor, Health Plan Privacy	7/10/2023						
System Administrator	3/12/2015						
System Administrator Communications	7/21/2016						
Systems Administrator	2/28/2014						
Technical Analyst II	6/12/2015						
Technical Business Analyst	8/23/2012						
Technical PMO Business Analyst	12/22/2024						
Technical Project Management (PMO) Business Analyst	4/7/2017						
Technical QA Analyst	3/16/2015						
Trainer, Medicare Programs	9/10/2024						
Grade 9		66.02	82.52	99.02	137,320.93	171,639.90	205,958.88
Applied Behavioral Analysis Analyst	3/1/2022						
Applied Behavioral Analysis Analyst, Behavioral Health	3/1/2022						
Applied Behavioral Analysis Analyst, BH – Bilingual Spanish	3/1/2022						
Applied Behavioral Analysis Supervisor	6/5/2024						
Behavioral Health Case Management Nurse	3/1/2022						
Behavioral Health Quality Improvement Nurse	3/1/2022						
Behavioral Health Supervisor	5/13/2024						
Business Process Automation Developer	3/19/2025						
California Children's Services Outpatient Utilization Management Nurse	7/20/2022						
CCS Outpatient Utilization Management Nurse	12/22/2024						
Clinical Manager of Enhanced Care Management (ECM)	4/20/2019						
Clinical Manager, Health Homes	4/20/2019						
Clinical Quality Manager	6/1/2018						

Clinical Supervisor, Long Term Care	6/1/2024
Clinical Supervisor, Outpatient Utilization Management	6/12/2020
Data Steward Lead	8/23/2012
EDI (Electronic Data Interchange) Lead	9/1/2020
EDI (Electronic Data Interchange) Lead Role	9/1/2020
EDI (Electronic Data Interchange) Software Developer	1/16/2020
EDI Lead	12/22/2024
EDI Software Developer	12/22/2024
Enhanced Care Management, Nurse	6/23/2022
Grants and Incentives Program Manager	6/4/2024
Housing Program Manager	5/31/2023
Human Resources Manager	2/27/2008
Interim Clinical Manager, Health Homes	7/1/2019
Interim Clinical Quality Manager	7/1/2019
Interim Human Resources Manager	6/1/2020
Interim Lead Complex Case Manager	7/1/2019
Interim Manager, Healthcare Analytics	7/1/2019
Interim Manager, Service Desk	4/4/2017
Interim Manager, Transition of Care	7/1/2019
Interim Manager, Vendor Management	7/1/2019
Interim Program Manager / Senior Project Manager - Managed Care	12/22/2024
Interim Program Manager / Senior Project Manager - Managed Care	2/15/2018
IT Project Manager	12/16/2011
IT Security Analyst	7/19/2023
Lead Complex Case Manager	11/9/2016
Lead Data Analyst, Healthcare Finance	4/26/2021
Lead Financial Analyst Healthcare	8/15/2019
Lead Financial Analyst Planning	10/2/2019
Lead Financial Analyst, Reporting	10/3/2022
Lead Financial Analyst, Treasury	7/1/2024
Lead Financial Planning Analyst, Healthcare	4/27/2023
Lead Long Term Care Nurse Specialist	7/25/2023
Lead System Administrator	2/20/2019
Lead System Administrators	12/22/2024
Liaison, Clinical Initiatives and Leadership Development	11/2/2020
Long Term Supportive Services Nurse	3/11/2025
Manager Clinical Review Utilization Management Operations	12/9/2016
Manager eHealth Business Operations	5/23/2011
Manager Financial Analysis	3/17/2008
Manager HealthCare Analytics	9/1/2009
Manager Healthcare Analytics Network Performance	3/16/2015
Manager IT Operations	1/21/2011
Manager Technical Support	3/12/2015
Manager Transition of Care	2/8/2013
Manager Utilization and Care Coordination	6/8/2011
Manager Vendor Management	8/24/2016
Manager, Applications	2/23/2015
Manager, Community Health Initiatives	6/5/2024
Manager, Community Health Worker	6/4/2024
Manager, Cultural and Linguistic Services	7/15/2022
Manager, Health Plan Privacy & Privacy Operations	10/24/2024
Manager, IT Service Desk	4/4/2017
Manager, Population Health and Equity	12/2/2024
Mgr Clinical Review UM Ops	12/22/2024
Mgr eHealth Business Ops	12/22/2024
Nurse Specialist, Long Term Care	7/26/2022
Outpatient Utilization Management Nurse	9/20/2016
Program Manager/Senior Project Manager, Managed Care	3/15/2017
Program Mgr/Sr. PM, Mngd Care	12/22/2024
Project Manager	5/18/2000
Quality Improvement Manager	6/1/2018
Senior Analyst of Health Equity	3/23/2023
Senior Application Analyst Release Management & Shared Services	7/18/2022
Senior Business Intelligence Analyst	9/1/2008
Senior Business Intelligence Engineer	10/31/2008

	Senior Data Quality Analyst	12/7/2016					
	Senior EDI (Electronic Data Interchange) Analyst	7/24/2023					
	Senior EDI Analyst	12/22/2024					
	Senior ETL Developer	9/10/2014					
	Senior Healthcare Business Analyst	7/31/2012					
	Senior IT Project Manager	3/20/2015					
	Senior Manager HealthCare Analytics	3/16/2015					
	Senior Manager Quality Oversight	3/16/2015					
	Senior Quality Improvement Nurse Specialist	2/15/2006					
	Sharepoint Developer	2/18/2015					
	Software Development Engineer in Test	1/2/2024					
	Software Development Engineer in Test	12/22/2024					
	Sr Qlty Improv Nurse Spclst	12/22/2024					
	Sr. Application Analyst Release Management & Shared Services	12/22/2024					
	Supervisor Case Management	11/1/2015					
	Supervisor Data Integration	2/25/2015					
	Supervisor QA and Analysis	2/25/2015					
	Supervisor, IT Applications	11/11/2020					
	Technical Business Data Analyst Data Integration	12/23/2012					
	Technical Quality Assurance Analyst	3/16/2015					
Grade 10			73.96	92.45	110.94	153,832.79	192,296.61
	AI Engineer	6/24/2026					
	Application Architect	3/12/2015					
	Applications Development Supervisor	12/22/2024					
	Behavioral Health Manager	6/14/2023					
	Business Intelligence Administrator/Developer	10/7/2022					
	Business Objects Adm Developer	12/22/2024					
	Business Objects Administrative Developer	1/24/2017					
	Change Control Process Improvement Manager	9/13/2016					
	Clinical Pharmacist	4/23/2007					
	Compensation Manager	12/12/2023					
	Data Architect	1/9/2012					
	Data Platform Specialist	3/18/2026					
	Database & Applications Architect	12/15/2021					
	Database Administrator	6/1/2010					
	Director Accreditation	7/1/2016					
	Director Accreditation Reports Audit and Training	3/10/2015					
	Director Administration	5/30/2014					
	Director Case Management	9/11/2013					
	Director Clinical Services	1/14/2014					
	Director Complaints and Reslns	12/22/2024					
	Director Complaints and Resolutions	11/9/2015					
	Director Delegated Oversight	2/1/2014					
	Director Human Resources	5/30/2014					
	Director Member Services	3/12/2007					
	Director Network Management	3/20/2015					
	Director Qlty Msr Prg Impv	12/22/2024					
	Director Quality Measurement Program Improvement	3/13/2016					
	Director, Compliance Privacy & Special Investigations	8/28/2020					
	Director, Health Care Services	7/10/2018					
	Director, Incentives & Reporting	7/29/2022					
	Director, Quality Analytics	12/21/2017					
	Finance Program Manager	12/31/2021					
	Interim Change Control & Process Improvement Manager	7/1/2019					
	Interim Director of Accreditation	7/1/2019					
	Interim Director, Clinical Services	7/1/2019					
	Interim Director, Complaints and Resolutions	7/1/2019					
	Interim Director, Health Care Services	7/1/2019					
	Interim Director, Member Services	7/1/2019					
	Interim Director, Quality Analytics	7/1/2019					
	Interim Manager Financial Planning & Analysis - Healthcare	12/22/2024					
	Interim Manager Financial Planning & Analysis - Healthcare	7/1/2017					
	Interim Manager, Access to Care	7/1/2019					
	Interim Manager, Accounting	7/1/2019					
	Interim Manager, Analytics	12/22/2024					

Interim Manager, Applications	7/1/2019
Interim Manager, Case Management	7/1/2019
Interim Manager, Corporate Planning	1/24/2017
Interim Manager, Data Integration	7/19/2022
Interim Manager, Inpatient Utilization Management	7/1/2019
Interim Manager, Legal Services	12/22/2024
Interim Manager, Outpatient Utilization Management	12/22/2024
Interim Manager, Quality Analytics	12/22/2024
Interim Program Reimbursement Manager	4/23/2019
Interim Senior Project Manager	12/22/2024
IT Solution Designer	1/10/2024
Lead Applied Behavioral Analysis Analyst	7/14/2023
Manager Accounting	2/14/2006
Manager Analytics	4/2/2019
Manager Applications	2/23/2015
Manager Case Management	3/17/2015
Manager Corporate Planning	9/16/2013
Manager Data Integration	12/22/2024
Manager Financial Planning and Analysis Healthcare	11/26/2012
Manager Financial Planning and Analysis Planning	7/14/2013
Manager HealthCare Business Analytics	9/23/2013
Manager Healthcare Business Analytics Network Performance	7/25/2013
Manager Inpatient Utilization Management	9/19/2014
Manager IT Infrastructure	7/26/2016
Manager Outpatient Utilization Management	9/19/2014
Manager, Access to Care	10/10/2018
Manager, Accounting	7/1/2019
Manager, Analytics	12/22/2024
Manager, Financial Planning and Analysis - Healthcare	12/22/2024
Manager, HEDIS Strategy & Program Management	10/28/2024
Manager, IT Applications	1/24/2017
Manager, Legal Services	7/29/2021
Manager, Long Term Care	7/26/2022
Manager, Medicare Marketing, Communications and Branding	7/12/2024
Manager, Medicare Sales and Retention	11/5/2024
Manager, Payroll	4/17/2013
Manager, Risk Adjustment	10/28/2024
Manager, Quality Analytics	9/2/2021
Manager, Quality Assurance Release Management Shared Services	3/11/2022
Manager, Quality Assurance Release Mgmt Shared Services	12/22/2024
Medicare Pharmacist	9/11/2025
Mgr Fin Pln and Analys HlthCar	12/22/2024
Mgr Fn Pln and Analys Planning	12/22/2024
Mgr Inpatient Utilization Mgmt	12/22/2024
Mgr Outpatient Utiliz Mgmt	12/22/2024
Network Architect	8/17/2021
Pharmacy Program Manager	12/23/2012
Product Lead	10/19/2023
Program Reimbursement Manager	4/23/2019
Quality Assurance and Regulatory Reporting Manager	8/14/2023
Quality Improvement Supervisor	8/11/2017
Senior Cloud System Administrator	4/1/2025
Senior .Net Developer	1/24/2017
Senior BPMS Developer	1/15/2008
Senior Business Analyst	12/30/2016
Senior Business Analyst/Integrated Planning	8/8/2022
Senior Database Administrator	9/17/2014
Senior EEO and Employee Relations Liaison	8/30/2024
Senior Facilities Manager	9/20/2023
Senior Infrastructure Engineer	1/8/2018
Senior Lead Business Analyst	12/8/2021
Senior Manager, Case Management	5/6/2026
Senior Manager Healthcare Business Analytics	9/10/2014
Senior Manager, Applications	2/20/2020
Senior Manager, Claims Operations Support	11/5/2019

	Senior Manager, Grievance and Appeals	4/7/2023					
	Senior Manager, Provider Services	5/24/2022					
	Senior Net Developer	4/6/2012					
	Senior Network Analyst	5/1/2015					
	Senior Project Manager	10/17/2008					
	Senior System Administrator	11/30/2020					
	Senior Technical Project Manager	1/15/2021					
	Sr Database Administrator	12/22/2024					
	Sr Project Manager	12/22/2024					
	Sr. Business Analyst/Integrated Planning	12/22/2024					
	Sr. Lead Business Analyst	12/22/2024					
	Sr. Manager, Provider Services	12/22/2024					
	Sr. Technical Project Manager	12/22/2024					
	Supervisor, Accounting	6/1/2022					
	Supervisor, Business Analyst (PMO)	10/3/2024					
	Systems & Security Engineer	2/27/2020					
	Systems Engineer	7/20/2007					
	Transitions of Care Pharmacist	2/10/2017					
	Voice Engineer	6/14/2019					
Grade 11			87.18	108.98	130.77	181,337.52	226,671.90
	Assistant Controller	10/15/2014					
	Associate Counsel	6/14/2022					
	Associate Director, Applications	12/11/2020					
	Associate Director, Infrastructure	10/8/2018					
	Associate Director, IT Infrastructure & Service Desk	10/8/2018					
	Associate Director, IT Operations & Quality Applications Management	10/28/2021					
	Associate Director, Regulatory Compliance – Medicare & State	5/22/2025					
	Data Architect and Delivery Manager	7/22/2019					
	Data Integration Manager	7/22/2019					
	Development and Data Integration Director	12/22/2024					
	Director Claims	5/10/2013					
	Director Clinical Initiatives and Clinical Leadership Development	4/16/2019					
	Director Compliance	4/12/2010					
	Director Compliance, Privacy & Special Investigations	8/28/2020					
	Director of Population Health and Equity	8/8/2022					
	Director of Portfolio Management & Service Excellence	7/16/2020					
	Director of Vendor Management	2/21/2020					
	Director Pharmacy Services	2/5/2010					
	Director PMO	12/22/2024					
	Director Project Management Office	9/10/2014					
	Director Provider Contracting	5/18/2015					
	Director, Long Term Services and Supports	7/20/2023					
	Director, Operational Excellence	1/23/2025					
	Director, Quality Assurance	7/10/2018					
	Director, Quality Performance	4/8/2025					
	Director, Social Determinants of Health	10/8/2021					
	Director, Utilization Management	9/13/2022					
	EDI Manager	3/30/2017					
	Enterprise Architect	1/22/2008					
	ETL Lead	4/12/2022					
	Executive Director Duals Programs	5/1/2012					
	Information Security Director	4/17/2017					
	Interim Assistant Controller	7/1/2019					
	Interim Associate Director, Applications	12/11/2020					
	Interim Associate Director, Infrastructure	7/1/2019					
	Interim Associate Director, IT Infrastructure & Service Desk	10/8/2018					
	Interim Data Architect and Delivery Manager	7/22/2019					
	Interim Director of Portfolio Management & Service Excellence	7/16/2020					
	Interim Director of Vendor Management	2/21/2020					
	Interim Director, Claims	7/1/2019					
	Interim Director, Clinical Initiatives and Clinical Leadership Development	7/1/2019					
	Interim Director, Compliance	7/1/2019					
	Interim Director, Financial Planning & Analysis	1/24/2017					
	Interim Director, Pharmacy Services	7/1/2019					
	Interim Director, Provider Services	7/1/2019					

Interim Director, Quality Assurance	7/10/2019						
Interim Director, Social Determinants of Health	10/8/2021						
Interim EDI Manager	7/1/2019						
Interim Senior Manager, Communications & Outreach	12/8/2021						
Interim Sr. Manager, Peer Review and Credentialing	12/1/2021						
IT Security Manager	7/19/2023						
IT Server Core Manager, IT Infrastructure	9/1/2023						
Lead Clinical Pharmacist	9/20/2018						
Lead Clinical Pharmacist, Medical Drug Management	6/30/2023						
Manager Development and Data Integration	4/30/2015						
Manager Financial Forecasting and Modeling	3/1/2023						
Manager, IT Governance and Incident Management	4/5/2024						
Medicare Product Manager	10/9/2024						
Pharmacist Manager	9/11/2025						
Pharmacy Supervisor	8/8/2022						
Quality Improvement Clinical Manager	5/6/2025						
Senior Database Administrator Lead	4/22/2022						
Senior Director HealthCare Analytics	3/16/2015						
Senior Director Healthcare Business Analytics	12/17/2012						
Senior Director IT	4/27/2007						
Senior Director Medical Services	10/20/2006						
Senior Director Quality Improvement and Compliance Officer	1/15/2013						
Senior Finance Program Manager	7/29/2024						
Senior Manager – Project Management Office (PMO)	1/30/2023						
Senior Manager Analytics	7/1/2016						
Senior Manager Financial Planning & Analysis	2/13/2019						
Senior Manager of Health Equity	3/23/2023						
Senior Manager, Communications & Outreach	12/8/2021						
Senior Manager, Financial Planning and Analysis - Healthcare	2/13/2019						
Senior Manager, IT Applications	2/20/2020						
Senior Manager, Member Services	10/21/2022						
Senior Manager, Outpatient Utilization Management	7/21/2022						
Senior Manager, Payroll	7/1/2024						
Senior Manager, Peer Review and Credentialing	12/1/2021						
Senior Manager, Public Affairs and Media Relations	11/2/2022						
Senior Manager, Quality Analytics	9/2/2021						
Senior Program Manager - Portfolio Programs	7/5/2022						
Senior Program Manager – State Directed and Special Programs	7/5/2022						
Sr. Manager, Member Services	12/22/2024						
Sr. Manager, Peer Review and Credentialing	12/22/2024						
Staff Attorney	7/29/2021						
Grade 12		101.00	126.25	151.50	210,081.21	262,601.51	315,121.81
Director Applications Development	7/14/2016						
Director Applications Management	7/14/2016						
Director Applications Management and Configuration	12/19/2017						
Director Data Integration & Application Development	3/6/2020						
Director Fin Plan and Analysis	12/22/2024						
Director Financial Planning and Analysis	12/23/2012						
Director Health Equity	3/23/2023						
Director Healthcare Analytics	12/7/2016						
Director Infrastructure	3/20/2017						
Director IT Applications Management	12/11/2020						
Director Provider Services	6/29/2004						
Director, Analytics	8/29/2025						
Director, Application Management	7/14/2016						
Director, Applications Management, Quality & Process Improve	12/22/2024						
Director, Applications Management, Quality & Process Improvement	12/19/2017						
Director, Community Health Strategy	1/18/2023						
Director, Compliance & Special Investigations	8/28/2020						
Director, Data Exchange and Interoperability	12/1/2020						
Director, Diversity, Equity, Inclusion	4/19/2023						
Director, Financial Planning and Analysis - Healthcare	7/29/2024						
Director, Grievance & Appeals	7/1/2016						
Director, Housing & Community Services Program	1/18/2023						
Director, Human Resources	5/30/2014						

	Director, IT Infrastructure	1/7/2017					
	Director, Legislative Affairs and Media Relations	2/13/2025					
	Director, Medicare Compliance	3/11/2025					
	Director, Program Compliance & Privacy Operations	8/28/2020					
	Director, Public Affairs and Media Relations	2/13/2025					
	Director, Stars Strategy and Program Management	4/15/2024					
	Executive Director Government Relations and Program Oversight	11/11/2015					
	Executive Director HR	12/22/2024					
	Executive Director Human Resources	3/24/2017					
	Interim Director, Application Management	7/1/2019					
	Interim Director, Application Management & Configuration	7/1/2019					
	Interim Director, Applications Management, Quality & Process Improve	12/19/2017					
	Interim Director, Compliance & Special Investigations	8/28/2020					
	Interim Director, Data Exchange and Interoperability	12/1/2020					
	Interim Director, Healthcare Analytics	12/7/2016					
	Interim Director, Infrastructure	7/1/2019					
	Interim Executive Director, Human Resources	7/1/2019					
	Interim Senior Director Facilities	7/1/2019					
	Interim Senior Director of Quality	7/1/2019					
	Interim Senior Director, Behavioral Health	3/1/2021					
	Interim Senior Director, Member Services	11/30/2021					
	Interim Senior Director/Pharmacy Services	7/1/2019					
	Senior Director Facilities	9/15/2015					
	Senior Director Integrated Planning	4/9/2020					
	Senior Director of Behavioral Health Services & Long Term Care Operations	3/1/2021					
	Senior Director of Behavioral Health Services & LTC Ops	12/22/2024					
	Senior Director of Vendor Management	2/4/2025					
	Senior Director Pharmacy Services	7/28/2018					
	Senior Director Quality	7/1/2018					
	Senior Director, Behavioral Health	3/1/2021					
	Senior Director, Enterprise Risk Management & Operational Oversight	7/15/2024					
	Senior Director, Member Services	11/30/2021					
	Senior Director, Portfolio Management & Service Excellence	7/1/2022					
	Senior Manager, Financial Reporting	3/9/2022					
	Senior Program Director	12/22/2024					
	Supervisor, Legal Services	12/4/2024					
	Supervising Associate Counsel	6/14/2022					
	Utilization Management Physician Reviewer	4/29/2019					
Grade 13			136.61	170.76	204.91	284,148.01	355,185.01
	Associate Medical Director	6/17/2004					
	Controller	8/19/2003					
	Director, Provider Services and Provider Contracting	7/1/2016					
	Executive Director Information Technology	9/6/2018					
	Interim Controller	1/24/2017					
	Interim Executive Director, IT	7/1/2019					
	Interim Senior Director of Financial Planning and Analysis	2/13/2019					
	Interim Senior Director of Health Care Services	4/23/2020					
	Senior Director Analytics	7/14/2013					
	Senior Director of Health Care Services	4/23/2020					
	Senior Director of Workforce Development	2/14/2023					
	Senior Director, Financial Planning & Analysis	12/7/2020					
	Senior Director, Health Care Services	7/1/2016					
	Sr. Director of Workforce Development	2/14/2023					
Grade 14			141.03	176.31	211.59	293,338.78	366,718.53
	Executive Director, (ED) Network Operations	11/13/2025					
Grade 15			145.46	181.82	218.19	302,552.08	378,195.73
	CCO/General Counsel	7/1/2014					
	Executive Director Healthcare Analytics	7/1/2016					
	Executive Director, Health Care Services	7/17/2025					
	Executive Director, Medicare Programs	9/8/2023					
	Executive Director, Operations	5/20/2014					
	Executive Director, Program Compliance & Privacy Operations	8/26/2025					
	Executive Director, Service Operations	8/22/2023					
	Interim Medical Director	7/1/2019					
	Interim Quality Improvement Medical Director	7/1/2019					

	Medical Director	11/29/2000						
	Medical Director Long Term Supportive Services	10/22/2023						
	Medical Director Utilization Management	3/22/2024						
	Medical Director, Case Management & Community Health	7/17/2025						
	Medical Director, Quality Improvement	8/14/2017						
	Quality Improvement Medical Director	8/14/2017						
Grade 16			159.17	198.96	238.76	331,070.50	413,843.76	496,617.01
	Chief Administrative Officer	4/1/2012						
	Chief Analytics Officer	3/1/2018						
	Chief Compliance Officer	5/18/2015						
	Chief Compliance Officer & Chief Privacy Officer	8/2/2020						
	Chief Financial Officer	10/22/2001						
	Chief Human Resources Officer	7/1/2020						
	Chief Information Officer	10/23/2001						
	Chief Information Officer & Chief Security Officer	8/26/2020						
	Chief of Health Equity	6/24/2022						
	Chief Performance Officer	6/1/2013						
	Chief Projects Officer	4/9/2020						
	Chief Strategy Officer	4/1/2012						
	Interim Chief Analytics Officer	7/1/2019						
	Interim Chief Compliance Officer	8/2/2020						
	Interim Chief Compliance Officer & Chief Privacy Officer	8/2/2020						
	Interim Chief Financial Officer	6/1/2016						
	Interim Chief Human Resources Officer	7/1/2020						
	Interim Chief Information Officer	8/26/2020						
	Interim Chief Information Officer & Chief Security Officer	8/26/2020						
	Interim Chief Projects Officer	4/9/2020						
	Interim Senior Medical Director	11/9/2021						
	Medicare Field Sales & Community Agent	7/9/2025						
	Senior Medical Director	11/9/2021						
Grade 17			186.01	232.50	279.00	386,890.92	483,608.02	580,325.12
	Chief Medical Officer	3/31/2017						
	Chief Operating Officer	7/9/2003						
	General Counsel	7/17/2013						
	Interim Chief Medical Officer	3/31/2017						
	Interim Chief Operating Officer (COO)	7/1/2019						
	Interim General Counsel	12/22/2024						
Grade 18			223.14	278.93	334.72	464,133.95	580,178.70	696,223.44
Grade 19			248.03	334.21	420.39	515,899.61	695,154.20	874,408.79
	Chief Executive Officer	7/9/2001						
	Interim Chief Executive Officer	7/1/2019						